

## Prince Albert Municipality

### Memorandum

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Ref no: SDBIP 2015/16  
From: Municipal Manager  
To: The Executive Mayor  
Date: 10 June 2015

Subject: Submission of Draft Service Delivery and Budget Implementation Plan  
2015/2016

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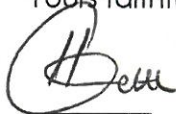
The Municipal Finance Management Act (MFMA) of 2003 requires that Municipalities prepare a Service Delivery Budget Implementation Plan (SDBIP) as a strategic financial management tool to ensure that budgetary decisions that are adopted by municipalities for the financial year are aligned with their Integrated Development Plan.

In terms of Section 53 (i) (c) (ii) of the MFMA, the SDBIP must be approved by the Mayor of a Municipality with 28 days after the approval of the Annual Budget.

The Top Layer Service Delivery Budget Implementation Plan (SDBIP) for 2015/16 indicates how the budget and Strategic Objectives of council will be implemented and is herewith submitted for your attention and acknowledgement of acceptance herein.

I, Heinrich Mettler in my capacity as Accounting Officer herewith submitted in terms of Section 69 (3b) of the Municipal Finance Management Act (MFMA) and MFMA Circular No.13 to the Executive Mayor, Councillor Goliath Lottering the Service Delivery Budget Implementation Plan for the financial year 2015/16, herein refers to as the Top Level SDBIP for approval and acceptance.

Yours faithfully



**H Mettler**  
**Municipal Manager**

**Approval of the Service Delivery Budget Implementation Plan (SDBIP) by the Executive Mayor Councillor Goliath Lottering**

**Approval of the Top Level SDBIP**

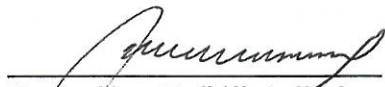
The SDBIP must be submitted to the Executive Mayor within 14 days after the Annual Budget has been approved. The Executive Mayor needs to consider and approve the SDBIP within 28 days after the budget has been approved.

The SDBIP must be updated after the adjustment estimate has been approved and any changes to the SDBIP must be submitted to Council with the respective motivation for the changes suggested, for approval.

The Service Delivery Budget Implementation Plan for 2015/16 is hereby approved in terms of Section 53 (i) (c) of the MFMA by the Executive Mayor of Prince Albert Municipality.


**Acknowledgement of receipt:**

Print Name: Mr GOLIATH LOTTERING Date: 2015/06/10

  
Councillor, Goliath Lottering  
Executive Mayor

**Approval:**

Print Name: Mr GOLIATH LOTTERING Date: 2015/06/17

  
Councillor, Goliath Lottering  
Executive Mayor

## 1. Introduction

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Performance management within a municipal environment is institutionalised through the legislative requirements on the performance management process for Local Government. The Service Delivery and Budget Implementation Plan (known as the SDBIP) is a detailed plan as approved by the Mayor for implementing the municipality's delivery of municipal services and its annual budget.

The municipality decided to pursue a municipal scorecard (Top Level/Layer SDBIP) at organisational level and through the detailed departmental Service Delivery Budget Implementation Plan (SDBIP) at directorate and departmental levels through which the organisational performance will be evaluated.

The municipal scorecard (Top Level SDBIP) is of a high-level nature, as it's dealing with consolidated service delivery targets set by Council and linking such targets to top management. It therefore provides an overall picture of performance for the municipality as a whole, reflecting performance on its strategic priorities and also facilitates the oversight over financial and non-financial performance of the municipality.

## 2. Legal Perspective

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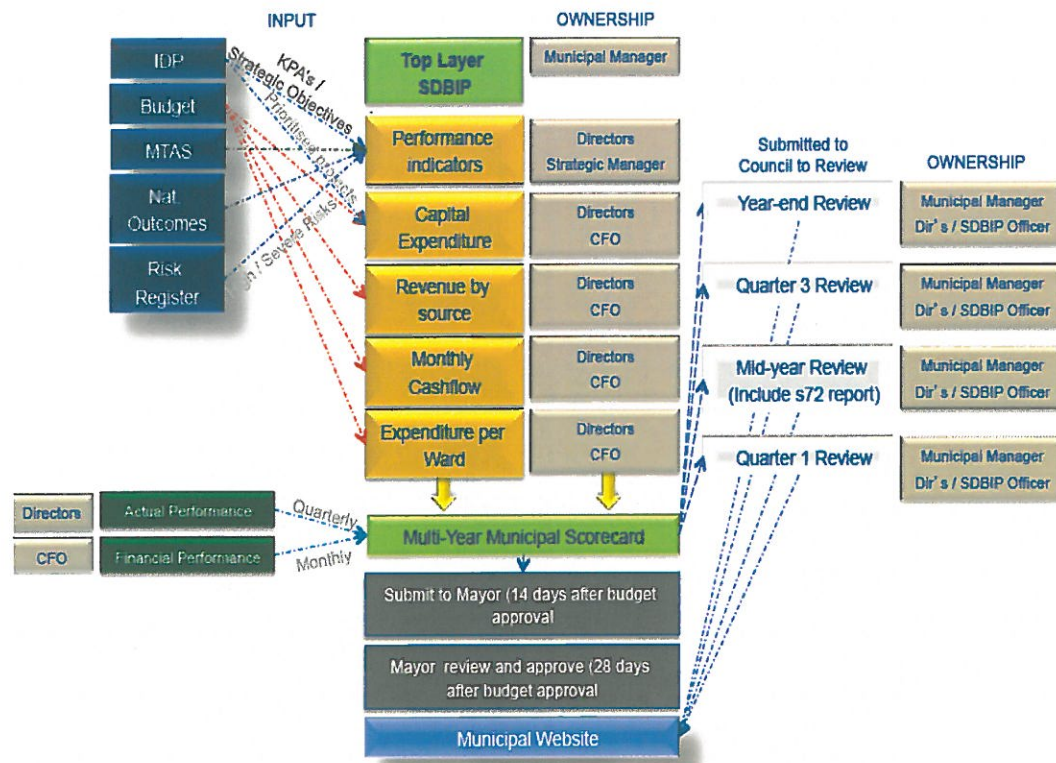
Extract: Municipal Finance Management Act No. 56 of 2003 (MFMA)

Definition:

"Service Delivery and Budget Implementation Plan" means a detailed plan approved by the Mayor of a municipality in terms of Section 53(1)(c)(ii) of the Municipal Finance Management Act (MFMA) for implementing the municipality's delivery of municipal services and its annual implementing the municipality's delivery of municipal services and which must indicate the following –

- (a) projections for each month of -
  - (i) revenue to be collected, by source;
  - (ii) operational and capital expenditure, by vote;
- (b) service delivery targets and performance indicators for each quarter; and
- (c) any other matters that may be prescribed, and includes any revisions of such plan by the Mayor in terms of Section 54(1) (c) of the MFMA.

3. The diagram below illustrates the process followed with the drafting of the SDBIP which serves as a performance monitoring and evaluation tool.



#### 4. Update and Reporting On Top Level SDBIP

The Top Level SDBIP is updated automatically with the actual results reported in the departmental SDBIP. All KPI owners report on the actual results related to the KPI by accurately recording performance information in the response fields which includes making reference to the Portfolio of Evidence (POE) that can be uploaded on the system.

The municipality utilises an electronic web based system on which KPI owners update actual performance on a monthly basis. It is the responsibility of each KPI owner to maintain a Portfolio of Evidence to support actual performance updated on the system.

The web based system sends automated e-mails to all KPI owners and users as a reminder to ensure that all staff responsible for updating their actual performance against key performance targets as set by the 16th of every month for the previous month's performance. Where targets were not met or achieved as set in terms of the SDBIP, corrective actions and measures are identified to address such poor performance.

## 5. Performance Reporting on the SDBIP

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Performance must be reported in terms of the Municipal Systems Act (MSA), MFMA and the circulars and regulations issued in terms of the aforementioned legislation. The monitoring and evaluation of organisational performance are reported on as follow:

### 5.1 Quarterly Reviews

On a quarterly basis, the Executive Mayor should engage in an intensive review of municipal performance against both the directorate's scorecards and the municipal scorecard, as reported by the Municipal Manager.

These reviews will take place in October (for the period July to end of September), January (for the period October to the end of December), April (for the period January to the end of March) and July (for the period April to the end of June).

The review in January will coincide with the mid-year performance assessment as per Section 72 of the Municipal Finance Management Act. Section 72 determines that by 25 January of each year the accounting officer must assess the performance of the municipality and report to the Council on, inter alia, its service delivery performance during the first half of the financial year and the service delivery targets and performance indicators set in the service delivery and budget implementation plan. Many of the indicators in the municipal scorecard are measured on an annual basis.

The quarterly reviews should thus culminate in a comprehensive annual review of performance in terms of all the scorecards. The Executive Mayor will need to ensure that targets committed to in the municipal scorecard are being met, in instances where targets are not met; satisfactory and sufficient reasons should be provided together with the necessary corrective actions to address poor performance.

### 5.2 Council Reviews

At least annually, the Executive Mayor will be required to report to the full council on the overall municipal performance. It is proposed that this reporting takes place using the municipal scorecard in an annual performance report format as per the Municipal Systems Act. The said annual performance report will form part of the municipality's Annual Report as per Section 121 of the Municipal Finance Management Act.

It is important that Directors use these reviews as an opportunity to reflect on the attainment of the objectives of their respective directorates.

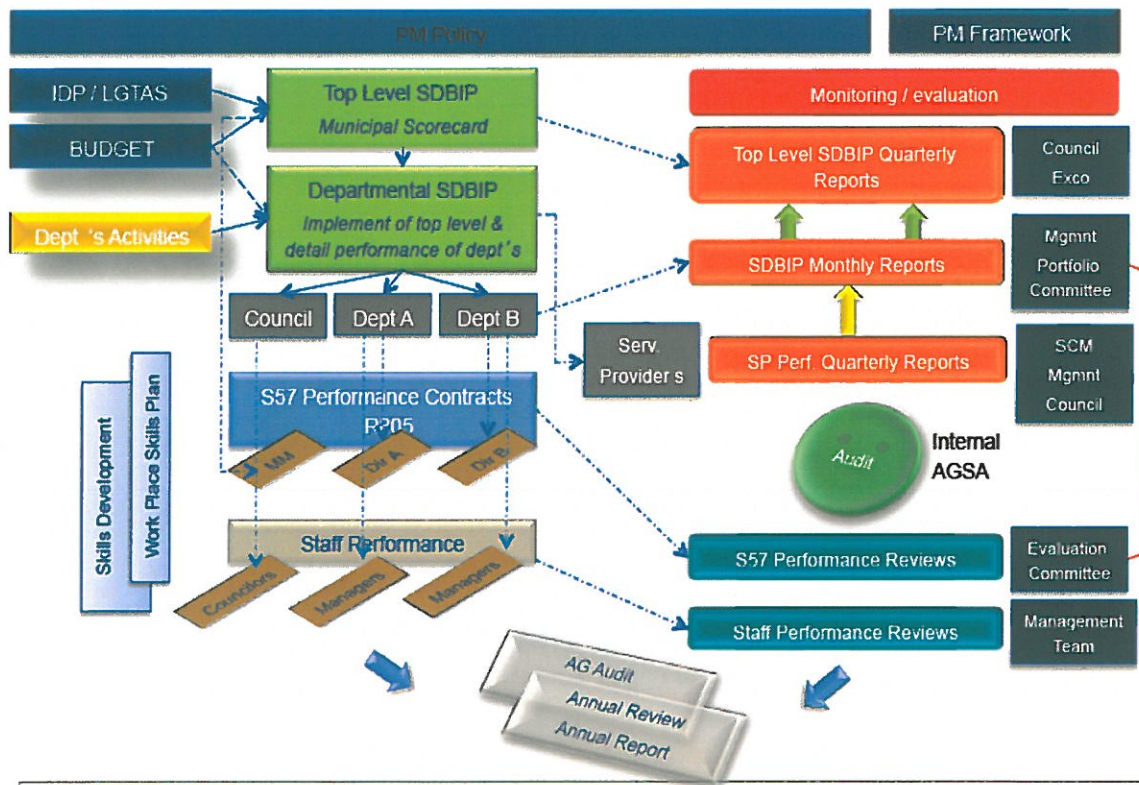
The review should also focus on reviewing the systematic compliance to the performance management system, by directorates, departments, Portfolio Councillors and the Municipal Manager.

### 5.3 The Review Will Also Include:

- o An evaluation of the validity and suitability of the Key Performance Indicators.
- o An evaluation of the annual and 5 year targets to determine whether the targets are over stated or understated. These changes need to be considered.
- o Changes to KPI's and 5 year targets for submission to council for approval. (The reason for this is that the original KPI's and 5 year targets would have been published with the IDP, which would have been approved and adopted by council at the beginning of the financial year.)
- o An analysis to determine whether the Municipality is performing adequately or underperforming.

It is important that the Executive Mayor not only pays attention to poor performance but also to Exceptional/Good performance. It is expected that the Executive Mayor will acknowledge good performance, where directorates or departments have successfully met targets in their directorate/departmental scorecards.

### 6. The following diagram illustrates how Performance Management, Monitoring and Performance Reporting will be done



**7.**  
**KEY PERFORMANCE**  
**INDICATORS:**  
**(TOPLEVEL SDBIP)**  
**2015/2016**

KPI No	Responsible Directorate		National Strategy Link		Municipal Strategy Link		Municipal Planned Delivery				Targets		Quarterly Targets 2015/16				Proposed Targets Outer Years	
	National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #)/ Percentage (%)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018	
1	Corporate & Community Services	Basic Service Delivery	Protection and enhancement of environmental assets and natural resources	To deliver services in terms of agreed service levels	To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy	Environmental & Spatial Development	Review the spatial development framework and submit to council by end June	Reviewed SDF submitted to Council	All	Number	1	0	0	1	1	1	1	
2	Development & Strategic Support	Local Economic Development	All people in south Africa protected and feel safe	To create an enabling environment for the economy to grow	To stimulate, strengthen and improve the economy for sustainable growth	Economic Development	Implementation of the Local Economic Development Strategy	Number of LED interventions/ activities / programmes implemented	All	Number	4	1	1	1	1	4	4	
3	Infrastructure Services	Local Economic Development	Decent employment through inclusive economic growth	To create an enabling environment for the economy to grow	To stimulate, strengthen and improve the economy for sustainable growth	Economic Development	The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary employed in the EPWP programmes for the period.	Number of people temporary employed in the EPWP programs	All	Number	50	10	20	10	10	60	60	



KPI No	Responsible Directorate		National Strategy Link		Municipal Strategy Link		Municipal Planned Delivery				Targets		Quarterly Targets 2015/16				Proposed Targets Outer Years	
	National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #)/Percentage (%)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018	
1	Basic Service Delivery	Protection and enhancement of environmental assets and natural resources	To deliver services in terms of agreed service levels	To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy	Environmental & Spatial Development	Review the spatial development framework and submit to council by end June	Reviewed SDF submitted to Council	All	Number	1	1	0	0	1	1	1	1	
2	Local Economic Development	All people in south Africa protected and feel safe	To create an enabling environment for the economy to grow	To stimulate, strengthen and improve the economy for sustainable growth	Economic Development	Implementation of the Local Economic Development Strategy	Number of LED interventions/ activities / programmes implemented	All	Number	4	4	1	1	1	1	4	4	
3	Local Economic Development	Decent employment through inclusive economic growth	To create an enabling environment for the economy to grow	To stimulate, strengthen and improve the economy for sustainable growth	Economic Development	The number of temporary jobs created through the municipality's local economic development EPWP projects, measured by the number of people temporary employed in the EPWP programmes for the period.	Number of people temporary employed in the EPWP programs	All	Number	50	50	10	20	10	10	60	60	

KPI No	Responsible Directorate		National Strategy Link		Municipal Strategy Link		Municipal Planned Delivery				Targets				Quarterly Targets 2015/16		Proposed Targets Outer Years	
	National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #/ Percentage %)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018	
4	Municipal Financial Viability and Management	A skilled and capable workforce to support inclusive growth	To develop and implement staff development and retention plans	To commit to continuous improvement of human skills and resources to deliver effective services	Institutional development & transformation	The % of the Municipality's training budget spent, measured as (Total Actual Training Expenditure/Approved Training Budget x 100)	% of training budget sent as at 30 June 2016	All	Number	100	100	25	50	75	100	100	100	
5	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To develop and implement risk and water safety plans	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	The % of the Municipality's capital budget spent on capital projects identified in the IDP, measured as the Total actual Year to Date (YTD) Capital Expenditure/ Total Approved Capital Budget x 100	The percentage (%) of a municipality's capital budget spent on capital projects identified in the IDP for the 2015/16 financial year	All	Percentage	90	90	5	25	60	95	90	90	
6	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To deliver services in terms of agreed service levels	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	Number of formal residential properties connected to the municipal electrical infrastructure network (credit and prepaid electrical metering)(Excluding Eskom areas)	# of formal residential properties connected to the Municipal Electricity Infrastructure (Excluding Eskom areas)	2;3;4	Number	3065	3065	3065	3065	3065	3065	3065	3065	

KPI No	Responsible Directorate	National Strategy Link		Municipal Strategy Link		Municipal Planned Delivery			Targets		Quarterly Targets 2015/16				Proposed Targets Outer Years			
		National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #/ Percentage %)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018
7	Financial Services	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To deliver services in terms of agreed service levels	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	Provide 50kwh free basic electricity to registered indigent account holders connected to the municipal electrical infrastructure network	No of indigent account holders receiving free basic electricity which are connected to the municipal electrical infrastructure network	All	Number	870	870	870	870	870	870	870	870
8	Financial Services	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To develop a water demand management strategy	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Environmental & Spatial Development	Provide refuse removal, refuse dumps and solid waste disposal to households within the municipal area	Number of households for which refuse is removed at least once a week	All	Number	2368	2368	2368	2368	2368	2368	2368	2368
9	Financial Services	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To deliver services in terms of agreed service levels	To provide quality, affordable and sustainable services on an equitable basis	Environmental & Spatial Development	Provision of free basic refuse removal, refuse dumps and solid waste disposal to registered indigent account holders	No of indigent account holders receiving free basic refuse removal monthly	All	Number	870	870	870	870	870	870	870	870

KPI No	Responsible Directorate		National Strategy Link		Municipal Strategy Link		Municipal Planned Delivery			Targets		Quarterly Targets 2015/16				Proposed Targets Outer Years	
	National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #)/Percentage (%)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018
10	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To review and implement the SCM policy of Council	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	Provision of clean piped water to formal residential properties which are connected to the municipal water infrastructure network.	Number of formal residential properties that meet agreed service standards for piped water	All	Number	2485	2485	2485	2485	2485	2485	2485	2485
11	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To deliver services in terms of agreed service levels	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	Provide 6kl free basic water per household per month in terms of the equitable share requirements	No of HH receiving free basic water provided by the municipal network	All	Number	2232	2232	2232	2232	2232	2232	2232	2232
12	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To deliver services in terms of agreed service levels	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	Provision of sanitation services to residential properties which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets).	No of residential properties which are billed for sewerage in accordance to the financial system.	All	Number	2127	2127	2127	2127	2127	2127	2127	2127

KPI No	Responsible Directorate		National Strategy Link		Municipal Strategy Link			Municipal Planned Delivery				Targets		Quarterly Targets 2015/16			Proposed Targets Outer Years			
			National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #)/Percentage (%)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018	
13	Financial Services	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To deliver services in terms of agreed service levels	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	Provision of free basic sanitation services to registered indigent account holders which are connected to the municipal waste water (sanitation/sewerage) network & are billed for sewerage service, irrespective of the number of water closets (toilets).	No of indigent account holders receiving free basic sanitation in terms of Equitable share requirements.	All	Number	870	870	870	870	870	870	870	870	870	870
14	Infrastructure Services	Basic Service Delivery	Protection and enhancement of environmental assets and natural resources	To deliver services in terms of agreed service levels	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	Excellent water quality measured by the quality of water as per SANS 241 criteria	% of test results complying with SANS 241	All	Percentage	80	80	80	80	80	80	80	80	80	80
15	Infrastructure Services	Basic Service Delivery	A better South Africa, a better Africa and world	To deliver services in terms of agreed service levels	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	Outflow water comply with permit values (measured by quality of microbiological standards) in terms of SANS irrigation standards	% of test results within permit values	All	Percentage	90	90	90	90	90	90	90	90	90	90

KPI No	Responsible Directorate	National Strategy Link		Municipal Strategy Link			Municipal Planned Delivery				Targets		Quarterly Targets 2015/16				Proposed Targets Outer Years	
		National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #)/ Percentage (%)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018
17	Corporate & Community Services	Municipal Transformation and Institutional Development	A skilled and capable workforce to support inclusive growth	To promote a culture of good governance	To commit to continuous improvement of human skills and resources to deliver effective services	Institutional development & transformation	Review the required policies (Recruitment & Selection, Leave and Long Leave services bonus Policy, HIV&AIDS Policy and Youth, gender and disability policy) and submit to council for approval	Number of reviewed policies approved by the council by the end of June	All	Number	4	4	0	0	0	4	4	4
18	Financial Services	Municipal Financial Viability and Management	Unspecified	To implement mechanisms to improve debt collection	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Financial sustainability & development	Achieve a YTD debtors payment percentage of at least 90%	(Gross Debtors Opening Balance + Billed Revenue - Gross Debtors closing Balance + Bad Debts Written Off)/(Billed Revenue + Gross Debtors Opening Balance) x 100	All	Percentage	90	90	90	90	90	90	90	90

KPI No	Responsible Directorate	National Strategy Link		Municipal Strategy Link		Municipal Planned Delivery				Targets				Quarterly Targets 2015/16				Proposed Targets Outer Years	
		National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number (#)/ Percentage (%))	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018	
19	Financial Services	Municipal Financial Viability and Management	A development-orientated public service and inclusive citizenship	To improve financial management by addressing the AG reporting matters	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Financial sustainability & development	Maintain an financially unqualified audit opinion	Financial statements considered as per Auditor General report	All	Number	1	1	0	1	0	0	1	1	
20	Office of the Municipal Manager	Municipal Financial Viability and Management	A development-orientated public service and inclusive citizenship	To promote a culture of good governance	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Financial sustainability & development	Develop Risk based audit plan for 2015/16 and submit to audit committee by end July	RBP submitted to the Audit Committee by end July 2015	All	Number	1	1	1	0	0	0	1	1	
21	Infrastructure Services	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To develop and implement an infrastructure management and maintenance plan	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	% of the maintenance budget for Roads spent [(Actual expenditure divided by the total approved budget)x100]	% of Road maintenance budget actually spent	All	Percentage	100	100	25	25	25	25	100	100	
22	Corporate & Community Services	Municipal Transformation and Institutional Development	A skilled and capable workforce to support inclusive	To develop and implement staff development	To commit to continues improvement of human skills and	Institutional development & transformation	The number of people from employment equity target groups employed (appointed) in the three highest	The number (#) of appointments made in the three highest	All	Number	2	2	0	1	0	1	2	2	

KPI No	Responsible Directorate		National Strategy Link		Municipal Strategy Link		Municipal Planned Delivery			Targets		Quarterly Targets 2015/16				Proposed Targets Outer Years		
	National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #)/ Percentage (%)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018	
23	Infrastructure Services	Basic Service Delivery	A responsive and accountable, effective and efficient local government system	growth	and retention plans	To develop and implement an infrastructure management and maintenance plan	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Financial sustainability & development	Effective management of water provisioning systems to minimise water losses by implementing measures to reduce water losses	Percentage (%) water losses calculated on a twelve month rolling period as KL billed/KL used	All	Percentage	15	0	0	0	15	15
24	Infrastructure Services	Basic Service Delivery	A responsive and accountable, effective and efficient local government system	growth	and retention plans	To develop and implement an infrastructure management and maintenance plan	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Financial sustainability & development	Effective management of electricity provisioning systems evaluated i.t.o. electricity losses	Percentage (%) of electricity losses calculated on a twelve month rolling period as kWh purchased	All	Percentage	10	0	0	0	10	10



KPI No	Responsible Directorate		National Strategy Link		Municipal Strategy Link			Municipal Planned Delivery				Targets				Quarterly Targets 2015/16				Proposed Targets Outer Years	
			National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #)/ Percentage (%)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018		
25	Financial Services	Municipal Financial Viability and Management	A development-orientated public service and inclusive citizenship	To improve financial reporting	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Financial sustainability & development	Financial viability measured in terms of the municipality's ability to meet it's service debt obligations ((Total operating revenue- operating grants received)/debt service payments due within the year)	All	Number	2:1	2:1	0	0	0	0	2:1	2:1	2:1	2:1		
26	Financial Services	Municipal Financial Viability and Management	A development-orientated public service and inclusive citizenship	To improve financial reporting	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Financial sustainability & development	Financial viability measured in terms of the outstanding service debtors (Total outstanding service debtors/ revenue received for services)X100	All	Number	12.02	12.02	0	0	0	0	12.02	12.02	12.02	12.02		
27	Financial Services	Municipal Financial Viability and Management	A development-orientated public service and inclusive citizenship	To improve financial reporting	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Financial sustainability & development	Financial viability measured in terms of the available cash to cover fixed operating expenditure ((Available cash+ investments)/ Monthly fixed operating expenditure)	All	Number	1:1	1:1	0	0	0	0	1:1	1:1	1:1	1:1		

KPI No	Responsible Directorate		National Strategy Link		Municipal Strategy Link		Municipal Planned Delivery			Targets		Quarterly Targets 2015/16				Proposed Targets Outer Years	
	National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (%)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018
28	Municipal Financial Viability and Management	A responsive and accountable, effective and efficient local government system	To improve financial management by addressing the AG reporting matters	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Financial sustainability & development	Develop action plans to address the top 10 risks	Number risk mitigation plans submitted to the Audit Committee	All	Number	10	10	0	0	10	0	10	10
29	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To deliver services in terms of agreed service levels	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	Review the Water Service Development Plan by the end of March 2016	Reviewed Plan approved by council	All	Number	1	1	0	1	0	0	1	1
30	Basic Service Delivery	An effective, competitive and responsive economic infrastructure network	To review all sectoral plans and align with LED and SDF	To provide quality, affordable and sustainable services on an equitable basis	Basic service delivery & infrastructure development	Develop an Integrated Infrastructure Asset Management Plan	Plan completed by the end of June	All	Number	1	1	0	0	0	1	1	1
31	Basic Service Delivery	Sustainable human settlements and improved quality of household life	To review all sectoral plans and align with LED and SDF	To improve the general standards of living	Basic service delivery & infrastructure development	Develop an Integrated Human Settlements Plan	Plan completed by the end of June	All	Number	1	1	0	0	0	1	1	1

KPI No	Responsible Directorate		National Strategy Link		Municipal Strategy Link			Municipal Planned Delivery				Targets				Quarterly Targets 2015/16		Proposed Targets Outer Years	
	National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #/ Percentage %)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018		
32	Good Governance and Public Participation	A responsive and accountable, effective and efficient local government system	To promote a culture of good governance	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Good governance and public participation	Effective functioning of council measured in terms of the number of ordinary council meetings per annum	Number of ordinary council meetings per annum	All	Number	6	6	1	2	2	1	6	6		
33	Good Governance and Public Participation	A responsive and accountable, effective and efficient local government system	To promote a culture of good governance	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Good governance and public participation	Effective functioning of the committee system measured by the number of committee meetings per committee per annum	Number of sec 80 committee meetings per committee per annum	All	Number	6	6	1	2	2	1	6	6		
34	Municipal Financial Viability and Management	A responsive and accountable, effective and efficient local government system	To develop a long term financial strategy	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Financial sustainability & development	The main budget is approved by Council by the legislative deadline	Approval of Main Budget before the end of June annually	All	Number	1	1	0	0	0	1	1	1		

KPI No	National Strategy Link		Municipal Strategy Link		Municipal Planned Delivery				Targets		Quarterly Targets 2015/16				Proposed Targets Outer Years	
			Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #)/ Percentage (%)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017
35	Municipal KPA	National Outcome	To develop a long term financial strategy	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal KPA	The adjustment budget is approved by Council by the legislative deadline	Approval of Adjustments Budget before the end of February annually	All	Number	1	1	0	1	0	1	1
36	Municipal KPA	National Outcome	To improve financial reporting	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal KPA	The Top Layer SDBIP is approved by the Mayor within 28 days after the Main Budget has been approved	Top Layer SDBIP approved by the Mayor	All	Number	1	1	0	0	1	1	1
37	Municipal KPA	National Outcome	To promote a culture of good governance	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Municipal KPA	Submit final Annual Report and oversight report to council before legislative deadline	Final Annual Report and oversight report submitted to council	All	Number	1	1	0	1	0	1	1

KPI No	Responsible Directorate		National Strategy Link		Municipal Strategy Link		Municipal Planned Delivery				Targets		Quarterly Targets 2015/16				Proposed Targets Outer Years	
	National KPA	National Outcome	Pre-determined Objective	Strategic Objective	Municipal KPA	Key Performance Indicator (KPI)	Unit of Measurement	Ward	KPI Target Type (Number #)/ Percentage (%)	Annual Target	Revised Target	Q1	Q2	Q3	Q4	2016/2017	2017/2018	
38	Good Governance and Public Participation	A responsive and accountable, effective and efficient local government system	To promote a culture of good governance	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	Good governance and public participation	IDP reviewed and approved by Council before the end of June	IDP approved by the end of June annually	All	Number	1	1	0	0	0	1	1	1	

8. 2015/16 Capital Budget Implementation																				
Ref No	Sub-Directorate	Vote Nr	Project name	Funding source	Planned Start Date	Planned Completion Date	July 2015	August 2015	September 2015	October 2015	November 2015	December 2015	January 2016	February 2016	March 2016	April 2016	May 2016	June 2016	Total	
1	PMU	01 10 80 10	Klaarstroom: Irrigation System	5.00	7/1/2013	10/30/2013	R 25,000.00	R 25,000.00	R 25,000.00	R 25,000.00	R 25,000.00	R 25,000.00	R -	R -	R -	R -	R -	R -	R -	R 150000.00
2	PMU	01 10 80 10	Klaarstroom: Sportfields	5.00	7/1/2015	12/31/2015	R 25,000.00	R 25,000.00	R 25,000.00	R 25,000.00	R 25,000.00	R 25,000.00	R -	R -	R -	R -	R -	R -	R -	R 150000.00

## 8. 2015/16 Capital Budget Implementation

Ref No	Sub-Directorate	Vote Nr	Project name	Funding source	Planned Start Date	Planned Completion Date	July 2015	August 2015	September 2015	October 2015	November 2015	December 2015	January 2016	February 2016	March 2016	April 2016	May 2016	June 2016	Total
3	PMU	01 10 80 10 8033 000	Klaarstroom: Borehole	5.00	7/1/2015	12/31/2015	R 97,866.00	R 97,866.00	R 97,866.00	R 97,866.00	R 97,866.00	R 97,866.00	R -	R -	R -	R -	R -	R -	587196.00
4	PMU	01 10 80 10 8038 000	Leeu- Gamka: Stormwater	5.00	7/1/2013	12/30/2013							R -	R -	R -	R -	R -	R -	0.00
5	PMU	01 10 80 10 8051 000	Prince Albert: Reservoir	5.00	7/1/2015	12/31/2015	R 261,890.17	R 261,890.17	R 261,890.17	R 261,890.17	R 261,890.17	R 261,890.17	R -	R -	R -	R -	R -	R -	1571340.00
6	PMU	01 10 80 10 8039 000	Prince Albert: Stormwater	5.00	7/1/2013	11/30/2013	R 123,023.00						R -	R -	R -	R -	R -	R -	123023.00
7	PMU	01 10 80 10 8052 000	Prince Albert: Roads	5.00	12/1/2013	4/30/2014							R -	R -	R -	R -	R -	R -	0.00
8	PMU	01 10 80 10 8049 000	Prince Albert: Swimming Pool	5.00	4/1/2014	12/31/2015	R 333,333.33	R 333,333.33	R 333,333.33	R 333,333.33	R 333,333.33	R 333,333.33	R -	R -	R -	R -	R -	R -	1999998.00

8. 2015/16 Capital Budget Implementation																			
Ref No	Sub-Directorate	Vote Nr	Project name	Funding source	Planned Start Date	Planned Completion Date	July 2015	August 2015	September 2015	October 2015	November 2015	December 2015	January 2016	February 2016	March 2016	April 2016	May 2016	June 2016	Total
9	PMU	01 10 80 10 8050 000	Prince Albert Wastewater	5.00	7/1/2015	12/31/2015	R 325,727.33	R 325,727.33	R 325,727.33	R 325,727.33	R 325,727.33	R 325,727.33	R -	R -	R -	R -	R -	R -	1954362.00
10	Electricity	01 10 80 10 8060 200	Prince Albert 22kV Switching Substation – Phase 1	INEP	7/1/2015	12/31/2017	R 500,000.00	R 500,000.00	R 500,000.00	R 500,000.00	R 500,000.00	R 500,000.00	R -	R -	R -	R -	R -	R -	3000000.00
11	Public Works (Roads, Storm Water, Waste, Sanitation, Sewer)	01 10 80 10 8060076	Leeu-Gamka Sidewalks	MIG	2015/07/01	2015/07/31	R 412,192.49												412192.00
12	Public Works (Roads, Storm Water, Waste, Sanitation, Sewer)	01 10 80 10 8060070	Prince Albert Sidewalks	MIG	2015/07/01	2015/07/31	R 294,584.00												294584.00
13	Information Technology	110801080600 75	Notebooks	FMG	2015/07/01	2015/07/31	R 200,000.00												200000.00

9. Monthly Cash Flow 2015/16

Ref Nr	Sub-Directorate	Line Item	Vote Number	July			August			September		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
1	Municipal Manager	Municipal governance and administration	10	R 902,866.67	R 436,743.33	R 0.00	R 1,666.67	R 436,743.33	R 0.00	R 1,666.67	R 436,743.33	R 0.00
2	Director: Financial Services	Municipal governance and administration	15	R 8,897,367.11	R 88,231.58	R 200,000.00	R 1,741,914.10	R 726,231.58	R 0.00	R 199,914.10	R 826,231.58	R 0.00
3	Manager: Corporate & Community Services	Municipal governance and administration	16	R 341,750.00	R 215,552.83	R 0.00	R 13,750.00	R 215,552.83	R 0.00	R 13,750.00	R 215,552.83	R 0.00
4	Manager: Corporate & Community Services	Community and public safety	30	R 643,733.33	R 198,222.25	R 0.00	R 1,333.33	R 198,222.25	R 0.00	R 1,333.33	R 198,222.25	R 0.00
5	Facility Management & Cemeteries	Community and public safety	45	R 113,120.00	R 42,204.17	R 358,333.33	R 0.00	R 42,204.17	R 358,333.33	R 0.00	R 42,204.17	R 358,333.33
6	Traffic & Protection Services	Community and public safety	40	R 302,708.33	R 148,154.17	R 0.00	R 202,708.33	R 148,154.17	R 0.00	R 202,708.33	R 148,154.17	R 0.00
7	Housing	Community and public safety		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
8	Manager: Corporate & Community Services	Community and public safety		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
9	Spatial Planning and Building Control	Economic and environmental services	20	R 120,000.00	R 37,275.00	R 0.00	R 0.00	R 37,275.00	R 0.00	R 0.00	R 37,275.00	R 0.00
10	Public Works ( Roads, Storm Water, Waste, Sanitation, Sewer)	Economic and environmental services	65	R 654,800.00	R 257,433.33	R 829,799.49	R 0.00	R 257,433.33	R 0.00	R 0.00	R 257,433.33	R 0.00
11	Manager: Infrastructure Services	Economic and environmental services		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
12	Electricity	Trading services	75	R 2,276,308.33	R 1,140,108.33	R 500,000.00	R 993,108.33	R 1,140,108.33	R 500,000.00	R 993,108.33	R 990,108.33	R 500,000.00
13	Purification Works (Water and Waste Water)	Trading services	70	R 783,401.67	R 87,765.00	R 359,756.17	R 215,401.67	R 87,765.00	R 359,756.17	R 215,401.67	R 87,765.00	R 359,756.17



9. Monthly Cash Flow 2015/16

Ref Nr	Sub-Directorate	Line Item	Vote Number	July			August			September		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
14	Purification Works (Water and Waste Water)	Trading services	56	R 634,545.00	R 117,396.67	R 325,727.33	R 154,545.00	R 117,396.67	R 325,727.33	R 154,545.00	R 117,396.67	R 325,727.33
15	Purification Works (Water and Waste Water)	Trading services	55	R 562,405.00	R 87,166.67	R 0.00	R 92,325.00	R 87,166.67	R 0.00	R 92,325.00	R 87,166.67	R 0.00
16	Municipal Manager	Other		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
		TOTAL		R 16,233,005.44	R 2,856,253.33	R 2,573,616.32	R 3,416,752.44	R 3,494,253.33	R 1,543,816.83	R 1,874,752.44	R 3,444,253.33	R 1,543,816.83

Ref Nr	Sub-Directorate [R]	Line Item [R]	Vote Number	October			November			December		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
17	Municipal Manager	Municipal governance and administration		R 1,666.67	R 436,743.33	R 0.00	R 745,156.67	R 538,353.33	R 0.00	R 1,666.67	R 436,743.33	R 0.00
18	Director: Financial Services	Municipal governance and administration		R 199,914.10	R 876,231.58	R 0.00	R 4,933,556.10	R 1,280,131.58	R 0.00	R 199,914.10	R 776,231.58	R 0.00
19	Manager: Corporate & Community Services	Municipal governance and administration		R 13,750.00	R 215,552.83	R 0.00	R 284,350.00	R 327,082.83	R 0.00	R 13,750.00	R 215,552.83	R 0.00
20	Manager: Corporate & Community Services	Community and public safety		R 1,333.33	R 198,222.25	R 0.00	R 610,063.33	R 313,223.25	R 0.00	R 212,333.33	R 198,222.25	R 0.00
21	Facility Management & Cemeteries	Community and public safety		R 0.00	R 42,204.17	R 358,333.33	R 93,324.00	R 70,604.17	R 358,333.33	R 0.00	R 42,204.17	R 358,333.33
22	Traffic & Protection Services	Community and public safety		R 202,708.33	R 148,154.17	R 0.00	R 285,208.33	R 197,654.17	R 0.00	R 202,708.33	R 148,154.17	R 0.00
23	Housing	Community and public safety		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00

Ref Nr	Sub-Directorate [R]	Line Item [R]	Vote Number	October			November			December			
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	
24	Manager: Corporate & Community Services	Community and public safety		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
25	Spatial Planning and Building Control	Economic and environmental services		R 0.00	R 37,275.00	R 0.00	R 99,000.00	R 55,775.00	R 0.00	R 37,275.00	R 0.00	R 0.00	R 0.00
26	Public Works ( Roads, Storm Water, Waste, Sanitation, Sewer)	Economic and environmental services		R 0.00	R 257,433.33	R 0.00	R 540,210.00	R 380,733.33	R 0.00	R 257,433.33	R 0.00	R 0.00	R 0.00
27	Manager: Infrastructure Services	Economic and environmental services		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
28	Electricity	Trading services		R 993,108.33	R 990,108.33	R 500,000.00	2,051,748.33	R 999,208.33	R 500,000.00	R 990,108.33	R	R 500,000.00	R
29	Purification Works (Water and Waste Water)	Trading services		R 215,401.67	R 87,765.00	R 359,756.17	R 684,001.67	R 105,065.00	R 359,756.17	R 215,401.67	R 87,765.00	R 359,756.17	R
30	Purification Works (Water and Waste Water)	Trading services		R 154,545.00	R 117,396.67	R 325,727.33	R 550,545.00	R 162,896.67	R 325,727.33	R 154,545.00	R 117,396.67	R 325,727.33	R
31	Purification Works (Water and Waste Water)	Trading services		R 92,325.00	R 87,166.67	R 0.00	R 480,141.00	R 123,266.67	R 0.00	R 92,325.00	R 87,166.67	R 0.00	R 0.00
32	Municipal Manager	Other		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
		<b>TOTAL</b>		R 1,874,752.44	R 3,494,253.33	R 1,543,816.83	R 11,357,304.44	R 4,553,994.33	R 1,543,816.83	R 2,085,752.44	R 3,394,253.33	R 1,543,816.83	R

Ref Nr	Sub-Directorate (R)	Line Item (R)	Vote Number	January			February			March		
				Revenue	Operational Exp	Capital Exp	Revenue	Operational Exp	Capital Exp	Revenue	Operational Exp	Capital Exp
33	Municipal Manager	Municipal governance and administration		R 1,666.67	R 436,743.33	R 0.00	R 1,666.67	R 436,743.33	R 0.00	R 609,976.67	R 436,743.33	R 0.00
34	Director: Financial Services	Municipal governance and administration		R 199,914.10	R 609,564.92	R 0.00	R 199,914.10	R 609,564.92	R 0.00	R 1,968,819.10	R 415,164.92	R 0.00
35	Manager: Corporate & Community Services	Municipal governance and administration		R 13,750.00	R 215,552.83	R 0.00	R 13,750.00	R 215,552.83	R 0.00	R 235,150.00	R 215,552.83	R 0.00
36	Manager: Corporate & Community Services	Community and public safety		R 73,333.33	R 198,222.25	R 0.00	R 1,333.33	R 198,222.25	R 0.00	R 530,203.33	R 198,222.25	R 0.00
37	Facility Management & Cemeteries	Community and public safety		R 0.00	R 42,204.17	R 0.00	R 0.00	R 42,204.17	R 0.00	R 76,356.00	R 42,204.17	R 0.00
38	Traffic & Protection Services	Community and public safety		R 202,708.33	R 148,154.17	R 0.00	R 202,708.33	R 148,154.17	R 0.00	R 270,208.33	R 148,154.17	R 0.00
39	Housing	Community and public safety		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
40	Manager: Corporate & Community Services	Community and public safety		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
41	Spatial Planning and Building Control	Economic and environmental services		R 0.00	R 37,275.00	R 0.00	R 0.00	R 37,275.00	R 0.00	R 81,000.00	R 37,275.00	R 0.00
42	Public Works ( Roads, Storm Water, Waste, Sanitation, Sewer)	Economic and environmental services		R 0.00	R 257,433.33	R 0.00	R 0.00	R 257,433.33	R 0.00	R 441,990.00	R 257,433.33	R 0.00
43	Manager: Infrastructure Services	Economic and environmental services		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
44	Electricity	Trading services		R 993,108.33	R 990,108.33	R 0.00	R 993,108.33	R 990,108.33	R 0.00	R 1,859,268.33	R 990,108.33	R 0.00
45	Purification Works (Water and Waste Water)	Trading services		R 215,401.67	R 87,765.00	R 0.00	R 215,401.67	R 87,765.00	R 0.00	R 598,801.67	R 87,765.00	R 0.00

Ref Nr	Sub-Directorate [R]	Line Item [R]	Vote Number	January			February			March		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
46	Purification Works (Water and Waste Water)	Trading services		R 154,545.00	R 117,396.67	R 0.00	R 154,545.00	R 117,396.67	R 0.00	R 478,545.00	R 117,396.67	R 0.00
47	Purification Works (Water and Waste Water)	Trading services		R 92,325.00	R 87,166.67	R 0.00	R 92,325.00	R 87,166.67	R 0.00	R 409,629.00	R 87,166.67	R 0.00
48	Municipal Manager	Other		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
		TOTAL		R 1,946,752.44	R 3,227,586.67	R 0.00	R 1,874,752.44	R 3,227,586.67	R 0.00	R 7,559,947.44	R 3,033,186.67	R 0.00

Ref Nr	Sub-Directorate [R]	Line Item [R]	Vote Number	April			May			June		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
49	Municipal Manager	Municipal governance and administration		R 1,666.67	R 437,863.33	R 0.00	R 1,666.67	R 436,743.33	R 0.00	R 1,666.67	R 436,743.33	R 0.00
50	Director. Financial Services	Municipal governance and administration		R 229,914.10	R 385,924.92	R 0.00	R 199,914.10	R 609,564.92	R 0.00	R 199,914.10	R 909,564.92	R 0.00
51	Manager. Corporate & Community Services	Municipal governance and administration		R 13,750.00	R 874,852.83	R 0.00	R 13,750.00	R 215,552.83	R 0.00	R 13,750.00	R 215,552.83	R 0.00
52	Manager. Corporate & Community Services	Community and public safety		R 1,333.33	R 198,222.25	R 0.00	R 1,333.33	R 198,222.25	R 0.00	R 1,333.33	R 198,222.25	R 0.00
53	Facility Management & Cemeteries	Community and public safety		R 0.00	R 42,204.17	R 0.00	R 0.00	R 42,204.17	R 0.00	R 0.00	R 42,204.17	R 0.00
54	Traffic & Protection Services	Community and public safety		R 202,708.33	R 148,154.17	R 0.00	R 202,708.33	R 148,154.17	R 0.00	R 202,708.33	R 148,154.17	R 0.00
55	Housing	Community and public safety		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
56	Manager. Corporate & Community Services	Community and public safety		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
57	Spatial Planning and Building Control	Economic and environmental services		R 0.00	R 38,675.00	R 0.00	R 0.00	R 37,275.00	R 0.00	R 0.00	R 37,275.00	R 0.00

Ref Nr	Sub-Directorate [R]	Line Item [R]	Vote Number	April			May			June		
				Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.	Revenue	Operational Exp.	Capital Exp.
58	Public Works ( Roads, Storm Water, Waste, Sanitation, Sewer)	Economic and environmental services		R 0.00	R 257,433.33	R 0.00	R 0.00	R 257,433.33	R 0.00	R 257,433.33	R 0.00	R 0.00
59	Manager. Infrastructure Services	Economic and environmental services		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
60	Electricity	Trading services		R 993,108.33	R 990,108.33	R 0.00	R 993,108.33	R 1,090,108.33	R 0.00	R 993,108.33	R 1,140,108.33	R 0.00
61	Purification Works (Water and Waste Water)	Trading services		R 215,401.67	R 87,765.00	R 0.00	R 215,401.67	R 87,765.00	R 0.00	R 215,401.67	R 87,765.00	R 0.00
62	Purification Works (Water and Waste Water)	Trading services		R 154,545.00	R 117,396.67	R 0.00	R 154,545.00	R 117,396.67	R 0.00	R 154,545.00	R 117,396.67	R 0.00
63	Purification Works (Water and Waste Water)	Trading services		R 92,325.00	R 87,166.67	R 0.00	R 92,325.00	R 87,166.67	R 0.00	R 92,325.00	R 87,166.67	R 0.00
64	Municipal Manager	Other		R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00	R 0.00
		<b>TOTAL</b>		<b>R 1,904,752.44</b>	<b>R 3,665,766.67</b>	<b>R 0.00</b>	<b>R 1,874,752.44</b>	<b>R 3,327,586.67</b>	<b>R 0.00</b>	<b>R 1,874,752.44</b>	<b>R 3,677,586.67</b>	<b>R 0.00</b>

10. Revenue by Source

Ref Nr	Line Item	Vote Number	July	August	September	October	November	December	January	February	March	April	May	June	Total
1	Property rates		795062	175062	175062	175062	175062	175062	175062	175062	175062	175062	175062	175062	
2	Property rates - penalties & collection charges		0	0	0	0	0	0	0	0	0	0	0	0	
3	Service charges - electricity revenue		1053083	1053083	1053083	1053083	1053083	1053083	1053083	1053083	1053083	1053083	1053083	1053083	

10. Revenue by Source

Ref Nr	Line Item	Vote Number	July	August	September	October	November	December	January	February	March	April	May	June	Total
4	Service charges - water revenue		239150	239150	239150	239150	239150	239150	239150	239150	239150	239150	239150	239150	239150
5	Service charges - sanitation revenue		171717	171717	171717	171717	171717	171717	171717	171717	171717	171717	171717	171717	171717
6	Service charges - refuse revenue		102583	102583	102583	102583	102583	102583	102583	102583	102583	102583	102583	102583	102583
7	Service charges - other		0	0	0	0	0	0	0	0	0	0	0	0	0
8	Rental of facilities and equipment		26875	26875	26875	26875	26875	26875	26875	26875	26875	26875	26875	26875	26875
9	Interest earned - external investments		41667	41667	41667	41667	41667	41667	41667	41667	41667	41667	41667	41667	41667
10	Interest earned - outstanding debtors		50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000	50000
11	Dividends received		0	0	0	0	0	0	0	0	0	0	0	0	0
12	Fines		746000	746000	746000	746000	746000	746000	746000	746000	746000	746000	746000	746000	746000
13	Licences and permits		18333	18333	18333	18333	18333	18333	18333	18333	18333	18333	18333	18333	18333
14	Agency services		0	0	0	0	0	0	0	0	0	0	0	0	0
15	Transfers receipts - operational		6526075	577275	1153275	427275	5458785	427275	427275	427275	4543965	427275	427275	427275	427275
16	Other revenue		34817	34817	34817	34817	34817	34817	34817	34817	34817	34817	34817	34817	34817

10. Revenue by Source															
Ref Nr	Line Item	Vote Number	July	August	September	October	November	December	January	February	March	April	May	June	Total
	TOTAL		R 9,805,362	R 3,236,562	R 3,812,562	R 3,086,562	R 8,118,072	R 3,086,562	R 3,086,562	R 3,086,562	R 7,203,252	R 3,086,562	R 3,086,562	R 3,086,562	

## 11. Conclusion

This top level SDBIP is designed in such a way to align delivery with the overall strategic focus as outlined in the Integrated Development Plan (IDP). It also serves as the basis for determining the performance agreements and of the Municipal Manager and Senior Managers.