



Prince Albert Local Municipality

**TOP LAYER SERVICE DELIVERY
AND BUDGET IMPLEMENTATION
PLAN**

2023/2024

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"Prince Albert, an area characterised by high quality of living and service delivery."

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EXECUTIVE MAYORS REPORT

The 2023/2024 Service Delivery and Budget Implementation Plan of the Prince Albert Local Municipality is based on and aligned with the Integrated Development Plan and Budget. The Final Reviewed 2023-2024 Fifth Generation 2022-2027 Integrated Development Plan and Budget served before a Special Council meeting held on Tuesday, 30th May 2023, and was unanimously adopted by Council.

The Service Delivery and Budget Implementation Plan serves as a contract between the Administration, Council, and the Community of the Greater Prince Albert Municipal Area. The Service Delivery and Budget Implementation Plan documents the strategic objectives and goals set by Council, which are measured in quantifiable outcomes, the implementation of these directives is implemented by the Administration of the organisation, over a period of twelve months. The success of the Service Delivery and Budget Implementation rely on a credible Integrated Development Plan and Budget, coupled with the availability of resources such as finance and human resources.

Council has developed and adopted seven Strategic Objectives and five Strategic Focus Areas for the five-year municipal Integrated Development Plan. A fundamental principle of the objectives is to create an aligned, receptive and conducive environment to achieve the National, Provincial, and Local agendas.

Below figure below provides an illustration of the linkage between the Strategic Objectives and Key Performance Areas:



The alignment table, listed as **Annexure A** provides an overview of the strategic objectives and focus areas linked to the total number of key performance indicators for the **2023/2024 financial year**. The municipal scorecard, listed as **Annexure B** outlines the key performance per directorate for the financial year under review.

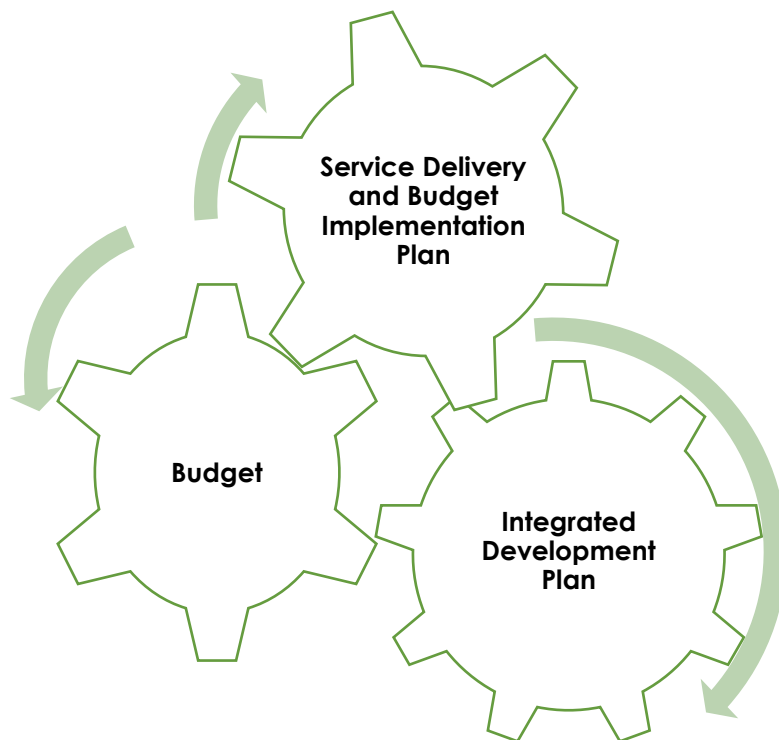
The Prince Albert Municipality is committed to:

- Providing affordable and free basic services, where applicable, to the Greater Prince Albert Municipal Area in an efficient, economic, and effective manner.
- Fostering intergovernmental relations and cooperative governance.
- Utilise its planning instruments, even in the current economic climate, to reach towards achieving its strategic objective and Constitutional directive unto its residents in the Greater Prince Albert Municipal Area.

The Prince Albert Municipality is committed to the predetermined objectives set for the 2023/2024 financial year and will strive within the available resources to successfully implement the SDBIP, in collaboration with its residents and stakeholders.

Councillor Linda Jaquet | Executive Mayor

PRINCE ALBERT LOCAL MUNICIPALITY



INTRODUCTION

Performance management is a process that measures the implementation of the organisation's strategy ("the IDP"). Performance management aims to enhance integrated planning, it serves as a monitoring and measuring tool to ascertain whether the predetermined objectives are met within a specific timeframe. Efficiency and effectiveness stand at the forefront of performance management to augment the impact of service delivery to the residents of the Greater Prince Albert Municipal Area.

Performance management within a municipal environment is institutionalised through the legislative requirements on the performance management process for Local Government. The Service Delivery and Budget Implementation Plan ("the SDBIP") is a detailed plan as approved by the Mayor for implementing the municipality's delivery of municipal services and its annual budget.

Section 152 of the Constitution of the Republic of South Africa, 1996 ("the Constitution"), paves the way for performance management with the requirement for an "accountable government". The Basic Values and Principles Governing Public Administration, as listed in Section 195 (1) of the Constitution, are linked with the concept of performance management. A municipality must strive, within its financial and administrative capacity, to achieve the objects of local government, listed below:

- Provide democratic and accountable government for local communities;
- Ensure the provision of services to communities in a sustainable manner;
- Promote social and economic development;
- Promote a safe and healthy environment; and
- Encourage the involvement of communities and community organisations in the matters of local government.

Circular No. 13 of the Local Government: Municipal Finance Management Act, No. 56 of 2003 ("the MFMA"), states that "*the SDBIP is a layered plan, with the top layer of the plan dealing with consolidated service delivery targets and in-year deadlines, and linking such targets to top management*". Mention must be made, that this Circular serves as a guideline to municipalities, albeit the guidance provided in the Circular,

the Prince Albert Local Municipality is not, at this point in time, in the position to develop the lower-level SDBIP ("the Departmental SDBIP"). The Municipality is currently utilising a manual performance management system and is in the process of acquiring an online system, which will support the development of the Departmental SDBIP.

The municipal scorecard is of strategic nature, as it's dealing with consolidated service delivery targets set by Council and linking such targets to top management. It, therefore, provides an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities and also facilitates oversight over the financial and non-financial performance of the municipality.

1. LEGISLATIVE FRAMEWORK

Section 1 of the MFMA defines the Services Delivery and Budget Implementation Plan as "a detailed plan approved by the mayor of a municipality in terms of Section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate –

(a) Projections for each month of –

(i) revenue to be collected, by sources; and

(ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter; and

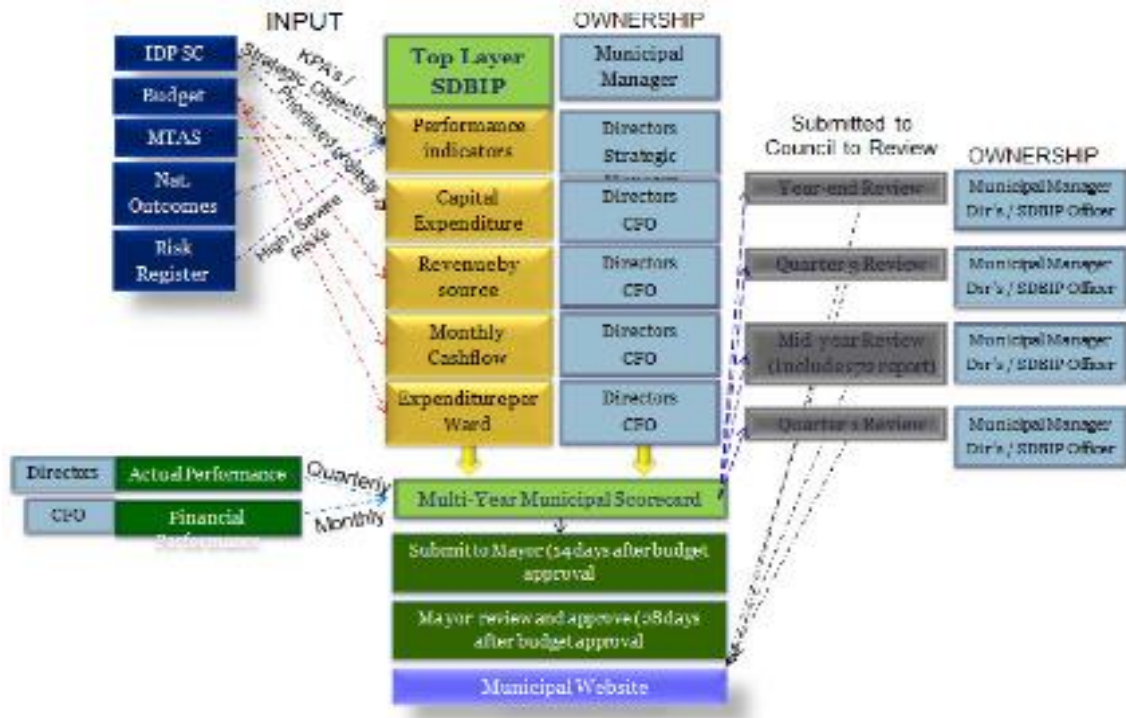
(c) any other matters that may be prescribed,

and includes any revisions of such plan by the mayor in terms of Section 54(1)(c).

The SDBIP is essentially the management and implementation tool of the Municipality, it encompasses in-year information pertaining to quarterly service delivery and monthly budget targets, and it links each service delivery output to the budget of the Municipality. This Plan places the obligation on each Senior Manager within the organisation to execute the predetermined objectives within a specific timeframe, with the necessary resource requirement for each output.

2. DRAFTING OF THE MUNICIPAL SCORECARD

The diagram below illustrates the process relating to the drafting of a municipal scorecard which serves as a performance monitoring and evaluation tool.



Ideally, the SDBIP must be jointly developed with the IDP and Budget. A draft of the SDBIP must accompany the IDP for consideration by Council. Following the adopting of the final budget of the organisation, the Municipal Manager is lawfully required to submit a draft of the SDBIP, coupled with the draft performance agreements of the Municipal Manager and Directors, to the Executive Mayor within fourteen (14) days, whereafter the Mayor has an additional fourteen (14) days to consider the same.

3. UPDATE AND REPORTING ON THE MUNICIPAL SCORECARD

As alluded to earlier in the report, the Prince Albert Municipality is currently utilising a manual performance management system (MS Excel). Before the end of the reporting period, the Performance Management Office furnishes the responsible officials with a draft SDBIP Report for the specific quarter under review, management is provided with an opportunity to formulate their performance comments (*required*)

and corrective measures (*required if the actual does not meet the target*), in support thereof, the actual performance and evidence is required. The completed report, including the supporting evidence, is submitted to the Performance Management Office to develop the final report for Council information and consideration, as required by the MFMA.

4. PERFORMANCE REPORTING ON THE SDBIP

The Local Government: Municipal Systems Act, No. 32 of 2000 ("the Systems Act"), including the MFMA, and any regulations formed under these acts, places the responsibility on the municipality to report to the Council, the Department: National Treasury, including the Department: Provincial Treasury on the implementation status of the SDBIP on a quarterly, mid-year and annual basis.

The monitoring and evaluation of organisational performance are reported as follow:

4.1 QUARTERLY REVIEWS

On a quarterly basis, the Executive Mayor should engage in an intensive review of municipal performance against both the directorate's scorecards and the municipal scorecard, as reported by the Municipal Manager.

These reviews will take place in October (for the period July to the end of September), January (for the period October to the end of December), April (for the period January to the end of March), and July (for the period April to the end of June).

The review in January will coincide with the mid-year performance assessment as per Section 72 of the Municipal Finance Management Act. Section 72 determines that by 25 January of each year, the accounting officer must assess the performance of the municipality and report to the Council on, inter alia, its service delivery performance during the first half of the financial year and the service delivery targets and performance indicators set in the service delivery and budget implementation plan.

Several of the indicators in the municipal scorecard are measured on an annual basis. The quarterly reviews should thus culminate in a comprehensive annual review of performance in terms of all the scorecards. The Executive Mayor will need to ensure that targets committed to in the municipal scorecard are being met, in instances where targets are not met; satisfactory and sufficient reasons should be provided together with the necessary corrective actions to address poor performance.

4.2 COUNCIL REVIEWS

At least annually, the Executive Mayor will be required to report to the council on the overall municipal performance. It is proposed that this reporting takes place using the municipal scorecard in an annual performance report format as per the Systems Act. The said annual performance report will form part of the municipality's Annual Report as per Section 121 of the MFMA.

It is important that Directors use these reviews as an opportunity to reflect on the attainment of the objectives of their respective directorates. The review should also focus on reviewing the systematic compliance to the performance management system, by directorates, departments, Portfolio Councillors, and the Municipal Manager.

The review will also include:

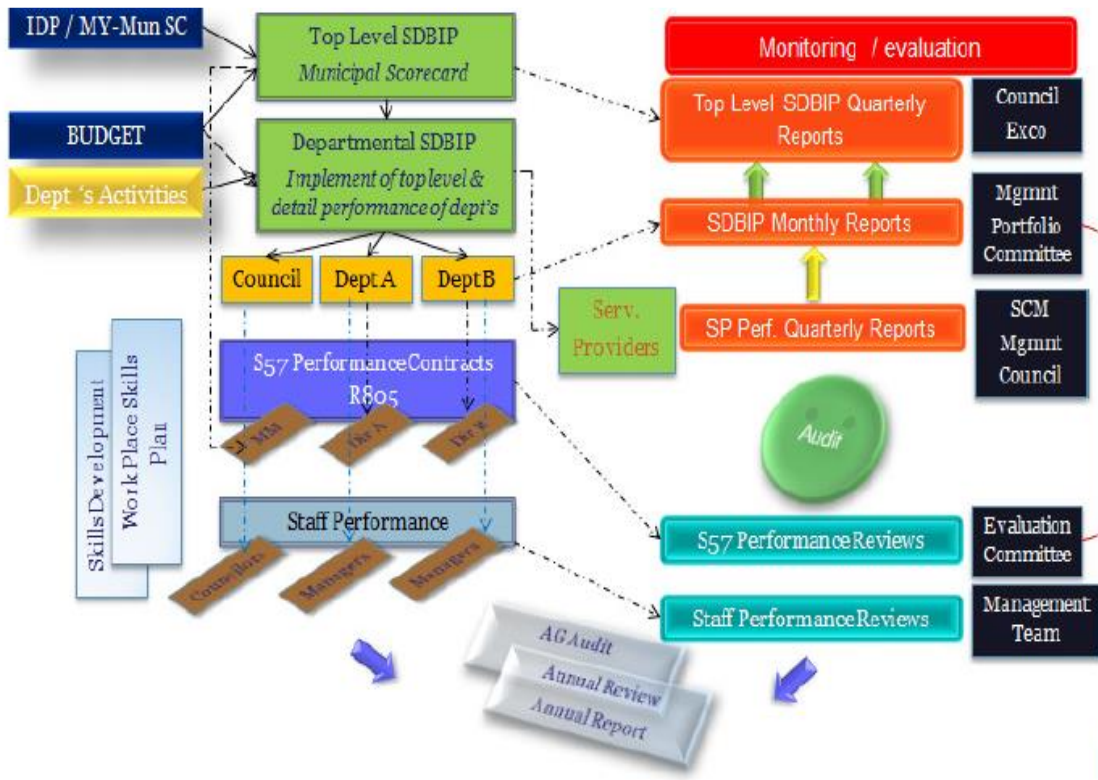
- An evaluation of the validity and suitability of the Key Performance Indicators.
- An evaluation of the annual and 5-year targets to determine whether the targets are overstated or understated. These changes need to be considered.
- Changes to KPI's and 5-year targets for submission to council for approval. (The reason for this is that the original KPI's and 5-year targets would have been published with the IDP, which would have been approved and adopted by council at the beginning of the financial year.)
- An analysis to determine whether the Municipality is performing adequately or underperforming.

It is important that the Executive Mayor not only pays attention to poor performance but also to Exceptional/Good performance. It is expected that the Executive Mayor

will acknowledge good performance, where directorates or departments have successfully met targets in their directorate/departmental scorecards.

5. THE SDBIP AND PERFORMANCE REPORTING

The figure below illustrates the reporting on the SDBIP and performance. In addition, it includes the various stakeholders involved in the process.



APPROVAL

PRINCE ALBERT LOCAL MUNICIPALITY [2023/2024 TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN]

APPROVAL



APPROVAL OF THE 2023/2024 TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

The Service Delivery and Budget Implementation Plan for the 2022/2023 financial year is hereby approved in terms of Section 52(1)(c)(ii) of the Local Government: Municipal Finance Management Act, No. 56 of 2003¹



EXECUTIVE MAYOR, LINDA JAQUET

26 | 6 | 2023

DATE

¹ Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act, No. 56 of 2003
The mayor of a municipality must –
(c) take all reasonable steps to ensure –
(ii) that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget

2023/2024 SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

Annexure A – 2023/2024 Service Delivery and Budget Implementation Plan Alignment Table - Municipal Strategic Objectives

SFA #	Strategic Focus Area/ National Key Performance Area	COUNT	SO#	Strategic Objectives	COUNT	KPA#	Key Performance Area	COUNT
SFA 1	Basic Service Delivery	-	SO1	To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy	-	KPA 1	Environmental & Spatial Development	-
		1	SO3	To promote the general standard of living	1	KPA 3	Social Development	1
		12	SO4	To provide quality, affordable and sustainable services on an equitable basis	12	KPA4	Basic Service Delivery & Infrastructure Development	12
SFA 2	Local Economic Development	2	SO2	To stimulate, strengthen and improve the economy for sustainable growth	2	KPA 2	Economic Development	2
SFA 3	Municipal Financial Viability & Transformation	10	SO5	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	10	KPA 5	Financial Sustainability & Development	10
SFA 4	Municipal Transformation & Organisational Development	2	SO6	To commit to the continuous improvement of human skills and resources to deliver effective services	2	KPA 6	Institutional Development & Transformation	2
SFA 5	Good Governance & Public Participation	9	SO7	To enhance participatory democracy	9	KPA 7	Good Governance and Public Participation	9
TOTALS		36			36			36

Annexure B – 2023/2024 Top Level Service Delivery and Budget Implementation Plan (Municipal Scorecard)

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL1	Office of the Municipal Manager	To enhance participatory democracy	Good Governance and Public Participation	Submit the Mid-Year Budget and Performance Assessment Report to Council in terms of the Local Government: Municipal Finance Management Act, No. 56 of 2003	One Mid-Year Budget and Performance Assessment Report submitted to Council within the legislative deadline	Output	Strategic	All	1	1	0	0	1	0
TL2	Office of the Municipal Manager	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	The percentage of the Municipality's approved capital budget spent on capital projects measured as the Total actual Year to Date (YTD) Capital Expenditure/ Total Approved Annual or Adjusted Capital Budget x 100	90% of the municipality's approved capital budget spent on capital projects for the financial year under review	Input	Strategic	All		90%	5%	25%	60%	90%

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL3	Office of the Municipal Manager	To enhance participatory democracy	Good Governance and Public Participation	Submit the Risk-Based Audit Plan to the Audit Committee by end-May	One Risk-Based Audit Plan submitted to the Audit Committee by end-May	Output	Strategic	All	1	1	0	0	0	1
TL4	Office of the Municipal Manager	To enhance participatory democracy	Good Governance and Public Participation	Number of General Council meetings held on a quarterly basis	Four General Council meetings held for the financial year	Outcome	Strategic	All	4	4	1	1	1	1

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL5	Office of the Municipal Manager	To enhance participatory democracy	Good Governance and Public Participation	Number of Section 80 Committee meetings held per quarter	Sixteen Section 80 Committee meetings held for the financial year	Outcome	Strategic	All	4	4	1	1	1	1
TL6	Office of the Municipal Manager	To enhance participatory democracy	Good Governance and Public Participation	Submission of the Draft Service Delivery and Budget Implementation Plan to the Executive Mayor	One Draft Service Delivery and Budget Implementation Plan to the Executive Mayor within 14 days after the approval of the Annual Budget	Output	Strategic	All	1	1	0	0	0	1

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL7	Office of the Municipal Manager	To enhance participatory democracy	Good Governance and Public Participation	Submission of the annual performance agreements of the Municipal Manager and Managers Directly Accountable to the Municipal Manager to the Executive Mayor	Four annual performance agreements submitted to the Executive Mayor within 14 days after the approval of the Annual Budget	Output	Strategic	All	New Key Performance Indicator	1	0	0	0	1

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL8	Office of the Municipal Manager	To enhance participatory democracy	Good Governance and Public Participation	Submit the Top 10 Risk Mitigation Plan to the Audit Committee by end-February	One Top 10 Risk Mitigation Plan submitted to the Audit Committee by end-February	Output	Strategic	All		1	0	0	1	0
TL9	Office of the Municipal Manager	To enhance participatory democracy	Good Governance and Public Participation	The number of audit committee meetings conducted per quarter	The attendance registers and minutes of meetings held	Outcome	Strategic	All		4	1	1	1	1

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL10	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Submission of the Annual Financial Statements to the Auditor-General by end-August	One Annual Financial Statement submitted to the Auditor-General by end-August	Output	Strategic	All	1	1	1	0	0	0
TL11	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Tabling of the Annual Budget to Council by end-May	One Annual Budget tabled to Council within the legislative deadline	Outcome	Strategic	All	1	1	0	0	0	1

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL12	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Tabling of the Adjustments Budget to Council by end-February	One Adjustments Budget tabled before Council within the legislative deadline	Outcome	Strategic	All	1	1	0	0	1	0
TL13	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Maintain a Year to Date (YTD) debtors' payment percentage of 85% excluding traffic services	Payment percentage of debtors over 12 months rolling period, excluding traffic services	Outcome	Strategic	All	To be confirmed with AFS	85%	85%	85%	85%	85%

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL14	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Maintain a financially unqualified audit opinion for the 2022/2023 financial year	Financial statements considered free from material misstatements as per the Auditor-Generals' Report	Outcome	Strategic	All	1	1	0	1	0	0
TL15	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial viability measured in terms of the municipality's ability to meet its service debt obligations ((Total operating revenue-operating grants received)/debt service payments due within the year)	(Total operating revenue-operating grants received)/debt service payments due within the year)	Outcome	Strategic	All	To be confirmed with AFS	30013	0	0	0	30013

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL16	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)	(Total outstanding service debtors/ revenue received for services)X100	Outcome	Strategic	All	11%	13%	0%	0%	0%	13%
TL17	Financial Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure)	((Available cash+ investments)/ Monthly fixed operating expenditure)	Outcome	Strategic	All	5.0%	5,0	0	0	0	5,00

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL18	Corporate and Community Services	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal Financial Viability and Management	Submission of the Annual Performance Report to the Auditor-General by end-August	One Annual Performance Report submitted to the Auditor-General by end-August	Output	Strategic	All	1	1	1	0	0	0
TL19	Corporate and Community Services	To commit to continues improvement of human skills and resources to deliver effective services	Municipal Transformation and Institutional Development	The percentage of the Municipality's training budget spent, measured as (Total Actual Training Expenditure/Approved Training Budget x 100)	90% of training budget spent by end-June	Input	Strategic	All	To be confirmed with AFS	90%	25%	50%	75%	90%

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL20	Corporate and Community Services	To commit to continues improvement of human skills and resources to deliver effective services	Municipal Transformation and Institutional Development	The number of people from employment equity target groups employed (appointed) in the three highest levels of management in compliance with the Employment Equity Plan	One Directors' vacancy filled within the financial year in terms of the Employment Equity Plan	Outcome	Strategic	All	3	1	0	0	0	1
TL21	Corporate and Community Services	To enhance participatory democracy	Good Governance and Public Participation	Submission of the Integrated Development Plan to Council for consideration by end-May	One Integrated Development submitted to Council by end-May	Output	Strategic	All	1	1	0	0	0	1

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL22	Corporate and Community Services	To stimulate, strengthen and improve the economy for sustainable growth	Local Economic Development	Implementation of the Local Economic Development Strategy	Four Initiatives implemented in terms of the Local Economic Development Project Implementation Plan	Output	Strategic	All	4	4	1	1	1	1
TL23	Corporate and Community Services	To promote the general standard of living	Basic Service Delivery	Implementation of Social Welfare Initiatives in line with the approved Project Implementation Plan	Four Awareness Initiatives implemented in terms of the Social Initiatives Project Implementation Plan	Input	Strategic	All	To be confirmed	4	1	1	1	1

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL24	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Provision of electricity to formal residential account holders connected to the municipal electrical infrastructure network for both credit and prepaid electricity meters	Number of formal residential account holders connected to the municipal electrical infrastructure network	Outcome	Strategic	2; 3; 4	2578	1850	1850	1850	1850	1850
TL25	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Provide 50kwh free basic electricity to registered indigent account holders connected to the municipal & ESKOM electrical infrastructure network as on 30 June 2023	Number of indigent account holders receiving free basic electricity which are connected to the municipal electrical infrastructure network	Outcome	Strategic	All	1092	800	800	800	800	800
TL26	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Provide refuse removal, refuse dumps and solid waste disposal to all residential account holders within the Prince Albert municipal area	Number of residential account holders for which refuse is billed once per month	Outcome	Strategic	All	2737	2720	2720	2720	2720	2720

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL27	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Provision of free basic refuse removal, refuse dumps, and solid waste disposal to registered indigent account holders	Number of indigent account holders receiving free basic refuse removal monthly	Outcome	Strategic	All	1092	1200	1200	1200	1200	1200
TL28	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Provision of clean piped water to residential account holders which are connected to the municipal water infrastructure network	Number of residential account holders that meet agreed service standards for piped water	Outcome	Strategic	All	2820	2450	2450	2450	2450	2450
TL29	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Provide 6kl free basic water to registered indigent account holders per month	Number of registered indigent account holders receiving 6kl of free water.	Outcome	Strategic	All	1092	1200	1200	1200	1200	1200

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL30	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Provision of sanitation services to residential account holders are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of residential account holders which are billed for sewerage in accordance to the financial system.	Outcome	Strategic	All	2701	2701	2701	2701	2701	2701
TL31	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Provision of free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of indigent account holders receiving free basic sanitation in terms of Equitable share requirements.	Outcome	Strategic	All	1092	1200	1200	1200	1200	1200

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL32	Technical Services	To stimulate, strengthen and improve the economy for sustainable growth	Local Economic Development	Number of temporary employment opportunities created by the Municipality through the Expanded Public Works Programme	Number of people temporary employed through the Expanded Public Works Programme for the financial year	Outcome	Strategic	All	174	150	50	25	50	25
TL33	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Excellent water quality measured by the compliance of water Lab results with SANS 241 criteria for Prince-Albert, Leeu-Gamka and Klarstroom.	Percentage of Lab Results complying with SANS 241	Outcome	Strategic	All	88,4%	94%	0%	94%	0%	94%
TL34	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Excellent wastewater quality measured by the compliance of wastewater Lab results with SANS irrigation standard (for Prince-Albert, Leeu-Gamka, and Klarstroom)	Percentage of Lab Results complying with SANS Irrigation standards	Outcome	Strategic	All	81%	80%	0%	80%	0%	80%

REFERENCE	DIRECTORATE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2023/2024 FINANCIAL YEAR				
				KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL35	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Limit water losses to not more than 15% {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100}}	Percentage Water losses achieved (Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100)	Outcome	Strategic	All	To be confirmed	0,15	0	0	0	0,15
TL36	Technical Services	To provide quality, affordable and sustainable services on an equitable basis	Basic Service Delivery	Limit electricity losses to not more than 15% {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100}}	Percentage Electricity losses achieved (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100	Outcome	Strategic	All	To be confirmed	0,15	0	0	0	0,15

FINANCIAL TABLES: 2023/2024

2023/2024 Budget Summary

WC052 Prince Albert - Table A1 Budget Summary

Description	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousands										
Financial Performance										
Property rates	-	-	-	-	-	-	-	5 463	5 580	6 194
Service charges	24 316	27 806	30 552	33 451	46 666	46 666	-	37 632	41 777	45 163
Investment revenue	3 359	2 321	2 347	2 376	3 647	3 647	-	4 350	3 945	3 845
Transfer and subsidies - Operational	30 420	33 478	32 272	34 260	36 492	36 492	-	36 568	40 469	38 685
Other own revenue	6 419	7 972	11 650	4 564	4 838	4 838	-	4 713	4 817	5 072
Total Revenue (excluding capital transfers and contributions)	64 514	71 577	76 821	74 650	91 642	91 642	-	88 726	96 589	98 959
Employee costs	23 114	24 221	23 570	28 538	29 531	29 531	-	32 074	33 174	35 622
Remuneration of councillors	3 127	3 155	3 142	3 456	3 456	3 456	-	3 801	4 067	4 352
Depreciation and amortisation	4 618	5 403	5 363	5 474	5 474	5 474	-	5 748	6 322	6 639
Finance charges	674	722	1 940	449	449	449	-	301	322	345
Inventory consumed and bulk purchases	11 377	12 098	16 200	18 943	17 539	17 539	-	18 943	21 262	22 962
Transfers and subsidies	373	320	390	490	490	490	-	390	390	390
Other expenditure	24 540	25 621	29 611	22 269	40 651	40 651	-	27 469	30 732	28 527
Total Expenditure	67 823	71 540	80 216	79 618	97 590	97 590	-	88 725	96 269	98 836
Surplus/(Deficit)	(3 309)	38	(3 395)	(4 967)	(5 947)	(5 947)	-	0	320	122
Transfers and subsidies - capital (monetary allocations)	12 369	17 834	12 746	14 110	15 609	15 609	-	18 982	8 927	9 983
Transfers and subsidies - capital (in-kind)	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	9 060	17 872	9 351	9 143	9 661	9 661	-	18 983	9 247	10 105
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	9 060	17 872	9 351	9 143	9 661	9 661	-	18 983	9 247	10 105
Capital expenditure & funds sources										
Capital expenditure	5 946	(2 766)	13 131	16 342	21 776	21 776	-	26 565	11 764	6 636
Transfers recognised - capital	5 697	(4 199)	11 165	12 142	14 598	14 598	-	16 507	3 998	2 696
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	249	1 433	1 966	4 200	7 178	7 178	-	10 058	7 766	3 940
Total sources of capital funds	5 946	(2 766)	13 131	16 342	21 776	21 776	-	26 565	11 764	6 636
Financial position										
Total current assets	59 079	59 243	52 773	53 883	52 311	52 311	-	50 386	52 391	60 700
Total non current assets	167 103	184 706	191 156	209 081	207 608	207 608	-	228 425	233 867	233 864
Total current liabilities	50 531	45 126	35 473	37 307	35 473	35 473	-	35 473	35 473	35 473
Total non current liabilities	7 083	7 198	5 937	7 290	5 518	5 518	-	3 718	1 918	118
Community wealth/Equity	157 339	191 843	204 842	212 505	216 721	216 721	-	239 620	248 867	258 972
Cash flows										
Net cash from (used) operating	30 731	169 226	171 161	27 585	42 850	42 850	-	18 991	9 650	10 444
Net cash from (used) investing	(10 186)	(17 896)	(12 781)	(16 342)	(21 926)	(21 926)	-	(26 565)	(11 764)	(6 636)
Net cash from (used) financing	-	-	-	-	-	-	-	(51)	(55)	(58)
Cash/cash equivalents at the year end	20 544	151 330	158 380	11 244	20 924	20 924	-	38 013	35 844	39 594
Cash backing/surplus reconciliation										
Cash and investments available	51 967	51 937	45 861	62 270	71 445	71 445	-	40 795	41 501	48 249
Application of cash and investments	18 632	(47 406)	(56 707)	(9 448)	(10 013)	(10 013)	-	(8 573)	(9 751)	(10 903)
Balance - surplus (shortfall)	33 335	99 343	102 568	71 718	81 459	81 459	-	49 368	51 252	59 152
Asset management										
Asset register summary (WDV)	165 729	167 921	174 371	192 296	190 562	190 562	-	211 380	216 821	216 818
Depreciation	4 618	5 403	5 363	5 474	5 474	5 474	-	5 748	6 322	6 639
Renewal and Upgrading of Existing Assets	733	(3 673)	1 051	10 157	13 075	13 075	-	21 097	10 514	4 896
Repairs and Maintenance	12 791	14 690	16 944	15 603	16 950	16 950	-	17 360	18 706	19 820
Free services										
Cost of Free Basic Services provided	4 712	5 042	6 702	5 967	5 409	5 409	-	6 305	6 695	7 250
Revenue cost of free services provided	15	15	15	15	15	15	-	75	78	85
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

Revenue by Source / Expenditure by Type

WC052 Prince Albert - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand											
REVENUE ITEMS:											
<u>Non-exchange revenue by source</u>											
Exchange Revenue											
	6										
Total Property Rates								5 523	5 643	6 264	
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	-	-	-	-	-	60	63	70	
Net Property Rates		-	-	-	-	-	-	5 463	5 580	6 194	
<u>Exchange revenue service charges</u>											
Service charges - Electricity											
	6										
Total Service charges - Electricity		15 717	17 518	20 609	21 703	21 703	21 703	22 021	25 242	27 000	
Less Revenue Foregone (in excess of 50 kwh per indigent household per month)											
Less Cost of Free Basis Services (50 kwh per indigent household per month)		866	1 035	1 692	1 017	1 017	1 017	1 154	1 234	1 321	
Net Service charges - Electricity		14 851	16 483	18 916	20 687	20 687	20 687	20 867	24 008	25 679	
Service charges - Water											
	6										
Total Service charges - Water		5 536	6 746	7 691	7 273	18 368	18 368	8 311	8 808	10 125	
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		1 182	1 229	1 838	1 322	1 322	1 322	1 472	1 561	1 795	
Net Service charges - Water		4 354	5 517	5 854	5 951	17 047	17 047	6 839	7 247	8 330	
Service charges - Waste Water Management											
	6										
Total Service charges - Waste Water Management		5 060	5 552	5 871	6 894	8 000	8 000	9 027	9 569	10 143	
Less Revenue Foregone (in excess of free sanitation service to indigent households)											
Less Cost of Free Basis Services (free sanitation service to indigent households)		-	-	1 974	2 258	1 821	1 821	2 180	2 311	2 450	
Net Service charges - Waste Water Management		5 060	5 552	3 897	4 636	6 179	6 179	6 847	7 257	7 693	
Service charges - Waste Management											
	6										
Total refuse removal revenue		2 715	3 031	3 084	3 547	4 003	4 003	4 579	4 854	5 145	
Total landfill revenue											
Less Revenue Foregone (in excess of one removal a week to indigent households)											
Less Cost of Free Basis Services (removed once a week to indigent households)		2 664	2 778	1 198	1 371	1 250	1 250	1 499	1 589	1 684	
Net Service charges - Waste Management		51	253	1 885	2 177	2 753	2 753	3 080	3 265	3 461	

EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	15 652	16 771	17 402	19 795	21 003	21 003	-	23 796	24 391	26 098
Pension and UIF Contributions		1 935	2 097	2 234	2 921	2 888	2 888	-	3 480	3 724	3 985
Medical Aid Contributions		618	637	589	1 120	798	798	-	1 156	1 237	1 324
Overtime		869	1 009	1 160	1 133	1 424	1 424	-	1 488	1 592	1 704
Performance Bonus		1 175	1 009	1 135	1 582	1 531	1 531	-	2 098	2 045	2 188
Motor Vehicle Allowance		316	277	213	386	378	378	-	386	413	442
Cellphone Allowance		180	183	186	233	281	281	-	274	293	313
Housing Allowances		97	111	60	64	85	85	-	118	127	135
Other benefits and allowances		706	756	799	854	875	875	-	919	983	1 052
Payments in lieu of leave		404	396	350	366	321	321	-	-	-	-
Long service awards		-	-	-	373	366	366	-	157	168	180
Post-retirement benefit obligations	4	1 161	975	(558)	(290)	(419)	(419)	-	(1 800)	(1 800)	(1 800)
Entertainment											
Scarcity											
Acting and post related allowance											
In kind benefits											
sub-total	5	23 114	24 221	23 570	28 538	29 531	29 531	-	32 074	33 174	35 622
<u>Less: Employees costs capitalised to PPE</u>											
Total Employee related costs	1	23 114	24 221	23 570	28 538	29 531	29 531	-	32 074	33 174	35 622

WC052 Prince Albert - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Depreciation and amortisation											
Depreciation of Property, Plant & Equipment		4 618	5 379	5 337	5 448	5 448	5 448	-	5 720	6 292	6 607
Lease amortisation		-	23	27	26	26	26	-	27	30	31
Capital asset impairment											
Total Depreciation and amortisation	1	4 618	5 403	5 363	5 474	5 474	5 474	-	5 748	6 322	6 639
Bulk purchases - electricity											
Electricity bulk purchases		11 377	12 098	15 796	18 404	17 000	17 000	-	18 315	20 641	22 300
Total bulk purchases	1	11 377	12 098	15 796	18 404	17 000	17 000	-	18 315	20 641	22 300
Transfers and grants											
Cash transfers and grants		200	320	390	490	490	490	-	390	390	390
Non-cash transfers and grants		173	-	-	-	-	-	-	-	-	-
Total transfers and grants	1	373	320	390	490	490	490	-	390	390	390
Contracted Services											
Outsourced Services		961	1 015	711	1 030	1 180	1 180	-	1 175	1 098	1 172
Consultants and Professional Services		2 907	3 244	4 778	3 523	3 670	3 670	-	4 784	4 184	3 946
Contractors		2 381	2 322	2 348	2 295	2 789	2 789	-	2 736	5 733	2 645
Total contracted services		6 249	6 581	7 837	6 848	7 638	7 638	-	8 695	11 015	7 763
Operational Costs											
Collection costs		368	395	395	370	450	450	-	450	482	515
Contributions to 'other' provisions											
Audit fees		3 062	2 652	2 404	3 300	3 300	3 300	-	3 300	3 300	3 300
Other Operational Costs		6 141	6 601	7 554	7 591	9 124	9 124	-	9 407	9 977	10 641
Total Operational Costs	1	9 572	9 648	10 353	11 261	12 874	12 874	-	13 157	13 758	14 456
Repairs and Maintenance by Expenditure Item											
Employee related costs	8	6 720	7 689	7 963	8 870	9 517	9 517	-	9 262	9 910	10 604
Inventory Consumed (Project Maintenance)		454	545	418	391	391	391	-	501	489	525
Contracted Services		3 102	2 936	2 845	2 460	2 450	2 450	-	2 851	3 104	3 037
Other Expenditure		1 841	2 142	2 524	2 460	3 171	3 171	-	3 424	3 756	4 129
Total Repairs and Maintenance Expenditure	9	12 117	13 312	13 751	14 181	15 529	15 529	-	16 037	17 259	18 295
Inventory Consumed											
Inventory Consumed - Water		-	-	-	-	-	-	-	-	-	-
Inventory Consumed - Other		-	-	403	539	539	539	-	628	621	662
Total Inventory Consumed & Other Material		-	-	403	539	539	539	-	628	621	662

Revenue by Vote / Expenditure by Vote

WC052 Prince Albert - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23			2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue by Vote	1									
Vote 1 - Executive and Council		21 828	29 104	27 382	26 970	27 960	27 960	29 488	30 896	31 923
Vote 2 - Director Finance		4 290	7 301	6 998	6 561	9 630	9 630	14 019	13 742	14 408
Vote 3 - Director Corporate		802	640	736	813	1 042	1 042	756	716	734
Vote 4 - Director Community		8 150	6 516	10 027	3 770	4 358	4 358	4 115	6 912	3 969
Vote 5 - Director Technical Services		41 813	45 850	44 425	50 647	64 261	64 261	59 330	53 250	57 907
Vote 6 -		-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	76 883	89 411	89 567	88 761	107 251	107 251	107 708	105 516	108 942
Expenditure by Vote to be appropriated	1									
Vote 1 - Executive and Council		7 495	6 686	6 897	7 125	7 604	7 604	7 677	7 933	8 429
Vote 2 - Director Finance		12 841	12 333	12 819	14 339	16 034	16 034	15 335	15 372	15 848
Vote 3 - Director Corporate		6 147	6 361	6 835	7 452	8 613	8 613	9 222	9 625	10 210
Vote 4 - Director Community		9 816	8 618	12 371	7 639	7 816	7 816	9 498	12 837	10 389
Vote 5 - Director Technical Services		32 986	38 185	41 455	43 062	57 523	57 523	46 993	50 502	53 961
Vote 6 -		-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	69 284	72 183	80 377	79 618	97 590	97 590	88 725	96 269	98 836
Surplus/(Deficit) for the year	2	7 599	17 228	9 190	9 143	9 661	9 661	18 983	9 247	10 105

Revenue by Functional Classification / Expenditure by Functional Classification

WC052 Prince Albert - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2023/24												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Revenue - Functional																
Governance and administration		3 883	3 559	3 559	3 569	3 987	3 559	3 559	3 597	3 559	3 559	3 559	3 559	43 507	44 638	46 331
Executive and council		2 714	2 391	2 391	2 401	2 818	2 391	2 391	2 429	2 391	2 391	2 391	2 391	29 488	30 896	31 923
Finance and administration		1 168	1 168	1 168	1 168	1 168	1 168	1 168	1 168	1 168	1 168	1 168	14 019	13 742	14 408	
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Community and public safety		343	343	343	343	343	343	343	343	343	343	343	4 115	6 912	3 969	
Community and social services		201	201	201	201	201	201	201	201	201	201	201	2 417	2 393	2 449	
Sport and recreation		2	2	2	2	2	2	2	2	2	2	2	18	19	21	
Public safety		125	125	125	125	125	125	125	125	125	125	125	1 500	1 500	1 500	
Housing		15	15	15	15	15	15	15	15	15	15	15	180	3 000	-	
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Economic and environmental services		188	188	188	188	188	188	188	188	188	188	188	2 258	1 128	1 154	
Planning and development		63	63	63	63	63	63	63	63	63	63	63	756	716	734	
Road transport		125	125	125	125	125	125	125	125	125	125	125	1 503	412	420	
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Trading services		4 368	5 202	4 288	5 874	6 065	4 550	4 221	4 244	4 137	4 699	6 043	57 827	52 838	57 487	
Energy sources		1 760	1 760	1 760	1 760	1 760	1 760	1 760	1 760	1 760	1 760	1 760	21 613	25 372	27 968	
Water management		1 704	2 538	1 624	3 210	3 401	1 886	1 557	1 580	1 473	1 473	2 035	25 369	15 970	17 334	
Waste water management		612	612	612	612	612	612	612	612	612	612	612	7 339	7 779	8 246	
Waste management		292	292	292	292	292	292	292	292	292	292	292	3 506	3 716	3 939	
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Total Revenue - Functional		8 782	9 292	8 378	9 974	10 583	8 640	8 311	8 372	8 227	8 227	8 789	10 133	107 708	105 516	108 942
Expenditure - Functional																
Governance and administration		1 918	1 918	1 918	1 918	1 918	1 918	1 918	1 918	1 918	1 918	1 918	1 918	23 012	23 305	24 277
Executive and council		640	640	640	640	640	640	640	640	640	640	640	640	7 677	7 933	8 429
Finance and administration		1 278	1 278	1 278	1 278	1 278	1 278	1 278	1 278	1 278	1 278	1 278	15 335	15 372	15 848	
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Community and public safety		769	769	769	769	769	769	769	769	769	769	769	9 228	12 567	10 119	
Community and social services		327	327	327	327	327	327	327	327	327	327	327	3 929	4 169	4 390	
Sport and recreation		173	173	173	173	173	173	173	173	173	173	173	2 071	2 165	2 312	
Public safety		254	254	254	254	254	254	254	254	254	254	254	3 048	3 233	3 417	
Housing		15	15	15	15	15	15	15	15	15	15	15	180	3 000	-	
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Economic and environmental services		1 692	1 692	1 692	1 692	1 692	1 692	1 692	1 692	1 692	1 692	1 692	20 308	20 564	21 671	
Planning and development		768	768	768	768	768	768	768	768	768	768	768	9 222	9 625	10 210	
Road transport		924	924	924	924	924	924	924	924	924	924	924	11 087	10 940	11 461	
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Trading services		2 992	2 992	2 992	2 992	2 992	2 992	2 992	2 992	2 992	2 992	2 992	35 906	39 563	42 499	
Energy sources		1 782	1 782	1 782	1 782	1 782	1 782	1 782	1 782	1 782	1 782	1 782	21 379	23 706	25 581	
Water management		527	527	527	527	527	527	527	527	527	527	527	6 324	7 042	7 538	
Waste water management		414	414	414	414	414	414	414	414	414	414	414	4 964	5 347	5 680	
Waste management		270	270	270	270	270	270	270	270	270	270	270	3 240	3 468	3 700	
Other		23	23	23	23	23	23	23	23	23	23	23	270	270	270	
Total Expenditure - Functional		7 394	7 394	7 394	7 394	7 394	7 394	7 394	7 394	7 394	7 394	7 394	88 725	96 269	98 836	
Surplus/(Deficit) before assoc.		1 388	1 898	985	2 581	3 189	1 246	917	978	833	833	1 395	2 740	18 983	9 247	10 105
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	
Surplus/(Deficit)	1	1 388	1 898	985	2 581	3 189	1 246	917	978	833	833	1 395	2 740	18 983	9 247	10 105

Capital Expenditure by Vote (Multi-Year and Single-Year)

Vote Description	Ref	2019/20	2020/21	2021/22	Current Year 2022/23				2023/24 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
R thousand	1										
Capital expenditure - Vote											
Multi-year expenditure to be appropriated	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Director Finance		-	(526)	3 885	1 200	3 208	3 208	-	1 166	-	-
Vote 3 - Director Corporate		-	-	-	-	-	-	-	-	-	-
Vote 4 - Director Community		904	1 488	1 436	2 382	3 532	3 532	-	2 806	1 980	957
Vote 5 - Director Technical Services		4 436	3 803	15 324	12 759	15 037	15 037	-	17 868	9 784	5 679
Vote 6 -		-	-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	5 340	4 765	20 644	16 342	21 776	21 776	-	21 839	11 764	6 636
Single-year expenditure to be appropriated	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	250	-	-
Vote 2 - Director Finance		81	-	-	-	-	-	-	-	-	-
Vote 3 - Director Corporate		-	61	-	-	-	-	-	-	-	-
Vote 4 - Director Community		249	509	2 875	-	-	-	-	850	-	-
Vote 5 - Director Technical Services		275	3 242	2 287	-	-	-	-	3 626	-	-
Vote 6 -		-	-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 -		9 897	-	1 552	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		10 503	3 811	6 714	-	-	-	-	4 726	-	-
Total Capital Expenditure - Vote		15 843	8 576	27 358	16 342	21 776	21 776	-	26 565	11 764	6 636

Capital Expenditure per Ward

WC052 Prince Albert - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	2023/24 Medium Term Revenue & Expenditure Framework				
													Audited Outcome 2021/22	Current Year 2022/23 Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26
Parent municipality: List all capital projects grouped by Function																	
Electricity	Acquisitions	PC001001001001_541	Existing	economic infrastructure network	Inclusion and access			Renewal	Electrical Infrastructure	Klaarstroom,Leuu Ganka,Prince Albert	0	0	-	-	-	3 766	440
Electricity	INEP - Grant	PC001002001008_567	New	An efficient, competitive and responsive economic infrastructure network	Growth			Electrical Infrastructure	LV Networks	Whole of the Municipality,Prince Albert,Klaarstroom	0	0	-	500	726	1 250	1 739
Finance	RSEF Programme for Municipal offices	PC002003003001001_568	New	An efficient, effective and development-oriented public service	Growth			Other Assets	Operational Buildings	Whole of the Municipality,Prince Albert	0	0	2 204	2 952	696	-	-
Finance	Nuwe Rekenars	PC002003004_556	New	An efficient, effective and development-oriented public service	Growth			Computer Equipment		Whole of the Municipality	0	0	1 363	885	250	-	-
Finance	Kanoor meubels	PC002003005_505	New	An efficient, effective and development-oriented public service	Growth			Furniture and Office Equipment		Whole of the Municipality,Leuu Ganka,Prince Albert	0	0	112	-	220	-	-
Police Forces, Traffic and Street Parking Control	Municipal offices Solar systems	PC002002001003001001_548	Existing	An efficient, effective and development-oriented public service	Governance			Renewal	Other Assets	Prince Albert	0	0	-	-	500	-	-
Police Forces, Traffic and Street Parking Control	Transport Assets	PC002002001010_515	Existing		Governance			Renewal	Transport Assets	Whole of the Municipality,Prince Albert,Administrative or Head Office (Including Satellite Offices)	0	0	-	2 355	350	-	-
Roads	Solid Waste Acquisitions	PC001001001002001_534	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access			Renewal	Solid Waste Infrastructure	Administrative or Head Office (Including Satellite Offices)	0	0	-	-	250	-	-
Roads	Infrastructure roads	PC001001001006001_502	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access			Renewal	Roads Infrastructure	Leuu Ganka,Prince Albert	0	0	-	506	4 317	3 200	3 000
Roads	Municipal Stores	PC002002001003001006_551	Existing	An efficient, effective and development-oriented public service	Governance			Renewal	Other Assets	Administrative or Head Office (Including Satellite Offices)	0	0	-	-	200	500	500
Roads	New Machinery	PC002003009_57	New		Growth				Machinery and Equipment	Whole of the Municipality,WC052 Prince Albert,Administrative or Head Office (Including Satellite Offices)	0	0	16	150	2 738	-	-
Solid Waste Removal	MIG: Klaarstroom upgrade WWTW	PC001001001005003_553	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access			Renewal	Sanitation Infrastructure	Whole of the Municipality,Administrative or Head Office (Including Satellite Offices),Klaarstroom	0	0	124	300	600	-	-
Solid Waste Removal	Outdoor Facilities	PC002002001002002002_540	Existing	A long and healthy life for all South Africans	Inclusion and access			Renewal	Community Assets	Whole of the Municipality,WC052 Prince Albert	0	0	-	300	100	-	-
Sports Grounds and Stadiums	Sports fields Prince Albert	PC002002001002002002_552	Existing	A long and healthy life for all South Africans	Inclusion and access			Renewal	Community Assets	Leuu Ganka,Prince Albert,Whole of the Municipality	0	0	-	2 993	2 806	1 960	997
Storm Water Management	Storm water Drainage	PC001002007001_509	New	An efficient, competitive and responsive economic infrastructure network	Growth			Storm water Infrastructure	Drainage Collection	Whole of the Municipality,Prince Albert,Leuu Ganka	0	0	-	1 281	838	-	-
Water Distribution	Borehole equipping	PC001001001004002_555	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access			Renewal	Water Supply Infrastructure	Whole of the Municipality,Leuu Ganka,WC052 Prince Albert	0	0	666	5 989	8 696	-	-
Water Distribution	Solid Waste Acquisitions	PC001001001004007_535	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access			Renewal	Water Supply Infrastructure	Whole of the Municipality,Klaarstroom	0	0	-	1 000	2 000	-	-
Water Distribution	Water treatment works	PC001001002004005_552	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access			Upgrading	Water Supply Infrastructure	Klaarstroom	0	0	-	-	1 279	1 069	-
Parent Capital expenditure													4 475	19 276	26 965	11 764	6 638

WC052 Prince Albert - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	2023/24 Medium Term Revenue & Expenditure Framework					
													Audited Outcome 2021/22	Current Year 2022/23 Full Year Forecast	Budget Year 2023/24	Budget Year +1 2024/25	Budget Year +2 2025/26	
Entities:																		
List all capital projects grouped by Entity																		
Entity A	Water project A																	
Entity B	Electricity project B																	
Entity Capital expenditure													--	--	--	--	--	
Total Capital expenditure													4 475	18 370	26 985	11 764	6 636	