



Prince Albert Municipality
Mid-Year Section 72 Report
2019/20

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MUNICIPAL MANAGERS QUALITY CERTIFICATE

I, *Anneleen Vorster*, in my capacity as the Accounting Officer of Prince Albert Municipality, certify that the mid-year report for the period ending December 2019 has been prepared in accordance with the Local Government: Municipal Financial Management Act 56 of 2003 and the Regulation made under the Act.

NAME & SURNAME: *ANNELEEN VORSTER*

DATE: *24-01-2020*

SIGNATURE: 

MUNICIPAL MANAGER OF PRINCE ALBERT MUNICIPALITY WC052

MAYORS REPORT

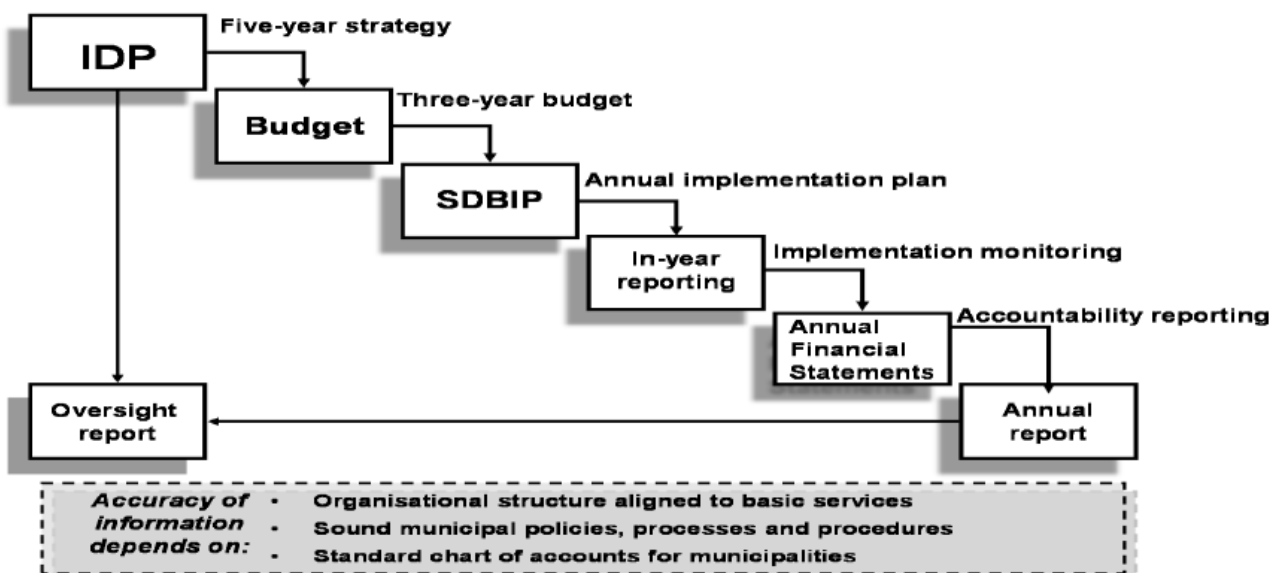
Budget Process:

Section 53(1)(a) of the MFMA stipulates that the Executive Mayor of the Municipality must provide general political guidance over the budget process and the priorities that must guide the preparation of a budget.

The flowchart on the budget process basically reflecting three different processes in the budget cycle at the same time, namely:

- Reporting on the previous year budget;
- Current year budget implementation; and
- Preparation of the new financial year’s budget (including the budget estimates for the two outer financial years)

The municipal planning and budget cycle processes consist of the following:



For the period under review that is the month ending 31 December 2019 the following MFMA related activities was successfully complete as per legislative requirements:

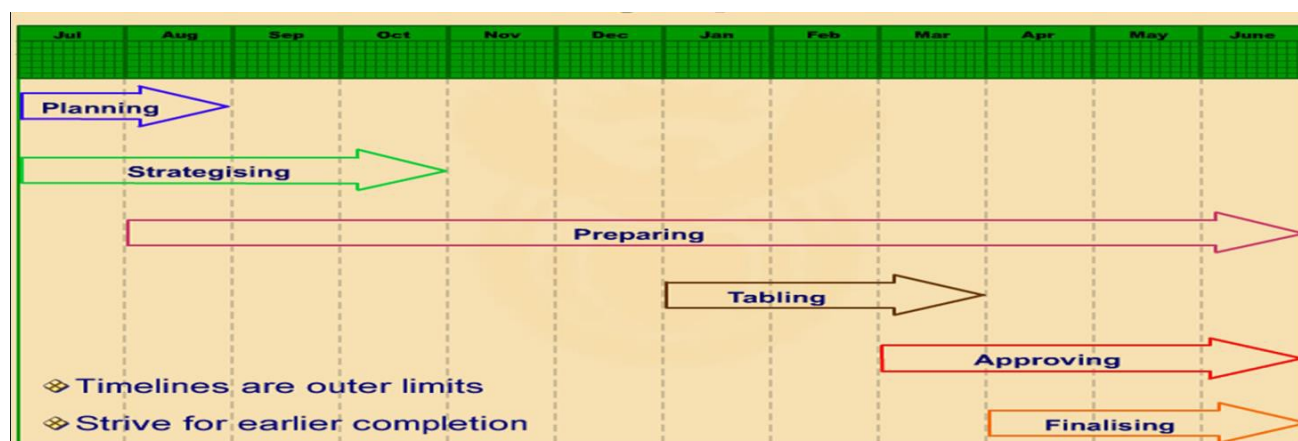
December 2019

- Submit all monthly MFMA section 71 reporting.
- Submission of the information as required in terms of the new mSCOA Regulation to National and Provincial Treasury.
- New Service provider (Vesta) in process of implementing various software required for functioning of mSCOA regulations.
- Verification of audited information and reconciliation of information submitted via the different National and Provincial treasuries platforms.

Budget planning process 2019/2020

Administration is in the process of planning the budget process for the 2020/21 Draft and Annual Budget through community public participation and sector engagements. This will be done as per the budget timetable approved by council during the August 2019 council meeting and in support of the Joint District Approach.

Following the Budget Process Timeline in respect of the budget year under review:



Monthly Reporting:

Monthly financial reporting as per DoRA and MFMA requirements to Council, National & Provincial Departments and other stakeholders have been adequately adhered to for the period 1 July 2019 – 31 December 2019. Though not all reports were submitted on time, this was remedied in a speedy and accountable manner and can be ascribed to the challenges with changing from one accounting IT system to another. Provincial and National Treasury were kept abreast of all challenges experienced and the remedial actions undertaken to address these challenges.

Financial Statements for the Year-ended 30 June 2019

The municipality received an unqualified audit opinion (clean audit) for the **2018/2019** financial year.

1. INTRODUCTION

1.1 PURPOSE OF REPORT

The purpose of this report is to submit to the Executive Mayor and Council a report in terms of the legislative requirements and regulations of Section 11(4)(a), 52(1)(f), 66 and 72 of the Municipal Finance Management Act No 56 of 2003, hereafter referred to as the MFMA, as well as the relevant budget regulations.

Section 11(4)(a) stipulates that the accounting officer must within 30 days after the end of each quarter table in the municipal council a consolidated report of all withdrawals made in terms of subsection 1(b) to (j) during that quarter.

Section 52(d) stipulates that the mayor of the municipality must, within 30 days of the end of each quarter, submit a report to Council on the implementation of the budget and the financial state of affairs of the municipality.

Section 54(1) stipulates that on receipt of a statement or report submitted by the accounting officer of the municipality in terms of Section 71 or 72, the mayor must:

- (a) Consider the statement or report;
- (b) Check whether the municipality's approved budget is implemented in accordance with the service delivery and budget implementation plan;
- (c) Consider and, if necessary, make any revisions to the service delivery budget implementation plan, provided that revisions to the service delivery targets and performance indicators in the plan may only be made with the approval of Council, following approval of an adjustment budget;
- (d) Issue any appropriate instructions to the accounting officer to ensure-
 - (i) That the budget is implemented in accordance with the service delivery and budget implementation plan; and
 - (ii) That spending of funds and revenue collection proceed in accordance with the budget;
- (e) Identify any financial problems facing the municipality, including any emerging or impending financial problems; and
- (f) In the case of a Section 72 report, submit the report to the Council by 31 January of each year.

Section 66 stipulates that the accounting officer of a municipality must, in a format and for periods as may be prescribed, report to the council of all expenditure incurred by the municipality on staff salaries, wages, allowances and benefits, and in a manner that discloses such expenditure per type of expenditure.

Section 72(1)(a) of the MFMA prescribes that the accounting officer of a municipality must by 25 January each year assess the performance of the municipality during the first half of the financial year taking into account:

- (a) The monthly statements referred to in section 71 of the MFMA for the first half of the financial year;
- (b) The municipality's service delivery performance during the first half of the financial year, and the service delivery targets and performance indicators set in the service delivery and budget implementation plan;
- (c) The past year's annual report and progress on resolving problems identified in the annual report; and
- (d) The performance of every municipal entity under the sole or shared control of the municipality, taking into account reports in terms of section 88 of the MFMA from any such entities.

In terms of section 72(1)(b) of the MFMA, the Accounting Officer must also by 25th January of each year submit a report on such assessment to the mayor of the municipality, National Treasury and Provincial Treasury. Once the Mayor has considered the report, it must be submitted to Council by 31 January in terms of Section 54 of the MFMA.

Section 72(3) of the MFMA further states the accounting officer must, as part of the review:

- (a) Make recommendations as to whether an adjustment budget is necessary; and
- (b) Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

The mid-year performance reports and supporting tables of Prince Albert Municipality is prepared in accordance with MFMA Circular 13 and the Municipal Budget and Reporting Regulations, to illustrate the performance in graphical and tabular format as per Annexures E to G.

1.2 ORGANIZATIONAL PERFORMANCE OVERVIEW

The Prince Albert Municipality is proud to report that Annual Financial Statements for 2018/19 was drafted in-house and was sent to three different consultants for review purposes. An unqualified audit opinion (clean audit) has been expressed for said year. The Auditor General indicated that the financial statements of the Municipality were fairly represented in all material aspects as it reflects the financial position of the Prince Albert Municipality as at 30 June 2019 and its financial performance and cash flows for the year then ended.

At present Prince Albert Municipality have 101 positions on the organogram of which 90 is funded, with a vacancy rate of 22% at the end of December 2019. The organogram was approved on 20 June 2019 and will again be reviewed early in 2020.

A Senior Operational Manager was appointed in August 2020. This appointment is disputed by the MEC of Local Government, Environmental Affairs and Development Planning, Western Cape.

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Council will continuously strive to fill the critical positions identified on the organogram to ensure continuous, equitable and sustainable service delivery. Capacity constraints and financial resources remains a challenge especially to a rural municipality such as Prince Albert who do not have a broad revenue base and whose debt collection efforts is severely hampered by having three of their towns located in the Eskom service delivery areas.

Prince Albert Municipality tried to fill capacity gaps by making use of internship programs. At 31 December 2019 Prince Albert had one HR intern, subsidized by the Department of Local Government, Environmental Affairs and Development Planning, one Misa civil engineering intern, one graduate from the Department of Environmental Affairs as well as four financial interns. The MISA intern on town planning's contract lapsed at the end of November 2019.

The Municipality makes extensive use of Expanded Public Works Programme, Community Works Programme and Prince Albert Advice Cooperation participants on beautification and ad hoc service delivery initiatives.

2. BUDGET PERFORMANCE ANALYSIS

2.1 OPERATIONAL EXPENDITURE AND REVENUE PERFORMANCE

Approximately 47% of the original budgeted operating expenditure of **R70 892 440** was spent as at the end of December 2019 and 52.50% of the original projected revenue of **R70 893 030** was raised. The reasons for major deviations are explained in paragraphs (i) and (ii) below and in the Section 71 In-year Financial Report for the period ended 31 December 2019 that is attached as **Annexures A and B**.

Indications are that an adjustments budget will be required as there are numerous variances in expenditure and revenue items that need to be addressed in the final adjustments that must be approved by Council by the end of January 2020.

Items of revenue and expenditure with major deviations from the budget are as follows:

REVENUE

INCREASE IN REVENUE

Revenue source and reason for such decrease	Total original budget for 2019/20	Actual as at 31 December 2019	% Variance from expected 50%
	R'000		
Interest received	2,560	1,767	69%
Traffic Fines	3,089	774	25%

The slow spending on capital projects have caused higher than expected bank balances. The slow spending on capital expenditure can be ascribed to challenges in terms of obtaining Environmental Approval on the Waste Water Treatment Works in Klaarstroom as well as challenges where the bidding came in well in excess of the approved budget in respect of the Prince Albert Sport Precinct project.

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Traffic income is lower as the Municipality just have one official on its staff establishment that can undertake speed law enforcement. The other official was in the process of a disability claim which was finalized in December and the position was subsequently advertised for filling in 2020.

DECREASE IN REVENUE

There was no decrease in revenue. The expenditure on the transfers recognized was slow for reasons indicated below.

Also refer to **Annexure E, Table C5** for more detail.

Customer Base as on 31 December 2019

Prince Albert Municipality has a limited rates and service base. Below the customer base is reflected as on 31 December 2019.

Number of customers	
Number of accounts	4276
Properties on valuation roll	4962
Number of water meters	2821
Number of electricity meters (1+2)	2631
Number of prepaid electricity meters (1)	2371
Number of conventional electricity meters (2)	260
Number of rates clearance request received	4
Number of rates clearance issued	4
Number of accounts open during the month	2
Residential	2
Commercial	
Agricultural	
Other	
Number of accounts closed during the month	2
Residential	2
Commercial	
Agricultural	
Other	

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OPERATIONAL EXPENDITURE

DECREASE IN EXPENDITURE

There was no decrease in expenditure and expenditure is in line with budgeted projections.

Expenditure item and reason for such decrease	Total original budget for 2019/20	Actual as at 31 December 2019	% spent
	R'000		
Employee related costs	24,675	11,052	45%
Bulk purchases	12,124	6,253	52%
Other expenditure	11,019	3,707	34%

The Municipality had a vacancy in terms of a Section 56 appointment as well as a vacancy in the traffic department that is subject to a disability claim and this as well as normal movement on the staff establishment resulted in a slightly lower than expected employee related cost.

It should be noted that the expenditure is usually slower within the first six months with faster expenditure in the second half. The Housing funding is part of the operational budget and will be spend in the third quarter.

It is recommended that the above variances be rectified where needed, in an adjustment budget.

Also refer to **Annexure A and B**.

2.2 CAPITAL BUDGET PERFORMANCE

The capital expenditure as at the end of December 2019 is **R1 371 092**, excluding committed costs (orders issued), which is **6%** of the budgeted amount. The slow capital expenditure is due to the fact that the process was slowed in obtaining environmental authorization as well as the fact that when the procurement processes were followed, the tenders received was nearly R12 million in excess of the approved budget. In the case of the Water Treatment Works in Klaarstroom the Municipality obtained additional funding in December from the Department of Local Government and increased their co-funding contribution to cover the shortfall. This project is thus proceeding.

The primary capital project, the Sport Precinct Development, saw a shortfall of nearly R10 million against the approved budget. The Municipality pre-emptively engaged the Municipal Infrastructure Grant offices to warn about the challenges and indicate that a roll-over of funding will be needed.

The challenges experienced with tenders exceedingly nearly half of the budgeted amount will require an urgent and in-depth discussion on the root causes, starting with business plans, quality of service providers and inter-governmental support structures.

SERVICE DELIVERY PERFORMANCE ANALYSIS

CREATING A CULTURE OF PERFORMANCE

(I) PERFORMANCE FRAMEWORK

Regulation 7 (1) of the Local Government: Municipal Planning and Performance Management Regulations, 2001 states that “A Municipality's Performance Management System entails a framework that describes and represents how the municipality's cycle and processes of performance planning, monitoring, measurement, review, reporting and improvement will be conducted, organized and managed, including determining the roles of the different role players.” This framework, inter alia, reflects the linkage between the IDP, Budget, SDBIP and individual and service provider performance.

The municipality adopted a performance management framework that was reviewed and approved by Council on 10 April 2018.

(II) IMPLEMENTATION OF PERFORMANCE MANAGEMENT

The IDP for 2019/20 was compiled and approved by council on 30 May 2019 per Council resolution 51/2019 with the budget for 2019/20 approved by Council on 30 May 2019 per Council resolution 51/2019. The time table and process plan for the compilation of the IDP, budget and SDF was approved by Council on 30 August 2019 per Council Resolution 102/2019. The organizational performance is evaluated by means of a municipal scorecard (Top Layer SDBIP) at organizational level and through the service delivery budget implementation plan (SDBIP) at directorate levels. The Municipality cascaded performance management down to all permanent staff during the first semester of 2019/20 financial year. This was done in house as a first round of roll-out where all permanent staff signed performance contracts. No remuneration is attached to the performance management of the lower levels.

The SDBIP is a plan that converts the IDP and budget into measurable criteria on how, where and when the strategies, objectives and normal business process of the municipality is implemented. It also allocates responsibility to directorates to deliver the services in terms of the IDP and budget.

The SDBIP were prepared and the Top Layer SDBIP was approved by the Executive Mayor and tabled at Council on 28 June 2019 and the Departmental SDBIP by the Municipal Manager shortly after.

The SDBIP performance Top Level is attached as an Addendum to this report, with corrective actions where needed.

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The Municipality received Provincial funding to develop standing operating procedures focusing on the operational performance of the Municipality. This project will commence in the third quarter of the financial year.

(III) MONITORING PERFORMANCE

Monitoring of performance takes place as follows:

- i. Quarterly performance reports are tabled to Council.
- ii. Monthly performance reports should be submitted and discussed with the Executive Mayor, but has not been done due to further development and refining of the performance management model. It is envisaged that monthly reports will be generated from the beginning of the third quarter going forward.
- iii. Internal Audit (Consultant) has developed SOP`s that form the basis for all future audits on predetermined objectives. It is envisaged that the new and reviewed SOP`s document will be signed by all the relevant role-players before the end of the third quarter.

(IV) OVERALL SERVICE DELIVERY PERFORMANCE IN TERMS OF THE TOP LAYER SDBIP

It must be noted that the Top Layer SDBIP contains 32 KPI's of which 13 does not fall into the reporting period. The table below reflects the top layer SDBIP dashboard of overall performance of the respective Departments from 1 June 2019 to 31 December 2019.

IDP Strategic objectives and budget

The following tables illustrate the Municipality's IDP and SDBIP linked strategic objectives in terms of the budget for the period ending 31 December 2019.

Strategic objectives and Revenue budget

Strategic Objective	Budget	Actual revenue as at 31 December 2019	% Spent
	R'000		Budget Year +1 2020/21
To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy	222	11	5.18%
To promote the general standard of living	6749	1219	18,07%
To provide quality, affordable and sustainable services on an equitable basis	55 229	15784	28,58%

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To maintain financial viability and sustainability through prudent expenditure, and sound financial systems	13 548	5 361	39,57%
To commit to the continuous improvement of human skills and resources to deliver effective services	1 123	15	1,30%
To enhance participatory democracy	25 538	16 229	63,82%
Total revenue (including capital transfers and contributions)	102 409	38 688	0

Strategic objectives and Operating expenditure

Strategic Objective	Budget	Actual revenue as at 31 December 2019	% Spent
	R'000		Budget Year +1 2020/21
To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy	812	267	32,93
To promote the general standard of living	15 886	5 432	34,19
To provide quality, affordable and sustainable services on an equitable basis	37 520	17 294	46,09
To maintain financial viability and sustainability through prudent expenditure, and sound financial systems	12 940	4 452	34,41
To commit to the continuous improvement of human skills and resources to deliver effective services	1 220	40	3,27
To enhance participatory democracy	7 898	3 275	41,47
Total expenditure	76 276	30 761	-

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Strategic objectives and capital budget expenditure

Strategic Objective	Budget	Actual revenue as at 31 December 2019	% Spent
	R'000		Budget Year +1 2020/21
To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy	1	-	0
To promote the general standard of living		-	0
To provide quality, affordable and sustainable services on an equitable basis	20 631	1 380	6,69
To maintain financial viability and sustainability through prudent expenditure, and sound financial systems	-	-	0
To commit to the continuous improvement of human skills and resources to deliver effective services	-	-	0
To enhance participatory democracy	1 500	8	0,51
Total capital expenditure	22 131	1 388	-

The information on the variance in terms of income, operational and capital expenditure has been detailed elsewhere in the report.

3.2 SUMMARY AND CHALLENGES

Early indications are that the performance against the output and goals of the Service Delivery Budget Implementation Plan (SDBIP) are on track, with remedial actions implemented in cases of under-performance. This include the installation of a telemetry system for improved water demand and the purchase and installation of pre-paid water meters. Funding for the latter was approved in December via the Department of Local Government. The Municipality embarked on a door-to-door leak detection and repair campaign to address this short coming. It must also be noted that “unaccounted” water losses include unmetered water to transitional areas, water to our parks and sport fields, etc. This, however remains a worry-some matter and the Municipality increased their awareness and loss reduction campaigns. The Municipality also installed meters to the parks and sport fields and open ablutions to provide a better account of water used.

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The Municipality will spend their skills development budget in the third and fourth quarter as several staff members are enrolled in training programs commencing in February of 2020.

The challenges with capital under-expenditure has been discussed at length elsewhere in this report. Capital expenditure is monitored at top management meetings on a monthly basis. Challenges will have to be resolved through inter-governmental engagements.

Notwithstanding the afore-mentioned challenges, the municipality met 73.687% of its KPI's.

During the 2018/19 audit conducted by the Auditor-General various aspects of non-compliance with regards to performance were highlighted in the management report issued at the end of the audit. The findings included, *inter alia*, the following:

Audit Finding 2018/19 (Performance Information)	Management Response/ Status Quo
Refer to the annual performance report on pages 92 to 96 for information on the achievement of planned targets for the year.	The KPI definitions and targets for 2019/20 will be reviewed in the adjusted Top Layer SDBIP review in February 2020.
<p>No performance contracts for lower level staff: The municipality limited its performance contracting to only the municipal manager and managers directly reporting to the municipal manager. Agreements were only entered into with the municipal manager and managers directly reporting to the municipal manager. This issue was raised in the prior years' management report.</p>	This is due to capacity constraints. The Municipality has since cascaded performance management down to the lowest level in respect of permanent staff.

Source: Auditor General (AG) Report 2018/19

To eliminate the audit findings, we have implemented the following corrective measures:

- The municipality will continuously and adequately review and monitor compliance with applicable laws and regulations. Sufficient oversight will be exercised to ensure that the definitions of the indicators are included in the IDP, SDBIP and eventually into the Annual Performance Report. Furthermore, management will ensure that the FMPPI principals are adhered to and that adequate reviews take place to ensure that the annual performance report is complete.
- Management already allocated a staff member to provide support towards performance management. This official will be tasked to compile a monitoring checklist for all submissions to Treasury and where information is physically delivered a confirmation document should be completed to ensure that proof of that delivery is obtained and filed properly and where an official from Treasury is present when predetermined documents are approved in council meetings for submission to Treasury, a request will be made for the official to acknowledge receipt of the documents.
- Management should ensure the regular and adequate reviews of the accuracy of source evidence used to measure indicators and the SDBIP will form part of the formal monthly management meetings. Included in the reviewed Standard Operating Procedures provision has been made for the KPI owner to sign off on all submitted POE's to improve correctness and oversight.

It has been noted that an adjustment budget will be required and said adjustment budget to be tabled in February 2020 will necessitate an adjustment of the Top Layer SDBIP, with the necessary motivation where key performance indicator targets require adjustment as a result of the Adjustments Budget or overview of the set targets and KPI definitions.

3. FINANCIAL PERFORMANCE ANALYSIS

CASH MANAGEMENT

- Revenue is collected when it is due and banked promptly;
- Payments are made, including transfers, no earlier than necessary, with due regard for efficient, effective and economical programme delivery and the municipality's normal terms for account payments;
- Debtors are perused with appropriate sensitivity to ensure that amounts receivable by the municipality are collected and banked promptly;
- The municipality's cash flow requirements are accurately forecasted;
- The Municipality avoids locking up money unnecessarily and inefficiently, manages inventories to the minimum level necessary for efficient and effective programme delivery, and alienates surplus or under-utilized assets in terms of the asset management policy;
- Bank reconciliation is performed on a monthly basis to detect any unauthorized entries; and
- Dishonored cheques are followed up immediately;
- Duties are separated to minimize the possibility of fraud.

Please refer to **Annexure 8 Table C7** for more detail on cash receipts and payments for the period.

OUTSTANDING DEBTORS

Attached as **Annexure 8 Table SC3** is a summary of outstanding debtors as on 31 December 2019, analyzing age of debtors by income source, number of days outstanding and type of consumer. With a limited rates and services base, as indicated below Prince Albert Municipality has to do everything in its power to collect outstanding debt.

Indigent profile as on 31 December 2019

Number of households that receive free basic water	1167
Quantum of free basic water per household	6kl
Total kl of water consumed by indigents	
Number of households that receive free basic electricity	1167

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Number of households that receive FBE (prepaid)	1167
Number of households that receive FBE (Eskom prepaid)	314
Number of households that receive FBE (conventional)	4
Number of households that receive FBE (Eskom conventional)	0
Quantum of free electricity per household	50KWH
Conventional electricity consumed	1716270 KWH
Prepaid electricity issued	2073470 KWH
Number of households receiving free basic sanitation	1167
Number of households receiving free basic removal	1167
Number of new indigent subsidies approved during the month	4
Number of indigent subsidies stopped during the month	0

In the following tables a summary is provided on outstanding debt as on 31 December 2019.

Outstanding Debtors						
Services	Current	90 Days	120 Days	Total	Movement %	
Other	-50 112,86	364 000,49	731 694,14	1 045 581,77	6,90%	
Rates	89 093,44	112 950,89	1 169 361,61	1 371 405,94	9,06%	
Electricity	647282,31	366 671,04	688 255,89	1 702 209,24	11,24%	
Sewerage	162 855,88	467 358,87	2 674 183,97	3 304 398,72	21,82%	
Refuse	136 710,44	270 792,55	1 924 983,74	2 332 486,73	15,40%	
Water	358 011,27	722 466,00	4 308 367,24	5 388 844,51	35,58%	
TOTAAL	1 343 840,48	2 304 239,84	11 496 846,59	15 144 926,91	100,00%	
Payment %	8,87%	15,21%	75,91%	100,00%		

Outstanding Debtors per Geographical area (as a percentage of the total outstanding debtors)			
Prince Albert	7 038 723	46,48%	
Leeu-Gamka	6 341 556	41,87%	
Klaarstroom	1 025 133	6,77%	
Welgemoed	48 947	0,32%	
Farming	690 567	4,56%	
Total	15 144 926	100,00%	

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Payment % per service (Collection rate)							
Service			Levied		Paid	% Payment	Increase (Decrease)
Rates			2 114 301		1 532 981	72,51%	581 320
Electricity			3 210 779		3 181 490	99,09%	29 289
Sewerage			1 900 018		1 178 011	62,00%	722 008
Refuse			1 010 108		744 745	73,73%	265 363
Water			2 018 320		1 536 274	76,12%	482 045
Total			10 253 525		8 173 501	79,71%	2 080 024

Although, approximately **75.91%** (R11 496 847) of the total outstanding debtors of **R 15 144 927** is more than 120 days outstanding, the Administration institute the following procedures to collect outstanding amounts:

- Implemented an approved credit control and debt collection policy;
- Cessation of electricity on a monthly basis;
- Contract workers were appointed in the Eskom service delivery areas, but with extremely limited success.
- Handing over of outstanding rates and taxes to our lawyers for collection.
- Provision is made for bad debts
- The Municipality embarked on a campaign to write off bad debt and though some made use of this opportunity in Prince Albert, the response from the Eskom service delivery areas are basically non-existent.

The fact that three of the towns in the Prince Albert municipal jurisdiction is in the Eskom service delivery areas, severely hampers effective debt collection. This has to be addressed at national level if the sustainability of local government is to improve.

The effect of the drought on our Karoo region is felt by the fact that the agricultural community is struggling to honour their commitments and less money is available within the communities.

The Municipality resolved to extend the debt write off support plan in 2020 to alleviate the severe effects connected to the drought.

The Municipality has a significant number of residents receiving indigent support as can be seen in the information below. While this poverty support makes a significant impact on the quality of life of our residents, it also showcases the challenge with debt collection and a struggling economy where service delivery must be balanced with affordability.

4. ADJUSTMENTS BUDGET

Section 72(3) of the MFMA further states that the accounting officer must, as part of the review:

- Make recommendations as to whether an adjustment budget is necessary and
- Recommend revised projections for revenue and expenditure to the extent that this may be necessary.

Regulation 23 of the Municipal Budget and Reporting Regulations provides, *inter alia* for the following:

“An adjustment budget may be tabled in the Municipal Council at any time after the Mid-year Budget and Performance Assessment has been tabled in the Council, but not later than 28 February of each year. Furthermore, except under certain circumstances only one adjustment budget may be tabled in Council during a financial year.” Due to the late receipt of the roll-over approvals on grant funding and the urgent need to spend the money as part of the Municipality’s capital roll out plan, an adjustment budget was already done in December 2019. From the content of this report an additional adjustment budget will be recommended for approval in February 2020. The Top Layer SDBIP will have to be adjusted accordingly.

5. ANNUAL REPORT

The Annual Report of the 2018/19 financial year is covered in a separate report to Council and will be tabled in February 2020.

As prescribed in section 72(1)((a)(iii) of the MFMA the Accounting officer must assess the performance of the municipality in the first 6 months taking into account the past year’s Annual Report, and progress on resolving the problems identified in the Annual Report. The draft Annual Report for 2018/19 was tabled to Council on 13 December 2019 and advertised for public comment until 17 January 2020. The MPAC will deliberate on the public input received and the content on 28 January 2020 before a recommendation is sent to Council.

With reference to the challenges identified in the Annual Report, the continued drought in the Prince Albert area still negatively impacts sustainable service delivery, quality of life and the local economy. Close collaboration with the Department of Local Government, the AGES consulting engineers and the Department of Water Affairs ensured that the Municipality could continue to provide water security to their community. Future development of water resources should however be prioritized as well as determining the development limit in terms of resources for the respective towns and communities.

Whilst it is noted that Prince Albert is the town in the Western Cape with the cheapest services this in itself poses a high risk to the Municipality and communities they serve as the tariffs do not include future maintenance and development to provide in the needs of our community. The aged infrastructure in terms of roads, electricity, water and sewerage is an

ever-growing risk. Municipalities' very seldom have sufficient funding to address their asset maintenance sufficiently. Maintenance depreciation of assets are not cash-backed and this will undermine sustainable service delivery. Prince Albert Municipality will have to prioritize this risk in future budgets.

With an unqualified audit without matters, Prince Albert Municipality can boast with a clean and accountable administration and Council, staff and all partners should be commended in this respect – especially taking into account the capacity constraints of the Municipality.

The Municipality understands that we must find more effective, economic and efficient ways to do things, without compromising on service delivery quality. The Municipality will thus embark on the development of standard operational procedures in the second semester to reach these goals while improving accountability.

The compliance burden on municipalities remain to high and an area of concern. Efforts must be made to reduce red tape and reporting just for the sake of reporting, while service delivery is left on the back burner. The Municipality will thus continue their efforts to place their community and service delivery at the forefront.

A more detailed oversight on the annual report will be tabled to Council in a separate report in February 2020.

6. RECOMMENDATIONS

- (i) That the report in terms of Section 11(4)(a), 52(d), 54(1)(f), 66 and 72 of the MFMA report be noted by Council;
- (ii) That senior management ensure that votes are not overspend and where necessary, savings are identified on time;
- (iii) That the Municipal Manager be requested to closely monitor the plans put in place to improve the levels of capital expenditure to ensure that the spending target is achieved;
- (iv) That it be noted that an adjustment budget and subsequent change in the Top Layer SDBIP be undertaken and a separate report be tabled to Council before the end of February 2020.
- (v) That Council takes note that the Adjustment Budget will be tabled to Council in February 2020.
- (vi) That Council take note of the attached Schedules to the Section 72 report.
- (vii) That Council take note of the signed quality certificate.

ANNELEEN VORSTER
MUNICIPAL MANAGER

DATE

GOLIATH LOTTERING
EXECUTIVE MAYOR

DATE

Mid –year Budget and Performance Report

2019/20

WC052 Prince Albert - Table C1 Monthly Budget Statement Summary - Mid-Year Assessment									
Description	2018/19	Budget Year 2019/20							
	Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands									
Financial Performance									
Property rates	-	3 936	-	248	2 462	1 968	493	25%	3 936
Service charges	-	25 632	-	2 016	12 260	10 495	1 765	17%	20 990
Investment revenue	-	2 560	-	286	1 767	1 280	487	38%	2 716
Transfers and subsidies	-	31 601	-	7 623	18 881	23 503	(4 622)	-20%	32 535
Other own revenue	-	7 164	-	172	1 850	3 582	(1 732)	-48%	7 164
Total Revenue (excluding capital transfers and contributions)	-	70 893	-	10 346	37 220	40 828	(3 608)	-9%	67 341
Employee costs	-	24 675	-	1 804	11 052	12 338	(1 286)	-10%	24 638
Remuneration of Councillors	-	3 197	-	253	1 502	1 599	(97)	-6%	3 197
Depreciation & asset impairment	-	3 340	-	278	1 673	1 670	3	0%	3 340
Finance charges	-	1 055	-	-	47	528	(481)	-91%	1 410
Materials and bulk purchases	-	12 797	-	857	6 703	6 398	304	5%	12 827
Transfers and subsidies	-	960	-	-	234	480	(246)	-51%	1 320
Other expenditure	-	24 868	-	2 152	9 547	12 434	(2 887)	-23%	24 724
Total Expenditure	-	70 892	-	5 345	30 757	35 446	(4 689)	-13%	71 456
Surplus/(Deficit)	-	1	-	5 001	6 463	5 382	1 081	20%	(4 115)
Transfers and subsidies - capital (monetary alloc	-	20 247	-	373	1 464	12 600	(11 136)	-88%	26 132
Contributions & Contributed assets	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	-	20 248	-	5 375	7 927	17 982	(10 055)	-56%	22 017
Share of surplus/ (deficit) of associate	-	-	-	-	-	-	-	-	-
Surplus/ (Deficit) for the year	-	20 248	-	5 375	7 927	17 982	(10 055)	-56%	22 017
Capital expenditure & funds sources									
Capital expenditure	-	22 131	-	344	1 371	7 724	(6 353)	-82%	20 101
Capital transfers recognised	-	20 247	-	344	1 371	7 724	(6 353)	-82%	18 463
Borrowing	-	-	-	-	-	-	-	-	-
Internally generated funds	-	1 884	-	-	-	-	-	-	1 638
Total sources of capital funds	-	22 131	-	344	1 371	7 724	(6 353)	-82%	20 101
Financial position									
Total current assets	-	35 999	-	-	50 657	-	-	-	35 999
Total non current assets	-	175 563	-	-	148 496	-	-	-	175 563
Total current liabilities	-	6 087	-	-	33 179	-	-	-	6 087
Total non current liabilities	-	27 154	-	-	6 665	-	-	-	27 154
Community wealth/Equity	-	178 322	-	-	159 309	-	-	-	178 322
Cash flows									
Net cash from (used) operating	-	23 262	-	15 619	6 162	17 982	11 820	66%	23 262
Net cash from (used) investing	-	(22 066)	-	(344)	11 228	(20 760)	(31 988)	154%	(45 122)
Net cash from (used) financing	-	23	-	-	-	-	-	-	-
Cash/cash equivalents at the month/year end	-	23 734	-	-	43 921	19 737	(24 183)	-123%	655
Debtors & creditors analysis	0-30 Days	31-60 Days	61-90 Days	91-120 Days	121-150 Dys	151-180 Dys	181 Dys-1 Yr	Over 1Yr	Total
Debtors Age Analysis									
Total By Income Source	(1 317)	755	610	484	477	654	887	-	2 550
Creditors Age Analysis									
Total Creditors	390	29	4	1	-	-	-	-	424

Mid –year Budget and Performance Report

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WC052 Prince Albert - Table C2 Monthly Budget Statement - Financial Performance (functional classification) - Mid-Year Assessment										
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Revenue - Functional										
<i>Governance and administration</i>		–	32 267	–	7 962	21 740	24 026	(2 286)	-10%	32 783
Executive and council		–	21 793	–	7 145	16 313	17 464	(1 151)	-7%	21 793
Finance and administration		–	10 475	–	818	5 427	6 562	(1 135)	-17%	10 990
Internal audit		–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		–	5 462	–	23	862	1 816	(954)	-53%	5 962
Community and social services		–	4 440	–	20	855	1 805	(950)	-53%	4 440
Sport and recreation		–	22	–	3	7	11	(4)	-37%	22
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	1 000	–	–	–	–	–	–	1 500
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		–	3 405	–	240	1 773	1 678	96	6%	3 405
Planning and development		–	507	–	42	328	254	74	29%	507
Road transport		–	2 898	–	198	1 445	1 424	21	1%	2 898
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Trading services</i>		–	50 006	–	2 494	14 309	25 909	(11 599)	-45%	51 324
Energy sources		–	18 389	–	1 213	7 439	9 435	(1 995)	-21%	17 769
Water management		–	23 735	–	750	3 780	13 812	(10 032)	-73%	28 157
Waste water management		–	5 079	–	290	1 777	1 745	31	2%	3 565
Waste management		–	2 804	–	242	1 313	916	397	43%	1 832
<i>Other</i>	4	–	–	–	–	–	–	–	–	–
Total Revenue - Functional	2	–	91 140	–	10 719	38 685	53 428	(14 744)	-28%	93 473
Expenditure - Functional										
<i>Governance and administration</i>		–	20 622	–	1 382	7 727	10 311	(2 583)	-25%	20 655
Executive and council		–	7 832	–	592	3 275	3 916	(641)	-16%	7 865
Finance and administration		–	12 790	–	789	4 452	6 395	(1 943)	-30%	12 790
Internal audit		–	–	–	–	–	–	–	–	–
<i>Community and public safety</i>		–	7 480	–	858	2 830	3 740	(910)	-24%	7 152
Community and social services		–	5 264	–	250	1 771	2 632	(862)	-33%	4 414
Sport and recreation		–	1 215	–	154	605	608	(2)	0%	1 237
Public safety		–	–	–	–	–	–	–	–	–
Housing		–	1 000	–	454	454	500	(46)	-9%	1 500
Health		–	–	–	–	–	–	–	–	–
<i>Economic and environmental services</i>		–	15 803	–	1 092	7 286	7 774	(488)	-6%	16 123
Planning and development		–	6 793	–	401	2 942	3 269	(327)	-10%	6 983
Road transport		–	9 010	–	691	4 344	4 505	(161)	-4%	9 140
Environmental protection		–	–	–	–	–	–	–	–	–
<i>Trading services</i>		–	26 788	–	2 013	12 781	13 522	(741)	-5%	27 327
Energy sources		–	14 183	–	974	7 322	7 092	231	3%	14 230
Water management		–	4 803	–	483	2 220	2 401	(181)	-8%	4 793
Waste water management		–	3 458	–	318	1 527	1 729	(202)	-12%	3 492
Waste management		–	4 344	–	238	1 712	2 300	(588)	-26%	4 812
<i>Other</i>		–	200	–	–	133	100	33	33%	200
Total Expenditure - Functional	3	–	70 892	–	5 345	30 757	35 446	(4 689)	-13%	71 456
Surplus/ (Deficit) for the year		–	20 248	–	5 375	7 927	17 982	(10 055)	-56%	22 017

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WC052 Prince Albert - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - Mid-Year Assessment										
Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue by Vote										
Vote 1 - EXECUTIVE AND COUNCIL	1	-	37 980	-	7 145	7 145	30 064	(22 919)	-76.2%	37 980
Vote 2 - DIRECTOR FINANCE		-	15 116	-	393	393	6 562	(6 169)	-94.0%	10 990
Vote 3 - DIRECTOR CORPORATE		-	581	-	45	45	291	(246)	-84.6%	655
Vote 4 - DIRECTOR COMMUNITY		-	8 309	-	225	225	3 239	(3 014)	-93.0%	8 809
Vote 5 - DIRECTOR TECHNICAL SERVICES		-	29 154	-	2 912	2 912	13 272	(10 360)	-78.1%	35 039
Total Revenue by Vote	2	-	91 140	-	10 719	10 719	53 428	(42 709)	-79.9%	93 473
Expenditure by Vote										
Vote 1 - EXECUTIVE AND COUNCIL	1	-	7 832	-	592	592	3 916	(3 324)	-84.9%	7 865
Vote 2 - DIRECTOR FINANCE		-	12 780	-	788	788	6 390	(5 602)	-87.7%	12 780
Vote 3 - DIRECTOR CORPORATE		-	7 319	-	442	442	3 659	(3 218)	-87.9%	7 701
Vote 4 - DIRECTOR COMMUNITY		-	10 527	-	1 058	1 058	5 263	(4 205)	-79.9%	10 199
Vote 5 - DIRECTOR TECHNICAL SERVICES		-	32 435	-	2 465	2 465	16 218	(13 753)	-84.8%	32 912
Total Expenditure by Vote	2	-	70 892	-	5 345	5 345	35 446	(30 102)	-84.9%	71 456
Surplus/ (Deficit) for the year	2	-	20 248	-	5 375	5 375	17 982	(12 607)	-70.1%	22 017

Mid –year Budget and Performance Report

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WC052 Prince Albert - Table C4 Monthly Budget Statement - Financial Performance (revenue and expenditure) - Mid-Year Assessment										
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Revenue By Source										
Property rates		–	3 936	–	248	2 462	1 968	493	25%	3 936
Service charges - electricity revenue		–	16 549	–	1 213	7 359	7 965	(606)	-8%	15 930
Service charges - water revenue		–	4 115	–	377	2 302	1 326	976	74%	2 652
Service charges - sanitation revenue		–	3 247	–	287	1 725	829	896	108%	1 659
Service charges - refuse revenue		–	1 721	–	140	874	375	499	133%	750
Rental of facilities and equipment		–	397	–	20	169	198	(30)	-15%	397
Interest earned - external investments		–	2 560	–	286	1 767	1 280	487	38%	2 716
Interest earned - outstanding debtors		–	1 000	–	102	573	500	73	15%	1 000
Dividends received		–	–	–	–	–	–	–	–	–
Fines, penalties and forfeits		–	3 089	–	18	775	1 544	(770)	-50%	3 089
Licences and permits		–	–	–	–	–	–	–	–	–
Agency services		–	200	–	–	79	100	(21)	-21%	200
Transfers and subsidies		–	31 601	–	7 623	18 881	23 503	(4 622)	-20%	32 535
Other revenue		–	2 478	–	32	255	1 239	(984)	-79%	2 478
Gains on disposal of PPE		–	–	–	–	–	–	–	–	–
Total Revenue (excluding capital transfers and contributions)		–	70 893	–	10 346	37 220	40 828	(3 608)	-9%	67 341
Expenditure By Type										
Employee related costs		–	24 675	–	1 804	11 052	12 338	(1 286)	-10%	24 638
Remuneration of councillors		–	3 197	–	253	1 502	1 599	(97)	-6%	3 197
Debt impairment		–	5 260	–	484	2 903	2 630	273	10%	5 260
Depreciation & asset impairment		–	3 340	–	278	1 673	1 670	3	0%	3 340
Finance charges		–	1 055	–	–	47	528	(481)	-91%	1 410
Bulk purchases		–	12 124	–	779	6 253	6 062	191	3%	12 124
Other materials		–	673	–	78	450	336	113	34%	702
Contracted services		–	8 589	–	1 179	2 937	4 295	(1 357)	-32%	8 403
Transfers and subsidies		–	960	–	–	234	480	(246)	-51%	1 320
Other expenditure		–	11 019	–	489	3 707	5 510	(1 803)	-33%	11 061
Loss on disposal of PPE		–	–	–	–	–	–	–	–	–
Total Expenditure		–	70 892	–	5 345	30 757	35 446	(4 689)	-13%	71 456
Surplus/(Deficit)										
Transfers and subsidies - capital (monetary allocations)		–	1	–	5 001	6 463	5 382	1 081	0	(4 115)
(National / Provincial and District)		–	20 247	–	373	1 464	12 600	(11 136)	(0)	26 132
(National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		–	–	–	–	–	–	–	–	–
Transfers and subsidies - capital (in-kind - all)		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after capital transfers & contributions		–	20 248	–	5 375	7 927	17 982			22 017
Taxation		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) after taxation		–	20 248	–	5 375	7 927	17 982			22 017
Attributable to minorities		–	–	–	–	–	–	–	–	–
Surplus/(Deficit) attributable to municipality		–	20 248	–	5 375	7 927	17 982			22 017
Share of surplus/ (deficit) of associate		–	–	–	–	–	–	–	–	–
Surplus/ (Deficit) for the year		–	20 248	–	5 375	7 927	17 982			22 017

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WC052 Prince Albert - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, functional classification and funding) - Mid-Year Assessment										
Vote Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Multi-Year expenditure appropriation	2									
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-
Vote 2 - DIRECTOR FINANCE		-	-	-	-	-	-	-	-	-
Vote 3 - DIRECTOR CORPORATE		-	-	-	-	-	-	-	-	-
Vote 4 - DIRECTOR COMMUNITY		-	-	-	-	-	-	-	-	-
Vote 5 - DIRECTOR TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-
Total Capital Multi-year expenditure	4,7	-	-	-	-	-	-	-	-	-
Single Year expenditure appropriation	2									
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-
Vote 2 - DIRECTOR FINANCE		-	-	-	-	-	-	-	-	-
Vote 3 - DIRECTOR CORPORATE		-	1 860	-	-	78	360	(282)	-78%	1 618
Vote 4 - DIRECTOR COMMUNITY		-	12 861	-	-	557	5 750	(5 193)	-90%	11 115
Vote 5 - DIRECTOR TECHNICAL SERVICES		-	7 410	-	344	736	1 614	(877)	-54%	7 368
Total Capital single-year expenditure	4	-	22 131	-	344	1 371	7 724	(6 353)	-82%	20 101
Total Capital Expenditure		-	22 131	-	344	1 371	7 724	(6 353)	-82%	20 101
Capital Expenditure - Functional Classification										
Governance and administration		-	1 860	-	-	78	360	(282)	-78%	1 618
Executive and council		-	-	-	-	-	-	-	-	-
Finance and administration		-	1 860	-	-	78	360	(282)	-78%	1 618
Internal audit		-	-	-	-	-	-	-	-	-
Community and public safety		-	12 861	-	-	557	5 750	(5 193)	-90%	11 115
Community and social services		-	-	-	-	-	-	-	-	-
Sport and recreation		-	12 861	-	-	557	5 750	(5 193)	-90%	11 115
Public safety		-	-	-	-	-	-	-	-	-
Housing		-	-	-	-	-	-	-	-	-
Health		-	-	-	-	-	-	-	-	-
Economic and environmental services		-	-	-	-	-	-	-	-	-
Planning and development		-	-	-	-	-	-	-	-	-
Road transport		-	-	-	-	-	-	-	-	-
Environmental protection		-	-	-	-	-	-	-	-	-
Trading services		-	7 410	-	344	736	1 614	(877)	-54%	7 368
Energy sources		-	1 100	-	-	53	-	53	#DIV/0!	957
Water management		-	2 560	-	344	583	-	583	#DIV/0!	3 083
Waste water management		-	3 750	-	-	101	1 614	(1 513)	-94%	3 329
Waste management		-	-	-	-	-	-	-	-	-
Other		-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Functional Classification	3	-	22 131	-	344	1 371	7 724	(6 353)	-82%	20 101
Funded by:										
National Government		-	16 187	-	-	789	7 724	(6 935)	-90%	14 076
Provincial Government		-	4 060	-	344	583	-	583	#DIV/0!	4 387
District Municipality		-	-	-	-	-	-	-	-	-
Other transfers and grants		-	-	-	-	-	-	-	-	-
Transfers recognised - capital		-	20 247	-	344	1 371	7 724	(6 353)	-82%	18 463
Borrowing	6	-	-	-	-	-	-	-	-	-
Internally generated funds		-	1 884	-	-	-	-	-	-	1 638
Total Capital Funding		-	22 131	-	344	1 371	7 724	(6 353)	-82%	20 101

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WC052 Prince Albert - Table C6 Monthly Budget Statement - Financial Position - Mid-Year Assessment						
Description	Ref	2018/19	Budget Year 2019/20			
		Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
R thousands	1					
ASSETS						
Current assets						
Cash		-	655	-	43 921	655
Call investment deposits		-	23 075	-	-	23 075
Consumer debtors		-	3 131	-	2 367	3 131
Other debtors		-	8 335	-	2 575	8 335
Current portion of long-term receivables		-	-	-	-	-
Inventory		-	804	-	1 794	804
Total current assets		-	35 999	-	50 657	35 999
Non current assets						
Long-term receivables		-	-	-	-	-
Investments		-	-	-	-	-
Investment property		-	13 632	-	14 870	13 632
Investments in Associate		-	-	-	-	-
Property, plant and equipment		-	161 811	-	133 438	161 811
Biological		-	-	-	-	-
Intangible		-	120	-	134	120
Other non-current assets		-	-	-	53	-
Total non current assets		-	175 563	-	148 496	175 563
TOTAL ASSETS		-	211 562	-	199 153	211 562
LIABILITIES						
Current liabilities						
Bank overdraft		-	-	-	-	-
Borrowing		-	-	-	5	-
Consumer deposits		-	493	-	501	493
Trade and other payables		-	2 832	-	10 446	2 832
Provisions		-	2 762	-	22 227	2 762
Total current liabilities		-	6 087	-	33 179	6 087
Non current liabilities						
Borrowing		-	-	-	5 434	-
Provisions		-	27 154	-	1 231	27 154
Total non current liabilities		-	27 154	-	6 665	27 154
TOTAL LIABILITIES		-	33 241	-	39 844	33 241
NET ASSETS	2	-	178 322	-	159 309	178 322
COMMUNITY WEALTH/EQUITY						
Accumulated Surplus/(Deficit)		-	165 161	-	149 809	165 161
Reserves		-	13 161	-	9 500	13 161
TOTAL COMMUNITY WEALTH/EQUITY	2	-	178 322	-	159 309	178 322

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WC052 Prince Albert - Table C7 Monthly Budget Statement - Cash Flow - Mid-Year Assessment										
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
CASH FLOW FROM OPERATING ACTIVITIES										
Receipts										
Property rates		-	3 621	-	248	2 462	1 968	493	25%	3 621
Service charges		-	21 789	-	12 260	10 495	10 495	-		21 789
Other revenue		-	3 585	-	70	1 277	3 082	(1 805)	-59%	3 585
Government - operating		-	31 527	-	7 623	18 881	23 503	(4 622)	-20%	31 527
Government - capital		-	20 247	-	373	1 464	12 600	(11 136)	-88%	20 247
Interest		-	3 366	-	388	2 340	1 780	560	31%	3 366
Dividends		-	-	-	-	-	-	-		-
Payments										
Suppliers and employees		-	(58 859)	-	(5 345)	(30 757)	(35 446)	(4 689)	13%	(58 859)
Finance charges		-	(1 055)	-	-	-	-	-		(1 055)
Transfers and Grants		-	(960)	-	-	-	-	-		(960)
NET CASH FROM/(USED) OPERATING ACTIVITIES		-	23 262	-	15 619	6 162	17 982	11 820	66%	23 262
CASH FLOWS FROM INVESTING ACTIVITIES										
Receipts										
Proceeds on disposal of PPE		-	-	-	-	-	-	-		-
Decrease (Increase) in non-current debtors		-	-	-	-	-	-	-		-
Decrease (increase) other non-current receivables		-	-	-	-	12 599	-	12 599	#DIV/0!	(23 056)
Decrease (increase) in non-current investments		-	-	-	-	-	-	-		-
Payments										
Capital assets		-	(22 066)	-	(344)	(1 371)	(20 760)	(19 389)	93%	(22 066)
NET CASH FROM/(USED) INVESTING ACTIVITIES		-	(22 066)	-	(344)	11 228	(20 760)	(31 988)	154%	(45 122)
CASH FLOWS FROM FINANCING ACTIVITIES										
Receipts										
Short term loans		-	-	-	-	-	-	-		-
Borrowing long term/refinancing		-	-	-	-	-	-	-		-
Increase (decrease) in consumer deposits		-	23	-	-	-	-	-		-
Payments										
Repayment of borrowing		-	-	-	-	-	-	-		-
NET CASH FROM/(USED) FINANCING ACTIVITIES		-	23	-	-	-	-	-		-
NET INCREASE/ (DECREASE) IN CASH HELD		-	1 219	-	15 274	17 390	(2 778)			(21 861)
Cash/cash equivalents at beginning:		-	22 515	-	-	26 531	22 515			22 515
Cash/cash equivalents at month/year end:		-	23 734	-	-	43 921	19 737			655

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SUPPORTING DOCUMENTS

WC052 Prince Albert - Supporting Table SC1 Material variance explanations - Mid-Year Assessment				
Ref	Description	Variance	Reasons for material deviations	Remedial or corrective steps/remarks
R thousands				
1	Revenue By Source			
	Property rates	493	Material	Property levies to be investigated.
	Service charges - electricity revenue	(606)	Material	Error on allocation of service charges per system and are being investigated.
	Service charges - water revenue	976	Material	Error on allocation of service charges per system and are being investigated.
	Service charges - sanitation revenue	896	Material	Error on allocation of service charges per system and are being investigated.
	Service charges - refuse revenue	499	Material	Error on allocation of service charges per system and are being investigated.
	Rental of facilities and equipment	(30)	Not material	None.
	Interest earned - external investments	487	Material	Increase due to extended period on favourable call account balance.
	Interest earned - outstanding debtors	73	Not material	None.
	Fines, penalties and forfeits	(770)	Material	Very little traffic fines issued.
	Agency services	(21)	Not material	Error on agency services to be corrected.
	Transfers and subsidies	(4 867)	Material	Slow spending due to late starts of projects.
	Other revenue	(984)	Material	Little other revenue from outside sources.
	Gains on disposal of PPE	-		
2	Expenditure By Type			
	Employee related costs	(1 286)	Material	October's Salaries not correctly transferred to expenses due to system error.
	Remuneration of councillors	(97)	Not material	Less spent than budgeted for.
	Debt impairment	273	Not material	None.
	Depreciation & asset impairment	3	Not material	None.
	Finance charges	(481)	Not material	New printers still to be delivered
	Bulk purchases	191	Not material	None.
	Other materials	113	Not material	None.
	Contracted services	(1 357)	Material	Correction to contracted services to be applied in Adjustment budget
	Transfers and grants	-		
	Other expenditure	(1 803)	Material	Less spent than budgeted for.
	Loss on disposal of PPE	-	Not material	None.
3	Capital Expenditure			
	Finance and administration	(282)	Not material	Slow spending due to late starts of projects
	Sport and recreation	(5 193)	Material	Slow spending due to late starts of projects
	Housing	-		
	Road transport	-		
	Energy sources	53	Not material	Slow spending due to late starts of projects
	Water management	583	Not material	Slow spending due to late starts of projects
	Waste water management	(1 513)	Not material	Slow spending due to late starts of projects

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WC052 Prince Albert - Supporting Table SC2 Monthly Budget Statement - performance indicators - Mid-Year Assessment							
Description of financial indicator	Basis of calculation	Ref	2018/19	Budget Year 2019/20			
			Audited Outcome	Original Budget	Adjusted Budget	YearTD actual	Full Year Forecast
<u>Borrowing Management</u>							
Capital Charges to Operating Expenditure	Interest & principal paid/Operating Expenditure		0.0%	6.2%	0.0%	0.2%	6.4%
Borrowed funding of 'own' capital expenditure	Borrowings/Capital expenditure excl. transfers and grants		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Safety of Capital</u>							
Debt to Equity	Loans, Accounts Payable, Overdraft & Tax Provision/ Funds & Reserves		0.0%	1.6%	0.0%	10.0%	1.6%
Gearing	Long Term Borrowing/ Funds & Reserves		0.0%	0.0%	0.0%	57.2%	0.0%
<u>Liquidity</u>							
Current Ratio	Current assets/current liabilities	1	0.0%	591.4%	0.0%	152.7%	591.4%
Liquidity Ratio	Monetary Assets/Current Liabilities		0.0%	389.8%	0.0%	132.4%	389.8%
<u>Revenue Management</u>							
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/ Last 12 Mths Billing						
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue		0.0%	16.2%	0.0%	13.3%	17.0%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old		0.0%	0.0%	0.0%	0.0%	0.0%
<u>Creditors Management</u>							
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA s 65(e))						
<u>Funding of Provisions</u>							
Percentage Of Provisions Not Funded	Unfunded Provisions/Total Provisions						
<u>Other Indicators</u>							
Electricity Distribution Losses	% Volume (units purchased and generated less units sold)/units purchased and generated	2					
Water Distribution Losses	% Volume (units purchased and own source less units sold)/Total units purchased and own source	2					
Employee costs	Employee costs/Total Revenue - capital revenue		0.0%	34.8%	0.0%	29.7%	36.6%
Repairs & Maintenance	R&M/Total Revenue - capital revenue		0.0%	0.0%	0.0%	0.0%	0.0%
Interest & Depreciation	I&D/Total Revenue - capital revenue		0.0%	6.2%	0.0%	0.1%	6.8%
<u>IDP regulation financial viability indicators</u>							
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year						
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services						
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure						

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Transfers and Grants

WC052 Prince Albert - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Mid-Year Assessment										
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
RECEIPTS:	1,2									
Operating Transfers and Grants										
National Government:		-	24 650	-	7 118	19 615	18 727	888	4.7%	24 650
Local Government Equitable Share		-	21 355	-	7 118	16 565	17 027	(462)	-2.7%	21 355
Local Government Financial Managememe		-	1 700	-	-	1 700	1 700	-		1 700
Expanded Public Works Programme		-	1 180	-	-	1 090	-	1 090	#DIV/0!	1 180
Municipal Infrastructure Grant		-	415	-	-	260	-	260	#DIV/0!	415
Other transfers and grants [insert description]		-	-	-	-	-	-	-		-
Provincial Government:		-	4 354	-	675	12 700	1 878	(373)	-19.8%	4 354
Financial Management Support (WC_FMGSG)		-	-	-	-	-	-	-		-
Financial Management Capacity Building		-	710	-	-	-	-	-		710
Thusong Centre		-	100	-	121	121	-	121	#DIV/0!	100
Library Grant		-	1 664	-	555	555	1 048	(493)	-47.1%	1 664
Housing		-	1 000	-	-	-	-	-		1 000
CDW		-	-	-	-	-	-	-		-
Road Maintenance		-	50	-	-	-	-	-		50
Integrated Transport Planning	4	-	-	-	-	-	-	-		-
Fire Service Capacity Building Grant		-	830	-	-	830	830	-		830
Drought Relief		-	-	-	-	11 194	-	-		-
mSCOA		-	-	-	-	-	-	-		-
Other transfers and grants [insert description]		-	-	-	-	-	-	-		-
Other grant providers:		-	23	-	-	-	-	-		23
Skills Development Fund Levy		-	23	-	-	-	-	-		23
Total Operating Transfers and Grants	5	-	29 027	-	7 793	32 314	20 605	516	2.5%	29 027
Capital Transfers and Grants										
National Government:		-	16 187	-	-	6 044	-	4 944	#DIV/0!	16 187
Municipal Infrastructure Grant (MIG)		-	15 087	-	-	4 944	-	4 944	#DIV/0!	15 087
Integrated National Electrification Programme		-	1 100	-	-	1 100	-	-		1 100
Water Service Infrastructure Grant		-	-	-	-	-	-	-		-
Other capital transfers [insert description]		-	-	-	-	-	-	-		-
Provincial Government:		-	4 060	-	-	-	-	-		4 060
Provincial Draught relief		-	2 560	-	-	-	-	-		2 560
Maintenance of Waste Water Infrastructure		-	-	-	-	-	-	-		-
Regional Socio-Economic Projects Grant (RSEP)		-	1 500	-	-	-	-	-		1 500
Total Capital Transfers and Grants	5	-	20 247	-	-	6 044	-	4 944	#DIV/0!	20 247
TOTAL RECEIPTS OF TRANSFERS & GRANTS	5	-	49 274	-	7 793	38 358	20 605	5 459	26.5%	49 274

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WC052 Prince Albert - Supporting Table SC7(1) Monthly Budget Statement - transfers and grant expenditure - Mid-Year Assessment										
Description	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
EXPENDITURE										
Operating expenditure of Transfers and Grants										
National Government:		-	25 010	-	3 887	19 903	17 027	2 877	16.9%	25 010
Local Government Equitable Share		-	21 355	-	549	16 565	17 027	(462)	-2.7%	21 355
Local Government Financial Managememe		-	1 700	-	784	784	-	784	#DIV/0!	1 700
Expanded Public Works Programme		-	1 180	-	1 408	1 408	-	1 408	#DIV/0!	1 180
Municipal Infrastructure Grant		-	775	-	1 146	1 146	-	1 146	#DIV/0!	775
Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-
Provincial Government:		-	4 354	-	1 443	1 443	-	-	-	4 354
Financial Management Support (WC_FMGSG)		-	-	-	-	-	-	-	-	-
Financial Management Capacity Building		-	710	-	-	-	-	-	-	710
Thusong Centre		-	100	-	57	57	-	-	-	100
Library Grant		-	1 664	-	1 386	1 386	-	-	-	1 664
Housing		-	1 000	-	-	-	-	-	-	1 000
CDW		-	-	-	-	-	-	-	-	-
Road Maintenance		-	50	-	-	-	-	-	-	50
Integrated Transport Planning		-	-	-	-	-	-	-	-	-
Fire Service Capacity Building Grant		-	830	-	-	-	-	-	-	830
Drought Relief		-	-	-	-	-	-	-	-	-
mSCOA		-	-	-	-	-	-	-	-	-
Other transfers and grants [insert description]		-	-	-	-	-	-	-	-	-
Other grant providers:		-	23	-	-	-	-	-	-	23
Skills Development Fund Levy		-	23	-	-	-	-	-	-	23
Total operating expenditure of Transfers and Grants:		-	29 387	-	5 331	21 347	17 027	2 877	16.9%	29 387
Capital expenditure of Transfers and Grants										
National Government:		-	15 827	-	2 483	2 483	-	2 483	#DIV/0!	15 827
Municipal Infrastructure Grant (MIG)		-	14 727	-	-	-	-	-	-	14 727
Integrated National Electrification Programme		-	1 100	-	61	61	-	61	#DIV/0!	1 100
Water Service Infrastructure Grant		-	-	-	2 422	2 422	-	2 422	#DIV/0!	-
Provincial Government:		-	4 060	-	-	-	-	-	-	4 060
Provincial Draught relief		-	2 560	-	-	-	-	-	-	2 560
Maintenance of Waste Water Infrastructure		-	-	-	-	-	-	-	-	-
Regional Socio-Economic Projects Grant (RSEP)		-	1 500	-	-	-	-	-	-	1 500
Total capital expenditure of Transfers and Grants		-	19 887	-	2 483	2 483	-	2 483	#DIV/0!	19 887
TOTAL EXPENDITURE OF TRANSFERS AND GRANTS		-	49 274	-	7 813	23 829	17 027	5 360	31.5%	49 274

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Councillors and Staff benefits

WC052 Prince Albert - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Mid-Year Assessment										
Summary of Employee and Councillor remuneration	Ref	2018/19	Budget Year 2019/20							
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands		A	B	C					D	
Councillors (Political Office Bearers plus Other)										
Basic Salaries and Wages		-	2 887	-	227	1 348	1 443	(95)	-7%	2 887
Pension and UIF Contributions		-	-	-	-	-	-	-	-	-
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	-	-	-	-	-	-	-	-
Cellphone Allowance		-	311	-	26	153	155	(2)	-1%	311
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	-	-	-	-	-	-	-	-
Sub Total - Councillors		-	3 197	-	253	1 502	1 599	(97)	-6%	3 197
% increase	4		#DIV/0!							#DIV/0!
Senior Managers of the Municipality										
Basic Salaries and Wages		-	2 818	-	202	1 158	1 244	(86)	-7%	2 818
Pension and UIF Contributions		-	93	-	-	-	46	(46)	-100%	93
Medical Aid Contributions		-	-	-	-	-	-	-	-	-
Overtime		-	-	-	-	-	-	-	-	-
Performance Bonus		-	245	-	145	145	111	34	31%	245
Motor Vehicle Allowance		-	302	-	23	143	151	(8)	-5%	302
Cellphone Allowance		-	114	-	8	45	48	(3)	-6%	114
Housing Allowances		-	-	-	-	-	-	-	-	-
Other benefits and allowances		-	6	-	-	-	3	(3)	-100%	6
Payments in lieu of leave		-	-	-	-	-	-	-	-	-
Long service awards		-	-	-	-	-	-	-	-	-
Post-retirement benefit obligations	2	-	190	-	-	-	-	-	-	190
Sub Total - Senior Managers of Municipality		-	3 767	-	379	1 491	1 603	(112)	-7%	3 767
% increase	4		#DIV/0!							#DIV/0!
Other Municipal Staff										
Basic Salaries and Wages		-	15 795	-	1 054	7 189	7 991	(802)	-10%	15 795
Pension and UIF Contributions		-	1 966	-	172	1 013	1 078	(65)	-6%	1 966
Medical Aid Contributions		-	795	-	48	391	443	(52)	-12%	795
Overtime		-	921	-	69	424	461	(36)	-8%	921
Performance Bonus		-	-	-	-	-	-	-	-	-
Motor Vehicle Allowance		-	50	-	2	23	25	(2)	-8%	50
Cellphone Allowance		-	61	-	7	44	44	0	1%	61
Housing Allowances		-	110	-	9	53	82	(29)	-36%	110
Other benefits and allowances		-	723	-	48	341	349	(8)	-2%	723
Payments in lieu of leave		-	404	-	16	63	202	(139)	-69%	404
Long service awards		-	83	-	-	20	61	(41)	-67%	83
Post-retirement benefit obligations	2	-	-	-	-	-	-	-	-	-
Sub Total - Other Municipal Staff		-	20 907	-	1 426	9 561	10 734	(1 174)	-11%	20 907
% increase	4		#DIV/0!							#DIV/0!
Total Parent Municipality		-	27 872	-	2 057	12 553	13 936	(1 383)	-10%	27 872
Unpaid salary, allowances & benefits in arrears:										
TOTAL SALARY, ALLOWANCES & BENEFITS		-	27 872	-	2 057	12 553	13 936	(1 383)	-10%	27 872
% increase	4		#DIV/0!							#DIV/0!
TOTAL MANAGERS AND STAFF		-	24 675	-	1 804	11 052	12 338	(1 286)	-10%	24 675

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WC052 Prince Albert - Supporting Table SC9 Monthly Budget Statement - actuals and revised targets for cash receipts - Mid-Year Assessment																
Description	Ref	Budget Year 2019/20												2019/20 Medium Term Revenue & Expenditure Framework		
		July Outcome	August Outcome	Sept Outcome	October Outcome	Nov Outcome	Dec Outcome	January Budget	Feb Budget	March Budget	April Budget	May Budget	June Budget	Budget Year 2019/20	Budget Year +1 2020/21	Budget Year +2 2021/22
Cash Receipts By Source																
Property rates		(1 406)	1 892	225	225	225	225	225	225	225	225	184	1 151	3 621	3 903	4 169
Service charges - electricity revenue		2 686	2 966	1 386	1 218	1 233	1 286	1 373	1 300	1 300	1 180	962	(1 499)	15 391	17 009	18 651
Service charges - water revenue		1 140	1 258	189	171	247	293	308	249	249	209	66	(1 787)	2 592	2 700	2 724
Service charges - sanitation revenue		718	792	208	210	205	212	216	222	222	201	202	(875)	2 533	2 722	2 926
Service charges - refuse		444	491	109	109	104	105	107	104	104	101	103	(607)	1 274	1 403	1 577
Rental of facilities and equipment		23	27	26	23	27	24	26	27	27	26	26	37	318	334	350
Interest earned - external investments		200	207	217	211	200	207	220	32	32	255	565	243	2 590	2 600	2 610
Interest earned - outstanding debtors		31	39	139	31	31	39	40	40	40	47	48	250	776	800	824
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		161	35	40	78	96	0	161	35	35	24	29	(103)	589	681	589
Licences and permits		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Agency services		-	-	-	-	-	-	-	-	-	-	-	200	200	200	200
Transfer receipts - operating		24 521	7 793	1 582	2 238	1 129	1 005	304	3 966	3 966	1 072	2 902	(18 952)	31 527	31 487	56 943
Other revenue		5 288	2 167	327	192	91	103	39	589	589	69	23	(7 000)	2 478	1 602	1 624
Cash Receipts by Source		33 806	17 667	4 448	4 707	3 588	3 498	3 019	6 789	6 789	3 409	5 110	(28 942)	63 888	65 440	93 188
Other Cash Flows by Source																
Transfer receipts - capital		-	-	1 528	96	463	841	11	497	497	393	11 716	4 207	20 247	9 330	9 541
Contributions & Contributed assets		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Short term loans		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Borrowing long term/refinancing		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Increase in consumer deposits		-	-	-	-	-	-	-	-	-	-	-	23	23	24	25
Receipt of non-current debtors		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipt of non-current receivables		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Change in non-current investments		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Cash Receipts by Source		33 806	17 667	5 976	4 803	4 051	4 339	3 030	7 285	7 285	3 802	16 825	(24 712)	84 159	74 794	102 754
Cash Payments by Type																
Employee related costs		1 572	1 572	1 747	2 286	3 217	1 760	1 664	1 811	1 811	1 817	1 846	2 279	23 380	23 723	25 436
Remuneration of councillors		253	253	265	265	265	265	265	265	265	265	284	285	3 197	3 370	3 553
Interest paid		-	-	1	-	-	-	-	-	-	-	-	1 054	1 055	1 055	1 055
Bulk purchases - Electricity		1 267	1 267	256	646	936	901	972	937	937	890	809	2 270	12 088	13 303	14 662
Bulk purchases - Water & Sewer		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other materials		-	-	13	48	21	72	58	66	66	47	66	207	663	750	790
Contracted services		59	59	166	620	271	928	745	848	848	606	856	2 557	8 564	8 642	32 245
Grants and subsidies paid - other municipalities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants and subsidies paid - other		-	-	-	-	-	-	-	-	-	-	-	960	960	580	580
General expenses		237	237	548	539	514	429	1 682	1 177	1 177	1 809	1 004	1 569	10 921	11 133	11 443
Cash Payments by Type		3 388	3 388	2 997	4 404	5 225	4 355	5 386	5 103	5 103	5 434	4 865	11 180	60 829	62 556	89 764
Other Cash Flows/Payments by Type																
Capital assets		-	-	-	-	-	-	-	-	-	-	-	22 066	22 066	9 293	9 516
Repayment of borrowing		-	-	-	-	-	-	-	-	-	-	-	5	5	-	-
Other Cash Flows/Payments		-	-	-	-	-	-	-	-	-	-	-	45	45	48	51
Total Cash Payments by Type		3 388	3 388	2 997	4 404	5 225	4 355	5 386	5 103	5 103	5 434	4 865	33 297	82 945	71 897	99 331
NET INCREASE/(DECREASE) IN CASH HELD		30 418	14 279	2 980	400	(1 174)	(16)	(2 356)	2 182	2 182	(1 632)	11 960	(58 008)	1 214	2 897	3 423
Cash/cash equivalents at the month/year beginning:		22 515	52 933	67 212	70 191	70 591	69 417	69 401	67 045	69 227	71 409	69 777	81 737	22 515	23 729	26 626
Cash/cash equivalents at the month/year end:		52 933	67 212	70 191	70 591	69 417	69 401	67 045	69 227	71 409	69 777	81 737	23 729	23 729	26 626	30 049

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WC052 Prince Albert - Supporting Table SC13a Monthly Budget Statement - capital expenditure on new assets by asset class - Mid-Year										
Description	Ref	2018/19	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands										
Capital expenditure on new assets by Asset Class/Sub-class										
Infrastructure			1 100			53		(53)	#DIV/0!	957
Roads Infrastructure										
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure										
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure			1 100			53		(53)	#DIV/0!	957
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks			1 100			53		(53)	#DIV/0!	957
Capital Spares										
Water Supply Infrastructure										
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure										
Pump Station										
Reticulation										
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure										
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure										
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure										
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure										
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets										
Community Facilities										
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities										
Indoor Facilities										
Outdoor Facilities										
Capital Spares										
Heritage assets										
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties										
Revenue Generating										
Improved Property										
Unimproved Property										
Non-revenue Generating										
Improved Property										
Unimproved Property										
Other assets			1 500							1 304
Operational Buildings			1 500							1 304
Municipal Offices			1 500							1 304
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing										
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets										
Biological or Cultivated Assets										
Intangible Assets										
Servitudes										
Licences and Rights										
Water Rights										
Effluent Licences										
Solid Waste Licences										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment										
Computer Equipment										
Furniture and Office Equipment										
Furniture and Office Equipment										
Machinery and Equipment										
Machinery and Equipment										
Transport Assets										
Transport Assets										
Land										
Land										
Zoo's, Marine and Non-biological Animals										
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on new assets	1		2 600			53		(53)	#DIV/0!	2 261

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WC052 Prince Albert - Supporting Table SC13b Monthly Budget Statement - capital expenditure on renewal of existing assets by asset class - Mid-										
Description	Ref	2018/19 Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget	YTD variance	YTD variance %	Full Year Forecast
R thousands	1									
Capital expenditure on renewal of existing assets by Asset Class/Sub-class										
Infrastructure			6 310		344	683	1 614	930	57.6%	6 412
Roads Infrastructure										
Roads										
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure										
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure										
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks										
Capital Spares										
Water Supply Infrastructure			2 560		344	583		(583)	#DIV/0!	3 083
Dams and Weirs										
Boreholes			2 560		344	583		(583)	#DIV/0!	3 083
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution										
Distribution Points										
PIV Stations										
Capital Spares										
Sanitation Infrastructure			3 750			101	1 614	1 513	93.7%	3 329
Pump Station										
Reticulation										
Waste Water Treatment Works			3 750			101	1 614	1 513	93.7%	3 329
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure										
Landfill Sites										
Waste Transfer Stations										
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure										
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure										
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure										
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets			12 861			557	5 750	5 193	90.3%	11 115
Community Facilities										
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations										
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria										
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities			12 861			557	5 750	5 193	90.3%	11 115
Indoor Facilities										
Outdoor Facilities										
Capital Spares			12 861			557	5 750	5 193	90.3%	11 115
Heritage assets										
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties										
Revenue Generating										
Improved Property										
Unimproved Property										
Non-revenue Generating										
Improved Property										
Unimproved Property										
Other assets										
Operational Buildings										
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing										
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets										
Biological or Cultivated Assets										
Intangible Assets										
Services										
Licences and Rights										
Water Rights										
Effluent Licences										
Solid Waste Licences										
Computer Software and Applications										
Load Settlement Software Applications										
Unspecified										
Computer Equipment			360			78	360	282	78.3%	313
Computer Equipment			360			78	360	282	78.3%	313
Furniture and Office Equipment										
Furniture and Office Equipment										
Machinery and Equipment										
Machinery and Equipment										
Transport Assets										
Transport Assets										
Land										
Land										
Zoo's, Marine and Non-biological Animals										
Zoo's, Marine and Non-biological Animals										
Total Capital Expenditure on renewal of existing ass	1		19 531		344	1 318	7 724	6 405	82.9%	17 840

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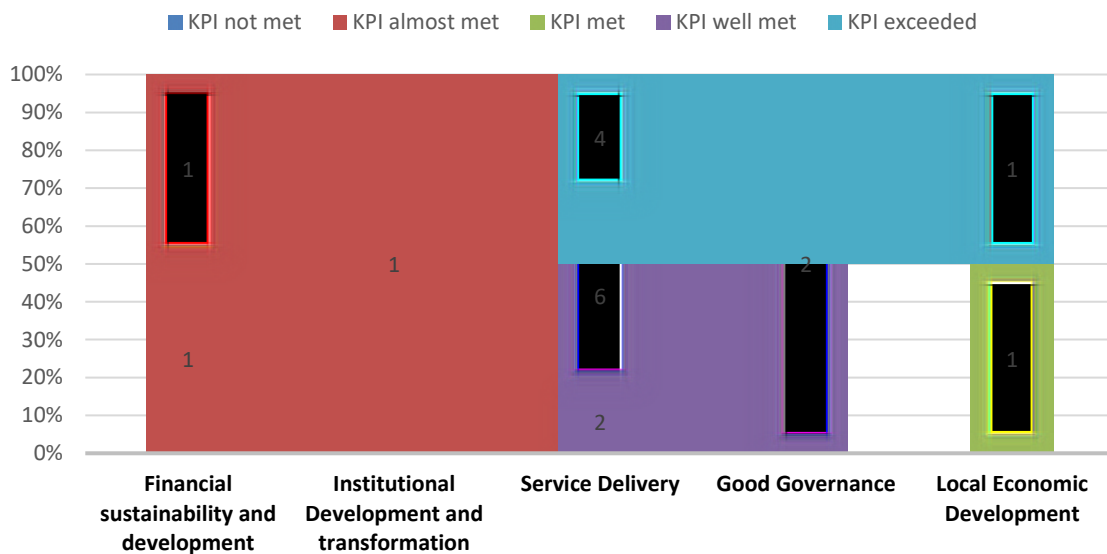
WC052 Prince Albert - Supporting Table SC13c Monthly Budget Statement - expenditure on repairs and maintenance by asset class - Mid-Year										
Description	Ref	2018/19			Budget Year 2019/20			YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
R thousands										
Repairs and maintenance expenditure by Asset Class/Sub-class										
Infrastructure			12 969		811	5 289	3 245	(2 044)	-63.0%	12 969
Roads Infrastructure			5 141		340	2 370	1 285	(1 084)	-84.4%	5 141
Roads			5 141		340	2 370	1 285	(1 084)	-84.4%	5 141
Road Structures										
Road Furniture										
Capital Spares										
Storm water Infrastructure										
Drainage Collection										
Storm water Conveyance										
Attenuation										
Electrical Infrastructure			749		90	377	190	(187)	-98.1%	749
Power Plants										
HV Substations										
HV Switching Station										
HV Transmission Conductors										
MV Substations										
MV Switching Stations										
MV Networks										
LV Networks			749		90	377	190	(187)	-98.1%	749
Capital Spares										
Water Supply Infrastructure			2 763		165	1 047	691	(356)	-51.6%	2 763
Dams and Weirs										
Boreholes										
Reservoirs										
Pump Stations										
Water Treatment Works										
Bulk Mains										
Distribution			2 763		165	1 047	691	(356)	-51.6%	2 763
Distribution Points										
PRV Stations										
Capital Spares										
Sanitation Infrastructure			1 559		68	621	390	(231)	-59.2%	1 559
Pump Station										
Reticulation			1 559		68	621	390	(231)	-59.2%	1 559
Waste Water Treatment Works										
Outfall Sewers										
Toilet Facilities										
Capital Spares										
Solid Waste Infrastructure			2 757		149	675	689	(185)	-26.9%	2 757
Landfill Sites			2 241		82	597	566	(37)	-6.6%	2 241
Waste Transfer Stations			516		67	278	129	(149)	-115.3%	516
Waste Processing Facilities										
Waste Drop-off Points										
Waste Separation Facilities										
Electricity Generation Facilities										
Capital Spares										
Rail Infrastructure										
Rail Lines										
Rail Structures										
Rail Furniture										
Drainage Collection										
Storm water Conveyance										
Attenuation										
MV Substations										
LV Networks										
Capital Spares										
Coastal Infrastructure										
Sand Pumps										
Piers										
Revetments										
Promenades										
Capital Spares										
Information and Communication Infrastructure										
Data Centres										
Core Layers										
Distribution Layers										
Capital Spares										
Community Assets			207			99	52	(47)	-91.1%	207
Community Facilities			66			2	14	12	88.3%	66
Halls										
Centres										
Crèches										
Clinics/Care Centres										
Fire/Ambulance Stations			36			1	9	8	89.9%	36
Testing Stations										
Museums										
Galleries										
Theatres										
Libraries										
Cemeteries/Crematoria			20			1	5	4	85.5%	20
Police										
Parks										
Public Open Space										
Nature Reserves										
Public Ablution Facilities										
Markets										
Stalls										
Abattoirs										
Airports										
Taxi Ranks/Bus Terminals										
Capital Spares										
Sport and Recreation Facilities			151			97	38	(59)	-157.0%	151
Indoor Facilities										
Outdoor Facilities			151			97	38	(59)	-157.0%	151
Capital Spares										
Heritage assets										
Monuments										
Historic Buildings										
Works of Art										
Conservation Areas										
Other Heritage										
Investment properties										
Revenue Generating										
Improved Property										
Unimproved Property										
Non-revenue Generating										
Improved Property										
Unimproved Property										
Other assets										
Operational Buildings										
Municipal Offices										
Pay/Enquiry Points										
Building Plan Offices										
Workshops										
Yards										
Stores										
Laboratories										
Training Centres										
Manufacturing Plant										
Depots										
Capital Spares										
Housing										
Staff Housing										
Social Housing										
Capital Spares										
Biological or Cultivated Assets										
Biological or Cultivated Assets										
Intangible Assets										
Servitudes										
Licences and Rights										
Water Rights										
Effluent Licences										
Solid Waste Licences										
Computer Software and Applications										
Local Settlement Software Applications										
Unspecified										
Computer Equipment										
Computer Equipment										
Furniture and Office Equipment										
Furniture and Office Equipment										
Machinery and Equipment			20			18	5	(13)	-264.8%	20
Machinery and Equipment			20			18	5	(13)	-264.8%	20
Transport Assets										
Transport Assets										
Land										
Land										
Zoo's, Marine and Non-biological Animals										
Zoo's, Marine and Non-biological Animals										
Total Repairs and Maintenance Expenditure	1		13 196		811	5 406	3 302	(2 104)	-63.7%	13 196

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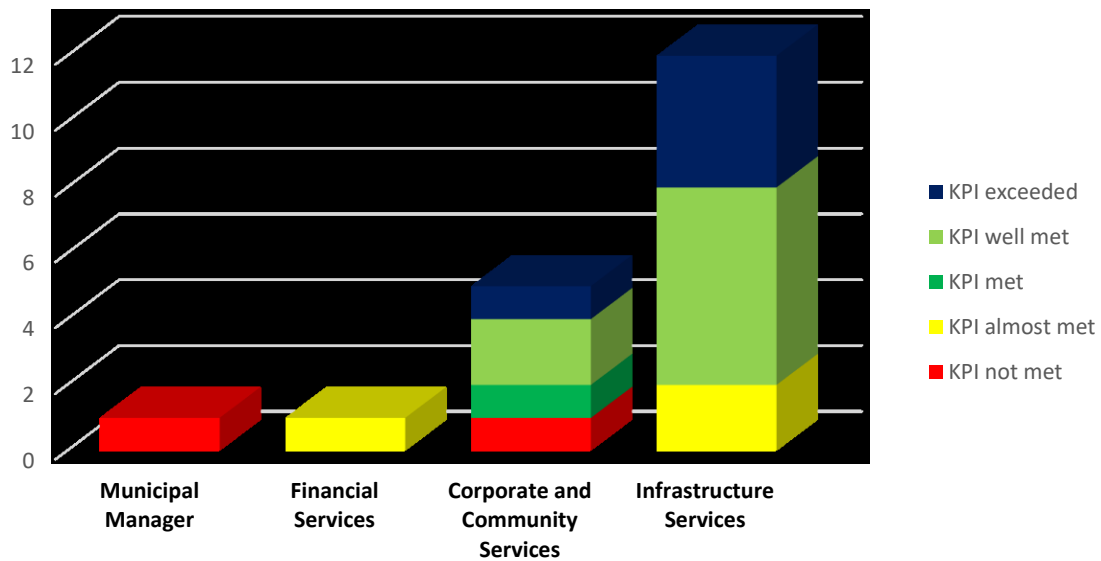
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WC052 Prince Albert - Supporting Table SC13d Monthly Budget Statement - depreciation by asset class - Mid-Year Assessment										
Description	Ref	2018/19			Budget Year 2019/20			YTD variance	YTD variance %	Full Year Forecast
		Audited Outcome	Original Budget	Adjusted Budget	Monthly actual	YearTD actual	YearTD budget			
R thousands										
Depreciation by Asset Class/Sub-class										
Infrastructure		–	2 864	–	239	1 435	716	(719)	-100.4%	2 864
Roads Infrastructure		–	797	–	66	399	199	(199)	-100.0%	797
Roads		–	797	–	66	399	199	(199)	-100.0%	797
Road Structures		–	–	–	–	–	–	–	–	–
Road Furniture		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Storm water Infrastructure		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
Electrical Infrastructure		–	182	–	15	91	46	(46)	-100.0%	182
Power Plants		–	–	–	–	–	–	–	–	–
HV Substations		–	–	–	–	–	–	–	–	–
HV Switching Station		–	–	–	–	–	–	–	–	–
HV Transmission Conductors		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
MV Switching Stations		–	–	–	–	–	–	–	–	–
MV Networks		–	–	–	–	–	–	–	–	–
LV Networks		–	182	–	15	91	46	(46)	-100.0%	182
Capital Spares		–	–	–	–	–	–	–	–	–
Water Supply Infrastructure		–	720	–	60	360	180	(180)	-100.0%	720
Dams and Weirs		–	–	–	–	–	–	–	–	–
Boreholes		–	–	–	–	–	–	–	–	–
Reservoirs		–	–	–	–	–	–	–	–	–
Pump Stations		–	–	–	–	–	–	–	–	–
Water Treatment Works		–	–	–	–	–	–	–	–	–
Bulk Mains		–	–	–	–	–	–	–	–	–
Distribution		–	720	–	60	360	180	(180)	-100.0%	720
Distribution Points		–	–	–	–	–	–	–	–	–
PRV Stations		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sanitation Infrastructure		–	770	–	64	385	193	(193)	-100.0%	770
Pump Station		–	–	–	–	–	–	–	–	–
Reticulation		–	–	–	–	–	–	–	–	–
Waste Water Treatment Works		–	770	–	64	385	193	(193)	-100.0%	770
Outfall Sewers		–	–	–	–	–	–	–	–	–
Tollot Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Solid Waste Infrastructure		–	395	–	33	200	99	(102)	-102.9%	395
Landfill Sites		–	395	–	33	200	99	(102)	-102.9%	395
Waste Transfer Stations		–	–	–	–	–	–	–	–	–
Waste Processing Facilities		–	–	–	–	–	–	–	–	–
Waste Drop-off Points		–	–	–	–	–	–	–	–	–
Waste Separation Facilities		–	–	–	–	–	–	–	–	–
Electricity Generation Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Rail Infrastructure		–	–	–	–	–	–	–	–	–
Rail Lines		–	–	–	–	–	–	–	–	–
Rail Structures		–	–	–	–	–	–	–	–	–
Rail Furniture		–	–	–	–	–	–	–	–	–
Drainage Collection		–	–	–	–	–	–	–	–	–
Storm water Conveyance		–	–	–	–	–	–	–	–	–
Attenuation		–	–	–	–	–	–	–	–	–
MV Substations		–	–	–	–	–	–	–	–	–
LV Networks		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Coastal Infrastructure		–	–	–	–	–	–	–	–	–
Sand Pumps		–	–	–	–	–	–	–	–	–
Piers		–	–	–	–	–	–	–	–	–
Revetments		–	–	–	–	–	–	–	–	–
Promenades		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Information and Communication Infrastructure		–	–	–	–	–	–	–	–	–
Data Centres		–	–	–	–	–	–	–	–	–
Core Layers		–	–	–	–	–	–	–	–	–
Distribution Layers		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Community Assets		–	–	–	–	–	–	–	–	–
Community Facilities		–	–	–	–	–	–	–	–	–
Halls		–	–	–	–	–	–	–	–	–
Centres		–	–	–	–	–	–	–	–	–
Crèches		–	–	–	–	–	–	–	–	–
Clinics/Care Centres		–	–	–	–	–	–	–	–	–
Fire/Ambulance Stations		–	–	–	–	–	–	–	–	–
Testing Stations		–	–	–	–	–	–	–	–	–
Museums		–	–	–	–	–	–	–	–	–
Galleries		–	–	–	–	–	–	–	–	–
Theatres		–	–	–	–	–	–	–	–	–
Libraries		–	–	–	–	–	–	–	–	–
Cemeteries/Crematoria		–	–	–	–	–	–	–	–	–
Police		–	–	–	–	–	–	–	–	–
Parks		–	–	–	–	–	–	–	–	–
Public Open Space		–	–	–	–	–	–	–	–	–
Nature Reserves		–	–	–	–	–	–	–	–	–
Public Ablution Facilities		–	–	–	–	–	–	–	–	–
Markets		–	–	–	–	–	–	–	–	–
Stalls		–	–	–	–	–	–	–	–	–
Abattoirs		–	–	–	–	–	–	–	–	–
Airports		–	–	–	–	–	–	–	–	–
Taxi Ranks/Bus Terminals		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Sport and Recreation Facilities		–	–	–	–	–	–	–	–	–
Indoor Facilities		–	–	–	–	–	–	–	–	–
Outdoor Facilities		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Heritage assets		–	–	–	–	–	–	–	–	–
Monuments		–	–	–	–	–	–	–	–	–
Historic Buildings		–	–	–	–	–	–	–	–	–
Works of Art		–	–	–	–	–	–	–	–	–
Conservation Areas		–	–	–	–	–	–	–	–	–
Other Heritage		–	–	–	–	–	–	–	–	–
Investment properties		–	–	–	–	–	–	–	–	–
Revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Non-revenue Generating		–	–	–	–	–	–	–	–	–
Improved Property		–	–	–	–	–	–	–	–	–
Unimproved Property		–	–	–	–	–	–	–	–	–
Other assets		–	67	–	6	34	17	(17)	-100.0%	67
Operational Buildings		–	67	–	6	34	17	(17)	-100.0%	67
Municipal Offices		–	67	–	6	34	17	(17)	-100.0%	67
Pay/Enquiry Points		–	–	–	–	–	–	–	–	–
Building Plan Offices		–	–	–	–	–	–	–	–	–
Workshops		–	–	–	–	–	–	–	–	–
Yards		–	–	–	–	–	–	–	–	–
Stores		–	–	–	–	–	–	–	–	–
Laboratories		–	–	–	–	–	–	–	–	–
Training Centres		–	–	–	–	–	–	–	–	–
Manufacturing Plant		–	–	–	–	–	–	–	–	–
Depots		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Housing		–	–	–	–	–	–	–	–	–
Staff Housing		–	–	–	–	–	–	–	–	–
Social Housing		–	–	–	–	–	–	–	–	–
Capital Spares		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Biological or Cultivated Assets		–	–	–	–	–	–	–	–	–
Intangible Assets		–	–	–	–	–	–	–	–	–
Servitudes		–	–	–	–	–	–	–	–	–
Licences and Rights		–	–	–	–	–	–	–	–	–
Water Rights		–	–	–	–	–	–	–	–	–
Effluent Licenses		–	–	–	–	–	–	–	–	–
Solid Waste Licenses		–	–	–	–	–	–	–	–	–
Computer Software and Applications		–	–	–	–	–	–	–	–	–
Local Settlement Software Applications		–	–	–	–	–	–	–	–	–
Unspecified		–	–	–	–	–	–	–	–	–
Computer Equipment		–	272	–	23	136	68	(68)	-100.0%	272
Computer Equipment		–	272	–	23	136	68	(68)	-100.0%	272
Furniture and Office Equipment		–	62	–	5	31	16	(16)	-100.0%	62
Furniture and Office Equipment		–	62	–	5	31				

PERFORMANCE PER KPA

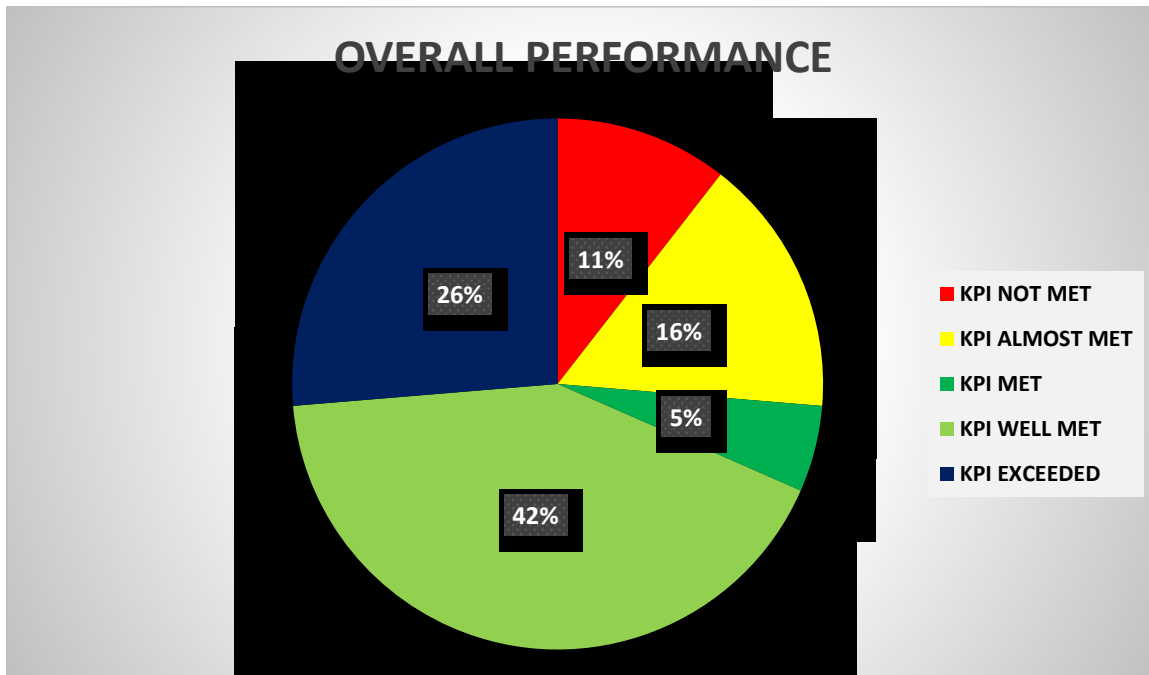


PERFORMANCE PER DIRECTORATE



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	Prince Albert Municipality	Directorate			
		Office of the Municipal Manager	Corporate & Community Services	Financial Services	Infrastructure Services
KPI Not Met	2	1	1		
KPI Almost Met	4			1	2
KPI Met	1		1		
KPI Well Met	8		2		6
KPI exceeded	4		1		4
Total:	19				

Category	Color	Explanation
KPI's Not Met		0% >= Actual/Target < 50%
KPI's Almost Met		50% >= Actual/Target < 100%
KPI's Met		Actual/Target = 100%
KPI's Extremely Well Met		Actual/Target <= 150%

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Financial sustainability & Development

Ref	Directorate	Top Layer KPI Ref	Strategic Objective	National KPA	Municipal KPA	KPI	Unit of Measurement	Performance Standard	Source of Evidence	Quarterly Target	Actual achieved	Colour Coding	Corrective measures
TL3	Office of the Municipal Manager	The % of the Municipality's capital budget spent on capital projects identified in the IDP, measured as the Total actual Year to Date (YTD) Capital Expenditure/ Total Approved Annual or Adjusted Capital Budget x 100	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial sustainability & Development	The % of the Municipality's capital budget spent on capital projects identified in the IDP, measured as the Total actual Year to Date (YTD) Capital Expenditure/ Total Approved Annual or Adjusted Capital Budget x 100	The percentage (%) of a municipality's Annual or Adjusted capital budget spent on capital projects identified in the IDP for the 2019/20 financial year	Report submitted before 25 January 2020	Annual Financial Statements & Annual Report	25%	6,2%		Target not achieved due to projects not commencing on time

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TL20	Financial Services	Maintain a Year to Date (YTD) debtor's payment percentage of 85%, excluding traffic services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial sustainability & development	Maintain a Year to Date (YTD) debtor's payment percentage of 85% excluding traffic services	Payment percentage (%) of debtors over 12 months rolling period, excluding traffic services	Payment percentage (%) of debtors over 12 months rolling period, excluding traffic services	Debtors Report	85%	79,7%		Debt collectors have been appointed and are working to improve debt collection on a continuous basis
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Institutional development & transformation

TL10	Corporate & Community Services	The % of the Municipality's training budget spent, measured as (Total Actual Training Expenditure/Approved Training Budget x 100)	To commit to continues improvement of human skills and resources to deliver effective services	Municipal Transformation and Institutional Development	Institutional development & transformation	The % of the Municipality's training budget spent, measured as (Total Actual Training Expenditure/Approved Training Budget x 100)	% of training budget spend as at 30 June 2020	100 % expenditure by June 2020	Financial System expenditure report	50%	18,16%		Training needs to commence earlier. This will be monitored going forward
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Local Economic Development

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TL25	Infrastructure Services	The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary appointed in the EPWP programmes for 2019/20	To stimulate, strengthen and improve the economy for sustainable growth	Local Economic Development	Economic Development	The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary appointed in the EPWP programmes for 2019/20	Number of people temporary appointed in the EPWP programs	The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary appointed in the EPWP programmes for 2019/20	EPWP statistics submitted (Project registration Forms, Beneficiary List and Attendance Registers)	20	69		EPWP workers are appointed on a six-month contract basis, most of the opportunities are thus created in the first and third quarter.
TL32	Development & Strategic Support	Implementation of the Local Economic Development Strategy	To stimulate, strengthen and improve the economy for sustainable growth	Local Economic Development	Economic development	Implementation of the Local Economic Development Strategy	Number of LED interventions/ activities / programmes implemented	One project per quarter to be implemented	Minutes of meetings, attendance register, project report signed off by Municipal Manager	1	1		Target achieved

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Basic Service Delivery

TL12	Infrastructure Services	Number of Residential account holders connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Number of Residential account holders connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)	# of Residential account holders connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)	Number of Residential account holders connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)	Billing data of financial system	2110	2604		Target over achieved
TL13	Infrastructure Services	Provide 50kwh free basic electricity to registered indigent account holders connected to the municipal and Eskom electrical infrastructure network	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provide 50kwh free basic electricity to registered indigent account holders connected to the municipal and Eskom electrical infrastructure network	No of indigent account holders receiving free basic electricity which are connected to the municipal and Eskom electrical infrastructure network	No of indigent account holders receiving free basic electricity which are connected to the municipal and Eskom electrical infrastructure network	Billing data of Financial system	1100	1167		

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TL14	Infrastructure Services	Provide refuse removal, refuse dumps and solid waste disposal to households within the municipal area	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provide refuse removal, refuse dumps and solid waste disposal to all account holders within the municipal area	Number of account holders for which refuse is removed at least once a week	Number of account holders for which refuse is removed at least once a week	Billing data of financial system	2480	2755		Target over achieved
TL15	Infrastructure Services	Provision of free basic refuse removal, refuse dumps and solid waste disposal to registered indigent account holders	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provision of free basic refuse removal, refuse dumps and solid waste disposal to registered indigent account holders	No of indigent account holders receiving free basic refuse removal monthly	No of indigent account holders receiving free basic refuse removal monthly	Billing data of Financial system	1100	1167		

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TL16	Infrastructure Services	Provision of clean piped water to formal residential properties which are connected to the municipal water infrastructure network. [10]	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provision of clean piped water to formal residential properties which are connected to the municipal water infrastructure network	Number of formal residential properties that meet agreed service standards for piped water	Number of formal residential properties that meet agreed service standards for piped water	Billing data of financial system, and water quality results because you refer to a standard	2554	2821		Target over achieved
TL17	Infrastructure Services	Provide 6kl free basic water to registered indigent account holders per month	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provide 6kl free basic water to registered indigent account holders per month	No of registered indigent account holders receiving 6kl of free water.	No of registered indigent account holders receiving 6kl of free water.	Billing data of Financial system	1100	1167		

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TL18	Infrastructure Services	Provision of sanitation services to properties which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets). [12]	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provision of sanitation services to properties which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	No of residential properties which are billed for sewerage in accordance to the financial system.	No of residential properties which are billed for sewerage in accordance to the financial system.	Billing data of Financial system	2416	2738		Target over achieved
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TL19	Infrastructure Services	Provision of free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Provision of free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	No of indigent account holders receiving free basic sanitation in terms of Equitable share requirements.	No of indigent account holders receiving free basic sanitation in terms of Equitable share requirements.	Billing data of Financial system	1100	1167	
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TL26	Infrastructure Services	Excellent water quality measured by the compliance of water Lab results with SANS 241 criteria for Prins-Albert, Leeu-Gamka and Klaarstroom. (14)	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Excellent water quality measured by the compliance of water Lab results with SANS 241 criteria for Prins-Albert, Leeu-Gamka and Klaarstroom.	% of Lab Results complying with SANS 241.	% of Lab Results complying with SANS 241.	Report of laboratory results	80%	88,41%		Target achieved
TL27	Infrastructure Services	Excellent waste water quality measured by the compliance of waste water Lab results with SANS irrigation standard (for Prins-Albert, Leeu-Gamka and Klaarstroom) (15)	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Excellent waste water quality measured by the compliance of waste water Lab results with SANS irrigation standard (for Prins-Albert, Leeu-Gamka and Klaarstroom)	% of Lab Results complying with SANS Irrigation standards.	% of Lab Results complying with SANS Irrigation standards.	Report of laboratory results	90%	80,56%		Target not achieved due to capacity constraints.

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TL29	Infrastructure Services	Limit water losses to not more than 15% $\{(\text{Number of Kiloliters Water Purchased or Purified} - \text{Number of Kiloliters Water Sold}) / \text{Number of Kiloliters Water Purchased or Purified} \times 100\}$	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Limit water losses to not more than 15% $\{(\text{Number of Kiloliters Water Purchased or Purified} - \text{Number of Kiloliters Water Sold}) / \text{Number of Kiloliters Water Purchased or Purified} \times 100\}$	% Water losses achieved $(\text{Number of Kiloliters Water Purchased or Purified} - \text{Number of Kiloliters Water Sold}) / \text{Number of Kiloliters Water Purchased or Purified} \times 100$	Limit water losses to 15%	Water billed as per Finance Statistics and water purified as per daily readings by Technical Services	15%	18.89%		Various water projects are being implemented to curb water losses; this will be monitored on a continuous basis. Pre-paid water meters will be installed before June 2020.
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2019/20

TL30	Infrastructure Services	Limit electricity losses to not more than 15% $\{(\text{Number of Electricity Units Purchased and/or Generated} - \text{Number of Electricity Units Sold}) / \text{Number of Electricity Units Purchased and/or Generated}\} \times 100\}$	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Basic service delivery & infrastructure development	Limit electricity losses to not more than 15% $\{(\text{Number of Electricity Units Purchased and/or Generated} - \text{Number of Electricity Units Sold}) / \text{Number of Electricity Units Purchased and/or Generated}\} \times 100\}$	% Electricity losses achieved $(\text{Number of Electricity Units Purchased and/or Generated} - \text{Number of Electricity Units Sold}) / \text{Number of Electricity Units Purchased and/or Generated}\} \times 100$	Limit electricity losses to 15%	Electricity billed as per Finance statistics and purchased from Eskom	15%	9,81%	
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Good Governance and public participation

TL6	Corporate Services	Effective functioning of Council meetings	To enhance participatory democracy	Good Governance and Public Participation	Good Governance and Public Participation	Ensure that Council meet for a General Council Meeting once every quarter	Number of Council general meetings	Four general council meetings	Minutes of Council meeting	1	2		Target achieved
TL7	Corporate Services	Effective functioning of Councils committee system	To enhance participatory democracy	Good Governance and Public Participation	Good Governance and Public Participation	Ensure that Council's section 80 committees per operational area meet once every quarter	Number of Council Section 80 committee meetings per operational area meet once every quarter	Four section 80 committee meetings per annum	Minutes of Section 80 committee meeting	1	2		Target achieved