



2024/2025

TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

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TABLE OF CONTENTS

EXECUTIVE MAYORS REPORT	3
INTRODUCTION	6
1. LEGISLATIVE FRAMEWORK	7
2. DRAFTING OF THE MUNICIPAL SCORECARD.....	8
3. UPDATE AND REPORTING ON THE MUNICIPAL SCORECARD	8
4. PERFORMANCE REPORTING ON THE SDBIP	9
5. THE SDBIP AND PERFORMANCE REPORTING	11
APPROVAL	12
2024/2025 TOP LAYER SERVICE DELIVERY AND BUDGET	13
FINANCIAL TABLES: 2024/2025	31
2024/2025 Budget Summary	31
Revenue by Source / Expenditure by Type	32
Revenue by Vote / Expenditure by Vote	34
Capital Expenditure by Vote (Multi-Year and Single-Year)	36
Capital Expenditure per Ward	37

EXECUTIVE MAYORS REPORT

The Service Delivery and Budget Implementation Plan serves as a contract between the Administration, Council, and the Community of the Greater Prince Albert Municipal Area. The Service Delivery and Budget Implementation Plan documents the strategic objectives and goals set by Council, which are measured in quantifiable outcomes, the implementation of these directives is implemented by the Administration of the organisation, over a period of twelve months. The success of the Service Delivery and Budget Implementation relies on a credible Integrated Development Plan and Budget.

A draft of the 2024/2025 Service Delivery and Budget Implementation Plan of the Prince Albert Municipality served before the Council for noting, at a Special Meeting held on Thursday, 28 March 2024. This 2024/2025 Service Delivery and Budget Implementation Plan is based on and aligned with the 2024-2025 Final Amended Fifth Generation 2022-2027 Integrated Development Plan and the 2024/2025 Budget, as adopted by the Council at its Special meeting held on Friday, 31 May 2024.

The Integrated Development Plan is the principle strategic instrument of the Municipality, giving effect to its developmental mandate as encapsulated in the Constitution of the Republic of South Africa. The concept of integrated planning has cemented itself as the strategic process within the modern-day Local Government as an effective way of ensuring that the limited resources are optimally used to foster partnerships between all the stakeholders to collectively improve the livelihoods of the community.

The Service Delivery and Budget Implementation Plan and its development, implementation, and ultimately its reporting by means of the Annual Performance Report is a key governance mechanism in the Municipality's ability to attain and maintain a clean audit outcome.

Council has developed and adopted seven Strategic Objectives and five Strategic Focus Areas for the five-year municipal Integrated Development Plan. A fundamental principle of the objectives is to create an aligned, receptive and conducive environment to achieve the National, Provincial, and Local agendas.

Below table below provides an overview of the linkage between the Strategic Objectives and Key Performance Areas:

STRATEGIC OBJECTIVE	KEY PERFORMANCE AREA
<p>SO1: To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy</p>	<p>KPA1: Environmental & Spatial Development</p>
<p>SO2: To stimulate, strengthen and improve the economy for sustainable growth</p>	<p>KPA2: Economic Development</p>
<p>SO3: To promote the general standard of living</p>	<p>KPA3: Social Development</p>
<p>SO4: To provide quality, affordable and sustainable services on an equitable basis</p>	<p>KPA4: Basic Service Delivery & Infrastructure Development</p>
<p>SO5: To maintain financial viability & sustainability through prudent expenditure, and sound financial systems</p>	<p>KPA5: Financial Sustainability & Development</p>
<p>SO6: To commit to the continuous improvement of human skills and resources to deliver effective services</p>	<p>KPA6: Institutional Development & Transformation</p>
<p>SO7: To enhance participatory democracy</p>	<p>KPA7: Good Governance & Public Participation</p>

The alignment table, listed as **Annexure A** provides an overview of the strategic objectives and focus areas linked to the total number of key performance indicators for the **2024/2025 financial year**. The municipal scorecard, listed as **Annexure B** outlines the key performance per directorate for the financial year under review.

The Prince Albert Municipality is committed to:

- Providing affordable and free basic services, where applicable, to the Greater Prince Albert Municipal Area in an efficient, economic, and effective manner.
- Fostering intergovernmental relations and cooperative governance.
- Utilise its planning instruments, even in the current economic climate, to reach towards achieving its strategic objective and Constitutional directive unto its residents in the Greater Prince Albert Municipal Area.

The Prince Albert Municipality is committed to the predetermined objectives set for the 2024/2025 financial year and will strive within the available resources to successfully implement the SDBIP, in collaboration with all the stakeholders.

LINDA JAQUET

EXECUTIVE MAYOR

INTRODUCTION

Performance management is a process that measures the implementation of the organisations' strategy. Performance management aims to enhance integrated planning, it serves as a monitoring and measuring tool to ascertain whether the predetermined objectives are met within a specific timeframe. Efficiency and effectiveness stand at the forefront of performance management to augment the impact of service delivery to the residents of the Greater Prince Albert Municipal Area.

Performance management within a municipal environment is institutionalised through the legislative requirements on the performance management process for Local Government. The Service Delivery and Budget Implementation Plan is a detailed plan as approved by the Mayor for implementing the municipality's delivery of municipal services and its annual budget.

Section 152 of the Constitution of the Republic of South Africa, 1996, paves the way for performance management with the requirement for an "accountable government". The Basic Values and Principles Governing Public Administration, as listed in Section 195 (1) of the Constitution, are linked with the concept of performance management. A municipality must strive, within its financial and administrative capacity, to achieve the objects of local government, listed below:

- Provide democratic and accountable government for local communities;
- Ensure the provision of services to communities in a sustainable manner;
- Promote social and economic development;
- Promote a safe and healthy environment; and
- Encourage the involvement of communities and community organisations in the matters of local government.

Circular No. 13 of the Local Government: Municipal Finance Management Act, No. 56 of 2003 ("the MFMA"), states that *"the SDBIP is a layered plan, with the top layer of the plan dealing with consolidated service delivery targets and in-year deadlines, and linking such targets to top management"*. Mention must be made, that this Circular serves as a guideline to municipalities.

The Prince Albert Local Municipality has appointed a Service Provider, Ignite Advisory to provide the service of a web-based electronic performance management system. Having this electronic system in place allows the Municipality to develop the lower-level Service Delivery and Budget Implementation Plan.

The municipal scorecard is of strategic nature, as it's dealing with consolidated service delivery targets set by Council and linking such targets to top management. It, therefore, provides an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities and also facilitates oversight over the financial and non-financial performance of the municipality.

1. LEGISLATIVE FRAMEWORK

Section 1 of the MFMA defines the Services Delivery and Budget Implementation Plan as “a detailed plan approved by the mayor of a municipality in terms of Section 53(1)(c)(ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate –

(a) Projections for each month of –

(i) revenue to be collected, by sources; and

(ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter; and

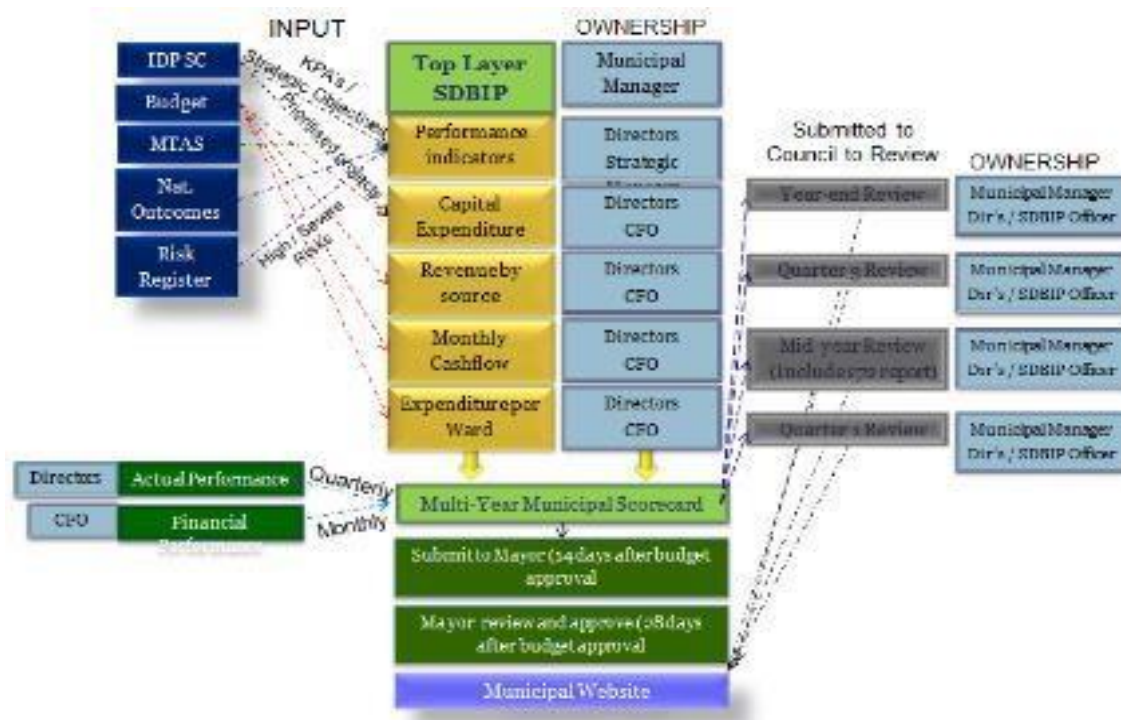
(c) any other matters that may be prescribed,

and includes any revisions of such plan by the mayor in terms of Section 54(1)(c).

The Service Delivery and Budget Implementation Plan is essentially the management and implementation tool of the Municipality, it encompasses in-year information pertaining to quarterly service delivery and monthly budget targets, and it links each service delivery output to the budget of the Municipality. This Plan places the obligation on each Senior Manager within the organisation to execute the predetermined objectives within a specific timeframe, with the necessary resource requirement for each output.

2. DRAFTING OF THE MUNICIPAL SCORECARD

The diagram below illustrates the process relating to the drafting of a municipal scorecard which serves as a performance monitoring and evaluation tool.



Ideally, the Service Delivery and Budget Implementation Plan must be jointly developed with the IDP and Budget. A draft of the SDBIP must accompany the IDP for consideration by Council. Following the adopting of the final budget of the organisation, the Municipal Manager is lawfully required to submit a draft of the SDBIP, coupled with the draft performance agreements of the Municipal Manager and Directors, to the Executive Mayor within fourteen (14) days, whereafter the Mayor has an additional fourteen (14) days to consider the same.

3. UPDATE AND REPORTING ON THE MUNICIPAL SCORECARD

Updating and reporting on the municipal scorecards is conducted via the electronic performance management system. Management is provided with an opportunity to update key performance indicators due within a specific time period, in the event where under-performance is noted, management is required to provide corrective measures indicative of how the under-performance will be dealt with. These reported results are pre-audited by the Performance Management Office and final auditing is

conducted by the Internal Auditors.

Quarterly reports are submitted to the Council for consideration and the approved reports are submitted to the relevant authorities as legislatively required.

4. PERFORMANCE REPORTING ON THE SDBIP

The Local Government: Municipal Systems Act, No. 32 of 2000 ("the Systems Act"), including the MFMA, and any regulations promulgated under these acts, places the responsibility on the municipality to report to the Council, the Department: National Treasury, including the Department: Provincial Treasury on the implementation status of the SDBIP on a quarterly, mid-year and annual basis.

The monitoring and evaluation of organisational performance are reported as follow:

4.1 QUARTERLY REVIEWS

On a quarterly basis, the Executive Mayor should engage in an intensive review of municipal performance against both the directorate's scorecards and the municipal scorecard, as reported by the Municipal Manager.

These reviews will take place in October (for the period July to the end of September), January (for the period October to the end of December), April (for the period January to the end of March), and July (for the period April to the end of June).

The review in January will coincide with the mid-year performance assessment as per Section 72 of the Municipal Finance Management Act. Section 72 determines that by 25 January of each year, the accounting officer must assess the performance of the municipality and report to the Council on, inter alia, its service delivery performance during the first half of the financial year and the service delivery targets and performance indicators set in the service delivery and budget implementation plan.

Several of the indicators in the municipal scorecard are measured on an annual basis. The quarterly reviews should thus culminate in a comprehensive annual review of performance in terms of all the scorecards. The Executive Mayor will need to ensure that targets committed to in the municipal scorecard are being met, in instances where targets are not met; satisfactory and sufficient reasons should be provided together with the necessary corrective actions to address poor performance.

4.2 COUNCIL REVIEWS

At least annually, the Executive Mayor will be required to report to the council on the overall municipal performance. It is proposed that this reporting takes place using the municipal scorecard in an annual performance report format as per the Systems Act. The said annual performance report will form part of the municipality's Annual Report as per Section 121 of the MFMA.

It is important that Directors use these reviews as an opportunity to reflect on the attainment of the objectives of their respective directorates. The review should also focus on reviewing the systematic compliance to the performance management system, by directorates, departments, Portfolio Councilors, and the Municipal Manager.

The review will also include:

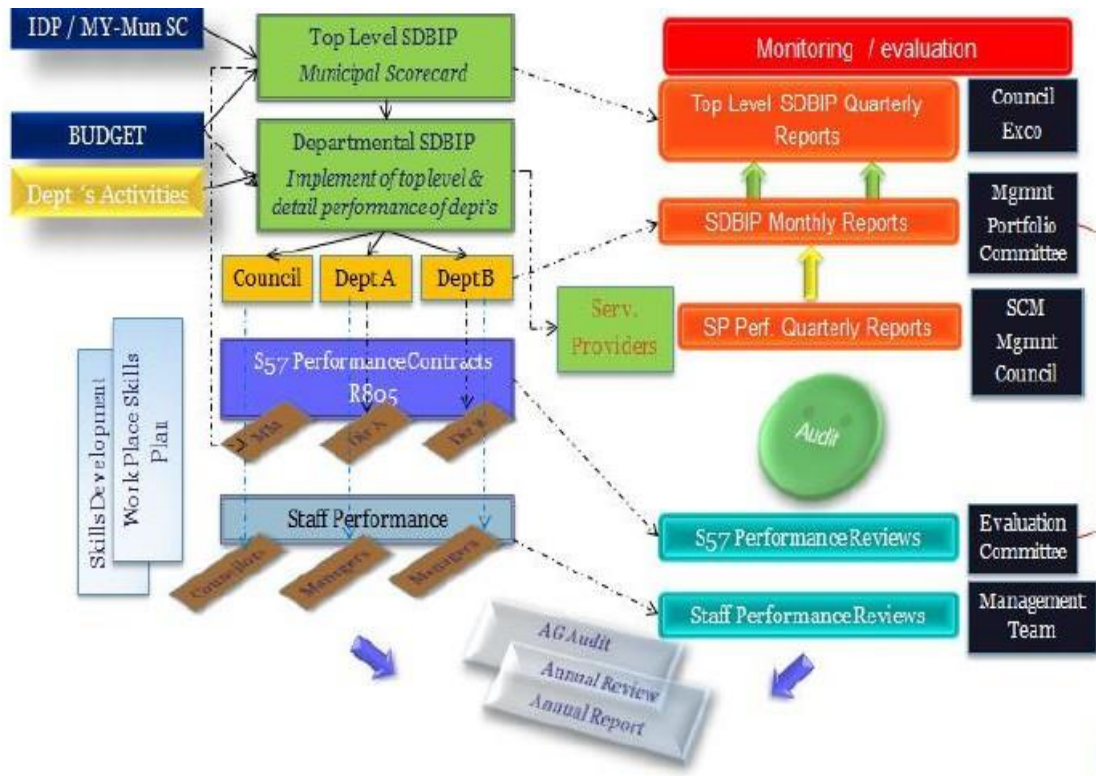
- An evaluation of the validity and suitability of the Key Performance Indicators.
- An evaluation of the annual and 5-year targets to determine whether the targets are overstated or understated. These changes need to be considered.
- Changes to KPI's and 5-year targets for submission to council for approval. (The reason for this is that the original KPI's and 5-year targets would have been published with the IDP, which would have been approved and adopted by council at the beginning of the financial year.)
- An analysis to determine whether the Municipality is performing adequately or underperforming.

It is important that the Executive Mayor not only pays attention to poor performance but also to Exceptional/Good performance. It is expected that the Executive Mayor

will acknowledge good performance, where directorates or departments have successfully met targets in their directorate/departmental scorecards.

5. THE SDBIP AND PERFORMANCE REPORTING

The figure below illustrates the reporting on the SDBIP and performance. In addition, it includes the various stakeholders involved in the process.



APPROVAL

APPROVAL



The Service Delivery and Budget Implementation Plan for the 2024/2025 financial year is hereby approved in terms of Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act, No. 56 of 2003.¹



EXECUTIVE MAYOR, LINDA JAQUET

28/6/2024

DATE

¹ Section 53(1)(c)(ii) of the Local Government: Municipal Finance Management Act, No. 56 of 2003
The mayor of a municipality must –
(c) take all reasonable steps to ensure –
(ii) that the municipality's service delivery and budget implementation plan is approved by the mayor within 28 days after the approval of the budget.

2024/2025 TOP LAYER SERVICE DELIVERY AND BUDGET IMPLEMENTATION PLAN

Annexure A – 2024/2025 Top Layer Service Delivery and Budget Implementation Plan Alignment Table - Municipal Strategic Objectives

SFA #	Strategic Focus Area/ National Key Performance Area	COUNT	SO#	Strategic Objectives	COUNT	KPA#	Key Performance Area	COUNT
SFA 1	Basic Service Delivery	3	SO1	To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy	3	KPA 1	Environmental & Spatial Development	3
		-	SO3	To promote the general standard of living	-	KPA 3	Social Development	-
		13	SO4	To provide quality, affordable and sustainable services on an equitable basis	13	KPA4	Basic Service Delivery & Infrastructure Development	13
SFA 2	Local Economic Development	1	SO2	To stimulate, strengthen and improve the economy for sustainable growth	1	KPA 2	Economic Development	1
SFA 3	Municipal Financial Viability & Transformation	10	SO5	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	10	KPA 5	Financial Sustainability & Development	10
SFA 4	Municipal Transformation & Institutional Development	3	SO6	To commit to the continuous improvement of human skills and resources to deliver effective services	3	KPA 6	Institutional Development & Transformation	3
SFA 5	Good Governance & Public Participation	9	SO7	To enhance participatory democracy	9	KPA 7	Good Governance and Public Participation	9
TOTALS		39			39			39

Annexure B – 2024/2025 Top Layer Service Delivery and Budget Implementation Plan (Municipal Scorecard)

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL1	SO7	GGPP	Submit the Mid-Year Budget and Performance Assessment Report to Council in terms of the Local Government: Municipal Finance Management Act, No. 56 of 2003 by 31 January 2025	Mid-Year Budget and Performance Assessment Report submitted	Output	Strategic	All	1	1	-	-	1	-
TL2	SO5	MFVM	Spend 90% of the municipal approved capital budget on capital projects by 30 June 2025 (Actual amount spent on capital projects/Total amount budgeted for capital projects) X100	Percentage of the municipal capital budget actually spent on capital projects as at 30 June 2025	Input	Strategic	All	62.98%	90%	5%	25%	60%	90%

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL3	SO7	GGPP	Submit the Risk-Based Audit Plan to the Audit Committee by 31 May 2025	Risk-Based Audit Plan submitted to the Audit Committee by end-May	Output	Strategic	All	1	1	-	-	-	1
TL4	SO7	GGPP	Conduct quarterly General Council meetings	Number of General Council meetings conducted	Outcome	Strategic	All	4	4	1	1	1	1
TL5	SO7	GGPP	Conduct quarterly Section 80 Committee meetings	Number of Section 80 Committee meetings held per quarter	Outcome	Strategic	All	4	16	4	4	4	4
TL6	SO7	GGPP	Submit the Draft Top Layer SDBIP to the Mayor within 14 days after the budget has been approved by Council	Draft Top Layer SDBIP submitted	Output	Strategic	All	1	1	-	-	-	1

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL7	SO7	GGPP	Submit draft performance agreements of the S57 managers and MM to the Mayor within 14 days after the budget has been approved by Council	Number of agreements submitted	Output	Strategic	All	3	3	-	-	-	3
TL8	SO7	GGPP	Submit the Top 10 Risk Mitigation Plan to the Audit Committee by end-February	Top 10 Risk Mitigation Plan submitted to the Audit Committee by end-February	Output	Strategic	All	1	1	-	-	1	-
TL9	SO7	GGPP	Conduct quarterly audit committee meetings	The number of audit committee meetings conducted	Outcome	Strategic	All	4	4	1	1	1	1

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL10	SO5	MFVM	Submit the Annual Performance Report to the Auditor-General by 31 August 2024	Annual Performance Report submitted	Output	Strategic	All	1	1	1	-	-	-
TL11	SO5	MFVM	Submit of the Annual Financial Statements to the Auditor-General by 31 August 2025	Annual Financial Statements submitted to the Auditor-General within the legislative deadline	Output	Strategic	All	1	1	1	-	-	-
TL12	SO5	MFVM	Submit the Annual Budget to Council Support and the Mayor by 31 May 2025	Annual Budget submitted to Council Support and the Mayor within the legislative deadline	Outcome	Strategic	All	1	1	-	-	-	1
TL13	SO5	MFVM	Submit the Adjustments Budget to Council Support and the Mayor by 28 February 2025	Adjustments Budget submitted to Council Support and the Mayor Council within the legislative deadline	Outcome	Strategic	All	1	1	-	-	1	-

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL14	SO5	MFVM	Maintain a Year to Date (YTD) debtors' payment percentage of 82% excluding traffic services	Achieve a debtor payment percentage of 82% as at 30 June 2025 {(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors Closing Balance - Bad Debts Written Off)/Billed Revenue x 100}	Outcome	Strategic	All	79,99%	82%	82%	82%	82%	82%
TL15	SO5	MFVM	Maintain a financially unqualified audit opinion for the 2023/2024 financial year	Financial statements considered free from material misstatements as per the Auditor-Generals' Report	Outcome	Strategic	All	1	1	-	1	-	-

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL16	SO5	MFVM	Financial viability measured in terms of the municipality's ability to meet its service debt obligations as at 30 June 2025 ((Short Term Borrowing + Bank Overdraft + Short Term Lease + Long Term Borrowing + Long Term Lease) / Total Operating Revenue - Operating Conditional Grant))	Percentage of debt coverage	Outcome	Strategic	All	13%	15%	-	-	-	15%
TL17	SO5	MFVM	Financial viability measured in terms of the outstanding service debtors as at 30 June 2025 ((Total outstanding service debtors/ revenue received for services)X100)	Percentage of outstanding service debtors (total outstanding debtors refers to total net debtors)	Outcome	Strategic	All	23.00%	25%	-	-	-	25%

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL18	SO5	MFVM	Financial viability measured in terms of the available cash to cover fixed operating expenditure as at 30 June 2025 ((Cash and Cash Equivalents - Unspent Conditional Grants - Overdraft) + Short Term Investment) / Monthly Fixed Operational Expenditure excluding (Depreciation, Amortisation, and Provision for Bad Debts, Impairment and Loss on Disposal of Assets))	Number of months it takes to cover fix operating expenditure with available cash	Outcome	Strategic	All	2	1.3	-	-	-	1.3

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL19	SO6	MTID	The percentage of the Municipality`s training budget spent, measured as (Total Actual Training Expenditure/Approved Training Budget x 100) by 30 June 2025	% of training budget spent	Input	Strategic	All	86,24%	90%	-	-	-	90%
TL20	SO6	MTID	The number of people from employment equity target groups employed in the three highest levels of management in compliance with the equity plan as at 30 June 2025	Number of people employed as at 30 June	Outcome	Strategic	All	3	1	-	-	-	1
TL21	SO7	GGPP	Compile and submit the final IDP to Council by 31 May 2025	Final IDP submitted to Council by 31 May 2025	Output	Strategic	All	1	1	-	-	-	1

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL22	SO4	BSD	Provision of electricity to formal residential account holders connected to the municipal electrical infrastructure network for both credit and prepaid electricity meters	Number of formal residential account holders connected to the municipal electrical infrastructure network. Excluding consumers connected to the Eskom Network	Outcome	Strategic	2; 3; 4	800	1150	1150	1150	1150	1150
TL23	SO4	BSD	Provide 50kwh free basic electricity to registered indigent account holders connected to the municipal & ESKOM electrical infrastructure network as on 30 June 2025	Number of indigent account holders receiving free basic electricity which are connected to the municipal electrical infrastructure network. Consumers receiving free basic electricity from ESKOM is also included	Outcome	Strategic	All	800	1100	1000	1050	1070	1100

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL24	SO4	BSD	Provide refuse removal, refuse dumps and solid waste disposal to all formal residential account holders within the Prince Albert municipal area	Number of formal residential account holders for which refuse is billed once per month	Outcome	Strategic	All	2550	2650	2650	2650	2650	2650
TL25	SO4	BSD	Provision of free basic refuse removal, refuse dumps, and solid waste disposal to registered indigent account holders	Number of indigent account holders receiving free basic refuse removal monthly	Outcome	Strategic	All	800	1100	1000	1050	1070	1100
TL26	SO4	BSD	Provision of clean piped water to formal residential account holders which are connected to the municipal water infrastructure network	Number of formal residential account holders that meet agreed service standards for piped water	Outcome	Strategic	All	2550	2600	2600	2600	2600	2600

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL27	SO4	BSD	Provide 6kl free basic water to registered indigent account holders per month	Number of registered indigent account holders receiving 6kl of free water.	Outcome	Strategic	All	1000	1200	800	1000	1100	1200
TL28	SO4	BSD	Provision of sanitation services to formal residential account holders are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of residential account holders which are billed for sewerage in accordance to the financial system.	Outcome	Strategic	All	2550	2600	2600	2600	2600	2600

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL29	SO4	BSD	Provision of free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets)	Number of indigent account holders receiving free basic sanitation in terms of Equitable share requirements.	Outcome	Strategic	All	800	1100	1000	1050	1070	1100
TL30	SO2	LED	Create 85 jobs opportunities in terms of the Expanded Public Works Programme (EPWP) by 30 June 2025	Number of job opportunities created in terms of EPWP by 30 June 2025	Outcome	Strategic	All	174	85	20	45	10	10

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL31	SO4	BSD	Excellent water quality measured by the compliance of water Lab results with SANS 241 criteria for Prince-Albert, Leeu-Gamka, and Klarstroom.	Percentage of Lab Results complying with SANS 241	Outcome	Strategic	All	81,25%	94%	94%	94%	94%	94%
TL32	SO4	BSD	Excellent wastewater quality measured by the compliance of wastewater Lab results with SANS irrigation standard (for Prince-Albert, Leeu-Gamka, and Klarstroom)	Percentage of Lab Results complying with SANS Irrigation standards	Outcome	Strategic	All	64,66%	80%	80%	80%	80%	80%

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL33	SO4	BSD	Limit water losses to not more than 30% {(Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100)}	Percentage Water losses achieved (Number of Kilolitres Water Purchased or Purified - Number of Kilolitres Water Sold) / Number of Kilolitres Water Purchased or Purified × 100)	Outcome	Strategic	All	24,94%	30	-	-	-	30
TL34	SO4	BSD	Limit electricity losses to not more than 10% {(Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100)}	Percentage Electricity losses achieved (Number of Electricity Units Purchased and/or Generated - Number of Electricity Units Sold) / Number of Electricity Units Purchased and/or Generated) × 100	Outcome	Strategic	All	17,03%	10	-	-	-	10

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL35	SO1	BSD	Develop and submit the Integrated Waste Management Plan to the Council for consideration by 31 December 2024	Integrated Waste Management Plan submitted by 31 December 2024	Output	Strategic	All	New KPI	1	-	1	-	-
TL36	SO4	BSD	Review the Electricity Master Plan and submit to the Council for consideration by January 2025	One Reviewed Electricity Master Plan submitted to Council by January 2025	Output	Strategic	All	New KPI	1	-	-	1	-
TL37	SO1	BSD	Develop and submit the Air Quality Management Plan to Council by 30 June 2025	Air Quality Management Plan submitted to Council by 30 June 2025	Output	Strategic	All	New KPI	1	-	-	-	1

REFERENCE	STRATEGIC OBJECTIVE	NATIONAL KEY PERFORMANCE AREA	PLANNED DELIVERY		CONCEPT	TYPE	WARDS	BASELINE	PLANNED TARGETS FOR THE 2024/2025 FINANCIAL YEAR				
			KEY PERFORMANCE INDICATOR	UNIT OF MEASUREMENT					ANNUAL TARGET	QUARTER 1	QUARTER 2	QUARTER 3	QUARTER 4
TL38	SO1	BSD	Develop and submit the Air Quality Management Bylaw to Council by 30 June 2025	Air Quality Management Bylaw submitted to Council by 30 June 2025	Output	Strategic	All	New KPI	1	-	-	-	1
TL39	SO6	MTID	The percentage of the municipality's personnel budget actually spent on implementing its workplace skills plan by 30 June 2025 [(Actual amount spent on training/total operational budget)x100]	% of the municipality's personnel budget on training by 30 June 2025 (Actual amount spent on training/total personnel budget)x100	Input	Strategic	All	New KPI	0.15%	-	-	-	0.15

FINANCIAL TABLES: 2024/2025

2024/2025 Budget Summary

WC052 Prince Albert - Table A1 Budget Summary

Description	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
	Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousands										
Financial Performance										
Property rates	-	-	2 127	5 463	5 599	5 599	5 599	6 250	7 316	7 971
Service charges	27 806	30 552	31 768	37 632	31 597	31 597	38 566	37 089	40 379	43 969
Investment revenue	2 321	2 347	4 071	4 350	4 582	4 582	4 582	5 063	5 418	5 851
Transfer and subsidies - Operational	33 478	32 272	34 785	36 568	36 327	36 327	36 327	44 710	44 536	51 511
Other own revenue	7 972	11 650	11 601	4 721	8 013	8 013	8 013	12 216	31 922	33 980
Total Revenue (excluding capital transfers and contributions)	71 577	76 821	84 353	88 734	86 117	86 117	93 086	105 328	129 570	143 282
Employee costs	24 221	25 116	30 167	34 348	34 014	34 014	34 014	39 906	41 656	44 938
Remuneration of councillors	3 155	3 142	3 018	3 404	3 448	3 448	3 448	3 689	3 948	4 264
Depreciation and amortisation	5 403	5 363	7 094	5 748	5 748	5 748	5 748	6 150	6 580	7 107
Interest	722	1 940	2 097	301	301	301	301	373	399	431
Inventory consumed and bulk purchases	12 098	15 796	16 714	18 943	19 182	19 182	19 182	21 556	23 065	24 910
Transfers and subsidies	320	390	490	390	260	260	260	128	137	148
Other expenditure	24 724	18 639	17 979	26 098	24 393	24 393	24 393	27 804	32 968	31 057
Total Expenditure	70 643	70 387	77 559	89 231	87 346	87 346	87 346	99 607	108 754	112 855
Surplus/(Deficit)	934	6 434	6 793	(498)	(1 228)	(1 228)	5 741	5 722	20 817	30 427
Transfers and subsidies - capital (monetary allocations)	17 834	12 746	6 831	18 982	29 411	29 411	29 411	17 630	19 000	3 000
Transfers and subsidies - capital (in-kind)	-	-	1 465	-	-	-	-	-	-	-
Surplus/(Deficit) after capital transfers & contributions	18 768	19 180	15 089	18 484	28 183	28 183	35 152	23 352	39 817	33 427
Share of Surplus/Deficit attributable to Associate	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit) for the year	18 768	19 180	15 089	18 484	28 183	28 183	35 152	23 352	39 817	33 427
Capital expenditure & funds sources										
Capital expenditure	(2 766)	(0)	12 876	27 200	37 047	37 047	37 047	29 989	20 439	7 923
Transfers recognised - capital	(4 199)	(1 862)	6 119	16 507	23 636	23 636	23 636	23 788	16 522	6 254
Borrowing	-	-	-	-	-	-	-	-	-	-
Internally generated funds	1 433	1 862	6 757	10 693	13 412	13 412	13 412	6 201	3 917	1 670
Total sources of capital funds	(2 766)	(0)	12 876	27 200	37 047	37 047	37 047	29 989	20 439	7 923
Financial position										
Total current assets	59 243	52 773	63 865	49 570	62 821	62 821	62 821	60 408	84 205	114 451
Total non current assets	184 706	191 156	195 337	229 241	226 637	226 637	226 637	250 476	264 335	265 152
Total current liabilities	45 126	35 473	47 545	35 473	50 719	50 719	50 719	48 793	46 632	44 268
Total non current liabilities	7 198	5 937	5 801	3 718	4 001	4 001	4 001	4 001	4 001	4 001
Community wealth/Equity	191 843	204 842	205 855	239 620	234 738	234 738	234 738	258 090	297 906	331 333
Cash flows										
Net cash from (used) operating	169 226	232 830	156 993	18 991	35 203	35 203	35 203	27 219	38 583	32 142
Net cash from (used) investing	(17 896)	(12 781)	(9 742)	(27 200)	(37 047)	(37 047)	(37 047)	(29 989)	(20 439)	(7 923)
Net cash from (used) financing	-	-	-	(51)	(51)	(51)	(51)	(106)	(113)	(122)
Cash/cash equivalents at the year end	203 267	265 909	193 112	37 157	50 500	50 500	50 500	47 855	65 886	89 982
Cash backing/surplus reconciliation										
Cash and investments available	51 937	45 861	52 395	39 939	50 731	50 731	50 731	46 903	64 025	87 141
Application of cash and investments	46 332	37 534	43 162	41 054	56 339	56 339	56 545	49 211	44 676	37 430
Balance - surplus (shortfall)	5 605	8 327	9 234	(1 115)	(5 609)	(5 609)	(5 815)	(2 308)	19 349	49 711
Asset management										
Asset register summary (WDV)	167 921	174 371	189 644	211 196	220 943	220 943	220 943	244 782	258 641	259 458
Depreciation	5 403	5 363	7 094	5 748	5 748	5 748	5 748	6 150	6 580	7 107
Renewal and Upgrading of Existing Assets	(3 673)	(198)	6 473	20 347	23 602	23 602	23 602	28 375	18 700	5 315
Repairs and Maintenance	14 690	16 944	20 403	17 210	17 310	17 310	17 310	23 417	25 112	27 238
Free services										
Cost of Free Basic Services provided	5 042	6 702	5 808	6 305	6 969	6 969	6 969	8 026	8 588	9 275
Revenue cost of free services provided	-	-	-	60	14	14	14	114	123	132
Households below minimum service level										
Water:	-	-	-	-	-	-	-	-	-	-
Sanitation/sewerage:	-	-	-	-	-	-	-	-	-	-
Energy:	-	-	-	-	-	-	-	-	-	-
Refuse:	-	-	-	-	-	-	-	-	-	-

Revenue by Source / Expenditure by Type

WC052 Prince Albert - Supporting Table SA1 Supporting detail to 'Budgeted Financial Performance'

Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand											
REVENUE ITEMS:											
Non-exchange revenue by source											
Exchange Revenue											
Total Property Rates	6			2 127	5 523	5 613	5 613	5 613	6 365	7 438	8 103
Less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)		-	-	-	60	14	14	14	114	123	132
Net Property Rates		-	-	2 127	5 463	5 599	5 599	5 599	6 250	7 316	7 971
Exchange revenue service charges											
Service charges - Electricity											
Total Service charges - Electricity	6	17 518	20 609	19 537	22 021	17 688	17 688	17 688	21 127	22 682	24 607
Less revenue foregone (in excess of 50 kwh per indigent household per month)											
Less Cost of Free Basis Services (50 kwh per indigent household per month)		1 035	1 692	1 095	1 154	1 230	1 230		1 472	1 575	1 701
Net Service charges - Electricity		16 483	18 916	18 442	20 867	16 458	16 458	17 688	19 655	21 107	22 906
Service charges - Water											
Total Service charges - Water	6	6 746	7 691	6 160	8 311	7 131	7 131	7 131	8 130	8 899	9 711
Less Revenue Foregone (in excess of 6 kilolitres per indigent household per month)											
Less Cost of Free Basis Services (6 kilolitres per indigent household per month)		1 229	1 838	1 373	1 472	1 631	1 631		1 797	1 923	2 076
Net Service charges - Water		5 517	5 854	4 787	6 839	5 501	5 501	7 131	6 333	6 976	7 635
Service charges - Waste Water Management											
Total Service charges - Waste Water Management		5 552	5 871	7 877	9 027	9 037	9 037	9 037	10 183	11 213	12 200
Less Revenue Foregone (in excess of free sanitation service to indigent households)											
Less Cost of Free Basis Services (free sanitation service to indigent households)		-	1 974	1 979	2 180	2 415	2 415		2 945	3 151	3 403
Net Service charges - Waste Water Management		5 552	3 897	5 898	6 847	6 622	6 622	9 037	7 238	8 062	8 797
Service charges - Waste Management											
Total refuse removal revenue	6	3 031	3 084	4 003	4 579	4 710	4 710	4 710	5 676	6 173	6 727
Total landfill revenue											
Less revenue foregone (in excess of one removal a week to indigent households)											
Less Cost of Free Basis Services (removed once a week to indigent households)		2 778	1 198	1 361	1 499	1 694	1 694		1 812	1 939	2 094
Net Service charges - Waste Management		253	1 885	2 641	3 080	3 016	3 016	4 710	3 863	4 234	4 633

EXPENDITURE ITEMS:											
Employee related costs											
Basic Salaries and Wages	2	16 771	17 402	20 470	24 163	23 459	23 459	23 459	27 795	28 745	31 044
Pension and UIF Contributions		2 097	2 234	2 771	3 552	3 332	3 332	3 332	4 271	4 592	4 959
Medical Aid Contributions		637	589	721	1 156	1 009	1 009	1 009	1 272	1 373	1 483
Overtime		1 009	1 160	1 503	1 488	1 790	1 790	1 790	1 340	1 434	1 549
Performance Bonus		1 009	1 135	1 512	2 128	2 059	2 059	2 059	2 465	2 663	2 876
Motor Vehicle Allowance		277	213	372	386	438	438	438	518	559	604
Cellphone Allowance		183	186	270	280	320	320	320	336	363	392
Housing Allowances		111	60	82	118	90	90	90	99	106	115
Other benefits and allowances		756	799	1 062	919	1 254	1 254	1 254	1 306	1 398	1 509
Payments in lieu of leave		396	350	420	-	-	-	-	352	377	407
Long service awards		-	-	-	157	261	261	261	151	47	-
Post-retirement benefit obligations	4	975	988	985	-	-	-	-	-	-	-
Entertainment											
Scarcity											
Acting and post related allowance											
In kind benefits											
sub-total	5	24 221	25 116	30 167	34 348	34 014	34 014	34 014	39 906	41 656	44 938
<u>Less: Employees costs capitalised to PPE</u>											
Total Employee related costs	1	24 221	25 116	30 167	34 348	34 014	34 014	34 014	39 906	41 656	44 938

Revenue by Vote / Expenditure by Vote

WC052 Prince Albert - Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24			2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand										
Revenue by Vote	1									
Vote 1 - Executive and Council		29 104	27 382	25 771	29 488	29 483	29 483	32 499	31 900	34 452
Vote 2 - Director Finance		7 301	6 998	12 103	14 019	14 485	14 485	16 221	18 058	19 603
Vote 3 - Director Corporate		640	736	841	764	389	389	411	435	464
Vote 4 - Director Community		6 516	10 027	12 665	4 115	3 279	3 279	3 401	22 366	23 208
Vote 5 - Director Technical Services		45 850	44 425	41 268	59 330	67 892	67 892	70 426	75 811	68 556
Vote 6 -		-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Revenue by Vote	2	89 411	89 567	92 649	107 716	115 528	115 528	122 958	148 570	146 282
Expenditure by Vote <i>to be appropriated</i>	1									
Vote 1 - Executive and Council		6 686	6 897	7 264	7 499	7 339	7 339	8 707	9 347	10 095
Vote 2 - Director Finance		11 436	12 681	15 076	15 834	14 662	14 662	18 799	19 965	21 525
Vote 3 - Director Corporate		6 361	6 835	8 354	9 155	9 151	9 151	10 075	10 794	11 612
Vote 4 - Director Community		8 618	5 849	15 470	9 498	9 283	9 283	10 163	14 737	11 283
Vote 5 - Director Technical Services		38 185	38 689	31 306	47 245	46 910	46 910	51 863	53 910	58 340
Vote 6 -		-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-
Vote 15 -		-	-	-	-	-	-	-	-	-
Total Expenditure by Vote	2	71 287	70 952	77 471	89 231	87 346	87 346	99 607	108 754	112 855
Surplus/(Deficit) for the year	2	18 124	18 616	15 178	18 484	28 183	28 183	23 352	39 817	33 427

Revenue by Functional Classification / Expenditure by Functional Classification

WC052 Prince Albert - Supporting Table SA27 Budgeted monthly revenue and expenditure (functional classification)

Description	Ref	Budget Year 2024/25												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
Revenue - Functional																
<i>Governance and administration</i>		4 400	3 879	3 875	3 850	3 929	4 072	4 082	4 041	4 198	4 128	4 116	4 149	48 719	49 958	54 055
Executive and council		2 708	2 708	2 708	2 708	2 708	2 708	2 708	2 708	2 708	2 708	2 708	2 708	32 499	31 900	34 452
Finance and administration		1 691	1 171	1 167	1 142	1 221	1 364	1 373	1 333	1 490	1 420	1 407	1 441	16 221	18 058	19 603
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		282	281	284	300	305	275	277	284	286	277	274	275	3 401	22 366	23 208
Community and social services		187	189	188	188	187	187	187	187	187	188	188	188	2 252	2 323	2 234
Sport and recreation		-	-	-	3	3	2	5	2	0	-	-	-	15	15	15
Public safety		71	68	73	86	91	62	61	72	75	65	62	64	853	902	959
Housing		24	24	24	24	24	24	24	24	24	24	24	24	282	19 127	20 000
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		800	823	800	814	807	800	810	800	826	800	815	799	9 693	8 676	9 002
Planning and development		26	49	26	40	33	26	37	26	53	26	42	26	411	435	464
Road transport		774	774	774	774	774	774	774	774	774	774	774	773	9 282	8 241	8 538
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		5 499	9 011	4 786	4 942	4 849	5 599	3 557	4 418	4 203	4 822	4 141	4 717	61 144	67 570	60 018
Energy sources		2 666	3 367	2 347	2 154	2 345	2 943	997	1 882	1 608	2 240	1 657	2 208	26 413	29 910	37 455
Water management		1 663	5 251	1 396	1 749	1 542	1 703	1 601	1 673	1 602	1 630	1 548	1 550	22 908	24 591	8 298
Waste water management		779	622	685	671	629	616	628	542	652	621	600	626	7 673	8 527	9 299
Waste management		391	371	357	368	333	336	331	321	341	332	336	333	4 151	4 542	4 965
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue - Functional		10 980	14 594	9 745	9 906	9 890	10 746	8 727	9 543	9 514	10 028	9 346	9 940	122 958	148 570	146 282
Expenditure - Functional																
<i>Governance and administration</i>		1 665	1 834	2 214	2 682	2 019	4 973	1 715	1 784	2 236	2 156	2 257	1 971	27 506	29 313	31 620
Executive and council		561	636	562	538	903	722	606	650	998	802	953	775	8 707	9 347	10 095
Finance and administration		1 104	1 198	1 652	2 144	1 116	4 251	1 109	1 135	1 238	1 354	1 303	1 196	18 799	19 965	21 525
Internal audit		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Community and public safety</i>		828	780	775	807	901	895	913	872	857	847	814	875	10 163	14 737	11 283
Community and social services		412	337	327	326	330	343	344	335	347	329	353	451	4 232	4 561	4 750
Sport and recreation		139	162	150	190	214	201	191	168	182	234	164	161	2 155	2 322	2 507
Public safety		254	258	276	267	333	328	354	346	304	260	274	239	3 493	3 728	4 026
Housing		24	24	24	24	24	24	24	24	24	24	24	24	282	4 127	-
Health		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Economic and environmental services</i>		1 932	2 336	1 638	1 750	1 701	1 430	1 433	1 596	1 657	2 081	2 092	2 835	22 481	22 830	24 609
Planning and development		792	1 244	681	656	737	736	698	731	869	1 143	894	894	10 075	10 794	11 612
Road transport		1 140	1 091	957	1 095	964	693	736	864	788	938	1 196	1 942	12 406	12 036	12 997
Environmental protection		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<i>Trading services</i>		4 072	4 110	3 702	2 708	1 701	4 622	2 971	3 449	2 903	3 081	2 692	3 445	39 456	41 873	45 343
Energy sources		2 780	2 956	2 574	1 607	256	3 222	1 722	1 804	1 495	1 893	1 644	2 253	24 207	25 873	27 942
Water management		473	460	457	473	749	495	529	630	589	575	449	471	6 348	6 627	7 277
Waste water management		447	423	414	379	386	587	410	552	367	375	372	364	5 077	5 315	5 740
Waste management		372	271	257	249	311	318	311	462	452	238	228	357	3 824	4 059	4 384
Other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure - Functional		8 496	9 060	8 329	7 947	6 322	11 920	7 032	7 701	7 653	8 165	7 855	9 127	99 607	108 754	112 855
Surplus/(Deficit) before assoc.		2 484	5 534	1 415	1 959	3 568	(1 174)	1 694	1 843	1 861	1 863	1 491	814	23 352	39 817	33 427
Intercompany/Parent subsidiary transactions		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Surplus/(Deficit)	1	2 484	5 534	1 415	1 959	3 568	(1 174)	1 694	1 843	1 861	1 863	1 491	814	23 352	39 817	33 427

Capital Expenditure by Vote (Multi-Year and Single-Year)

Vote Description	Ref	2020/21	2021/22	2022/23	Current Year 2023/24				2024/25 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27
R thousand	1										
Capital expenditure - Vote											
<u>Multi-year expenditure to be appropriated</u>	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Director Finance		(526)	2 419	3 547	1 166	1 969	1 969	1 969	217	-	-
Vote 3 - Director Corporate		-	-	-	-	-	-	-	-	-	-
Vote 4 - Director Community		2 093	1 436	47	2 656	4 841	4 841	4 841	565	1 135	800
Vote 5 - Director Technical Services		4 254	5 936	7 681	23 379	30 237	30 237	30 237	25 464	19 304	3 478
Vote 6 -		-	-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	40	70	-	-	-	-	-	-	-
Capital multi-year expenditure sub-total	7	5 821	9 832	11 345	27 200	37 047	37 047	37 047	26 246	20 439	4 278
<u>Single-year expenditure to be appropriated</u>	2										
Vote 1 - Executive and Council		-	-	-	-	-	-	-	-	-	-
Vote 2 - Director Finance		-	-	-	-	-	-	-	217	-	-
Vote 3 - Director Corporate		61	-	-	-	-	-	-	586	-	-
Vote 4 - Director Community		(97)	671	197	-	-	-	-	1 722	-	-
Vote 5 - Director Technical Services		2 791	2 189	1 567	-	-	-	-	1 217	-	3 645
Vote 6 -		-	-	-	-	-	-	-	-	-	-
Vote 7 -		-	-	-	-	-	-	-	-	-	-
Vote 8 -		-	-	-	-	-	-	-	-	-	-
Vote 9 -		-	-	-	-	-	-	-	-	-	-
Vote 10 -		-	-	-	-	-	-	-	-	-	-
Vote 11 -		-	-	-	-	-	-	-	-	-	-
Vote 12 -		-	-	-	-	-	-	-	-	-	-
Vote 13 -		-	-	-	-	-	-	-	-	-	-
Vote 14 -		-	-	-	-	-	-	-	-	-	-
Vote 15 -		-	1 536	147	-	-	-	-	-	-	-
Capital single-year expenditure sub-total		2 755	4 395	1 911	-	-	-	-	3 742	-	3 645
Total Capital Expenditure - Vote		8 576	14 227	13 256	27 200	37 047	37 047	37 047	29 989	20 439	7 923

Capital Expenditure per Ward

WC052 Prince Albert - Supporting Table SA36 Detailed capital budget

R thousand	Function	Project Description	Project Number	Type	MTSF Service Outcome	IUDF	Own Strategic Objectives	Asset Class	Asset Sub-Class	Ward Location	GPS Longitude	GPS Latitude	2024/25 Medium Term Revenue & Expenditure Framework						
													Audited Outcome 2022/23	Current Year 2023/24 Full Year Forecast	Budget Year 2024/25	Budget Year +1 2025/26	Budget Year +2 2026/27		
Parent municipality:																			
List all capital projects grouped by Function																			
	Community Halls and Facilities	Upgrading of municipal roads	PC001001009801_802	Existing	economic infrastructure network	Inclusion and access		Renewal	Roads Infrastructure	Prince Albert	0	0	-	4 905	3 043	2 174	870		
	Electricity	Electricity Infrastructure MV Networks Acquisitions	PC0010010011008_841	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access		Renewal	Electrical Infrastructure	Prince Albert,Leeu Gamka,WC062 Prince Albert	0	0	-	1 044	7 211	-	-		
	Electricity	Low-voltage electricity reticulation	PC00100201009_807	New	An efficient, competitive and responsive economic infrastructure network	Growth		Electrical Infrastructure	LV Networks	Prince Albert,Whole of the Municipality,Klaarstroom	0	0	295	725	-	1 730	2 600		
	Finance	Electricity Infrastructure MV Networks Acquisitions	PC0010010011006_833	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access		Renewal	Electrical Infrastructure	Whole of the Municipality,Prince Albert,Leeu Gamka	0	0	180	1 000	-	-	3 645		
	Finance	Borehole equipping	PC001001004002_656	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access		Renewal	Water Supply Infrastructure	Whole of the Municipality,WC062 Prince Albert,Leeu Gamka	0	0	1 771	-	13 913	14 783	-		
	Finance	Naam Rekenars	PC002003014_658	New	An efficient, effective and development-oriented public service	Growth		Computer Equipment		Whole of the Municipality	0	0	369	738	217	-	-		
	Finance	Kantoor meubels	PC002003016_935	New	An efficient, effective and development-oriented public service	Growth		Furniture and Office Equipment		Leeu Gamka,Prince Albert,Whole of the Municipality	0	0	-	535	52	-	-		
	Finance	New Machinery	PC002003019_87	New		Growth		Machinery and Equipment		Whole of the Municipality,Administrative or Head Office (Including Satellite Offices),Prince Albert	0	0	85	5 000	1 344	-	-		
	Libraries and Archives	Municipal Stores	PC00200201003001009_861	Existing	An efficient, effective and development-oriented public service	Governance		Renewal	Other Assets	Administrative or Head Office (Including Satellite Offices),WC062 Prince Albert	0	0	-	200	217	-	-		
	Roads	Transport Assets	PC00200201010_816	Existing		Governance		Renewal	Transport Assets	Administrative or Head Office (Including Satellite Offices),Klaarstroom,Whole of the Municipality	0	0	2 053	262	2 417	600	-		
	Sports Grounds and Stadiums	Upgrading of Omdaai	PC0020020100200302_662	Existing	A long and healthy life for all South Africans	Inclusion and access		Renewal	Community Assets	Whole of the Municipality,WC062 Prince Albert,Prince Albert	0	0	330	3 507	435	1 135	800		
	Water Distribution	Solid Waste Acquisitions	PC001001004007_836	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access		Renewal	Water Supply Infrastructure	Klaarstroom,Whole of the Municipality	0	0	721	11 025	217	-	-		
	Water Distribution	Water treatment works	PC00100100204006_862	Existing	An efficient, competitive and responsive economic infrastructure network	Inclusion and access		Upgrading	Water Supply Infrastructure	Klaarstroom	0	0	-	45	921	-	-		
	Parent Capital expenditure												6 819	29 088	29 988	20 439	7 923		

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