MUNISIPALITEIT

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**PRINS ALBERT** 



MUNICIPALITY

OF

**PRINCE ALBERT** 

# In – Year Report of Municipality

Prepared in terms of the Local Government: Municipal Finance Management Act, (Act 56 of 2003): Municipal Budget and Reporting Regulations, Government Gazette 32141, 17 April 2009.

# QUARTERLY BUDGET STATEMENT

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# PART 1 – IN YEAR REPORT

#### **SECTION 1 - DECEMBEROR'S REPORT**

In terms of section 52 (d) of the MFMA I submit the report to council.

The municipality is experiencing challenges in implementing the budget in accordance with the SDBIP.

The municipality is very dependent on grant funding and alternative sources of income will have to be investigated.

## **SECTION 2 – RESOLUTIONS**

Section 52 (d) of the MFMA requires that the DECEMBERor submit a report to the council on the implementation of the budget and the financial state of affairs of the municipality.

In adherence to the MFMA and the related Budget and Reporting Regulations, the following resolution needs to be taken by Council:

- That Council takes cognisance of the Provisional Finance Management Report (MFMA Section 52 report) for the quarter ending 30 MARCH 2017 on the implementation of the budget and the financial state of affairs of the municipality.

## **SECTION 3 - EXECUTIVE SUMMARY**

The municipality's performance is set out in the attached budget statement tables.

The municipality experienced the following variances:

| Ref | Description                                   | Variance | Reasons for material deviations                                 | Remedial or corrective steps/remarks |
|-----|---|----------|---|--------------------------------------|
|     | R thousands                                   |          |   |                                      |
| 1   | Revenue By Source                             |          |   |                                      |
|     | Property rates                                | (184)    | Annual rates levied in July                                     | Will decrease tow ards end of year   |
|     | Property rates - penalties & collection charg | -        |   |                                      |
|     | Service charges - electricity revenue         | (94)     | Not all indigents budgeted for have registered                  | None                                 |
|     | Service charges - water revenue               | (322)    | Not material  | None                                 |
|     | Service charges - sanitation revenue          | (355)    | Not all indigents budgeted for have registered                  | None                                 |
|     | Service charges - refuse revenue              | (163)    | Not all indigents budgeted for have registered                  | None                                 |
|     | Service charges - other                       | -        |   |                                      |
|     | Rental of facilities and equipment            | (25)     | Yearly rentals raised in July                                   | None                                 |
|     | Interest earned - external investments        | (740)    | Invested surplus funds at higher rate                           | None                                 |
|     | Interest earned - outstanding debtors         | 276      | Not material  | None                                 |
|     | Dividends received                            | -        |   |                                      |
|     | Fines   | (7,056)  | Road works on N1 increased fines issued                         | None                                 |
|     | Licences and permits                          | 373      | Budgeted for full collection and not only commission            | None                                 |
|     | Agency services                               | -        |   |                                      |
|     | Transfers recognised - operational            | 2,361    | Equitable share received in July                                | None                                 |
|     | Other revenue                                 | 1,503    | NT contribution to audit fees not recognised due to fact that a | None                                 |
|     | Gains on disposal of PPE                      | _        |   |                                      |
| 2   | Expenditure By Type                           |          |   |                                      |
|     | Employ ee related costs                       | 1,821    | Vacant posts not filled   | None                                 |
|     | Remuneration of councillors                   | 213      | Not material  | None                                 |
|     | Debt impairment                               | (6,183)  | Increased provision on traffic fines                            | None                                 |
|     | Depreciation & asset impairment               | (256)    | Not material  | None                                 |
|     | Finance charges                               | 336      | Finance charges on employee benefits and land fill only pro     | None                                 |
|     | Bulk purchases                                | 1,858    | Budget based on prior accounts and have decreased due to        | None                                 |
|     | Other materials                               | _        |   |                                      |
|     | Contracted services                           | (73)     | Difficult to estimate timing of contracted repair               | None                                 |
|     | Transfers and grants                          | -        |   |                                      |
|     | Other expenditure                             | 3,343    | Various but mostly audit fees not spent                         | None                                 |
|     |   | -        |   |                                      |
|     |   |          |   |                                      |
|     |   |          |   |                                      |
| 3   | Capital Expenditure                           | 1.       |   |                                      |
|     | Sport and recreation                          | (357)    | Sw imming pool started  | None                                 |
|     | Housing                                       | -        |   | None                                 |
|     | Road transport                                |          | Roll over projects completed                                    | None                                 |
|     | Water   |          | Roll ov er projects completed                                   | None                                 |
|     | Waste water management                        | (946)    | Phase 2 of PA WWTW not started                                  | None                                 |

| WC052 Prince Albert - Supporting | Table SC1 Material variance explanations | - Q3 Third Quarter |
|----------------------------------|--|--------------------|
|                                  |  |                    |

## **SECTION 4 – IN-YEAR BUDGET STATEMENT TABLES**

The in-year budget statement report for DECEMBER to MARCH 2017 of Prince Albert Municipality is set out in the following tables:

Table C1 – Monthly Budget Statement Summary;

Table C2 – Monthly Budget Statement – Financial Performance (Standard Classification);

Table C3 – Monthly Budget Statement – Financial Performance (Revenue and expenditure by municipal vote);

Table C4 – Monthly Budget Statement – Financial Performance (Revenue and expenditure);

Table C5 – Monthly Budget Statement – Capital Expenditure (municipal vote, standard classification and funding);

Table C6 – Monthly Budget statement – Financial Position; and

Table C7 – Monthly Budget statement – Cash Flows

| WC052 Prince Albert - Table C1 Monthly Budget Statement Summary - Q3 Third Quarter  |
|---|
| Wooz Thilde Abert - Table of Monthly Dudget of atement outlinary - go third guarter |

| <b>B</b> 1.4                                | 2015/16   |            |            |             | Budget Year | £           |                  |          |           |
|---|-----------|------------|------------|-------------|-------------|-------------|------------------|----------|-----------|
| Description                                 | Audited   | Original   | Adjusted   | Monthly     | YearTD      | YearTD      | YTD              | YTD      | Full Year |
|   | Outcome   | Budget     | Budget     | actual      | actual      | budget      | variance         | variance | Forecast  |
| R thousands                                 |           |            |            |             |             |             |                  | %        |           |
| Financial Performance                       |           |            |            |             |             |             |                  |          |           |
| Property rates                              | 2,462     | 2,913      | 3,403      | 179         | 2,369       | 2,185       | 184              | 8%       | 3,403     |
| Service charges                             | 17,541    | 19,982     | 23,047     | 1,695       | 15,920      | 14,987      | 934              | 6%       | 23,047    |
| Investment revenue                          | 812       | 715        | 1,600      | 190         | 1,276       | 536         | 740              | 138%     | 1,600     |
| Transfers recognised - operational          | 20,519    | 30,581     | 21,330     | 5,647       | 20,574      | 22,936      | (2,361)          | -10%     | 21,330    |
| Other own revenue                           | 8,834     | 10,890     | 11,991     | 1,449       | 13,096      | 8,168       | 4,929            | 60%      | 11,991    |
| Total Revenue (excluding capital transfers  | 50,169    | 65,082     | 61,371     | 9,160       | 53,236      | 48,811      | 4,425            | 9%       | 61,371    |
| and contributions)                          |           |            |            |             |             |             |                  |          |           |
| Employ ee costs                             | 11,858    | 15,645     | 14,507     | 1,012       | 9,913       | 11,734      | (1,821)          | -16%     | 14,507    |
| Remuneration of Councillors                 | 2,411     | 2,865      | 2,641      | 216         | 1,936       | 2,149       | (213)            | -10%     | 2,641     |
| Depreciation & asset impairment             | 1,700     | 2,080      | 2,553      | 259         | 1,816       | 1,560       | 256              | 16%      | 2,553     |
| Finance charges                             | 562       | 450        | 450        | -           | 1           | 338         | (336)            | -100%    | 450       |
| Materials and bulk purchases                | 6,606     | 9,575      | 7,955      | 543         | 5,323       | 7,181       | (1,858)          | -26%     | 7,955     |
| Transfers and grants                        | -         | -          | -          | -           | -           | -           | - 1              |          | -         |
| Other ex penditure                          | 46,293    | 33,975     | 28,191     | 2,621       | 28,393      | 25,481      | 2,912            | 11%      | 28,191    |
| Total Expenditure                           | 69,430    | 64,590     | 56,296     | 4,651       | 47,383      | 48,442      | (1,059)          | -2%      | 56,296    |
| Surplus/(Deficit)                           | (19,261)  | 492        | 5,075      | 4,509       | 5,853       | 369         | 5,484            | 1487%    | 5,075     |
| Transfers recognised - capital              | 32,443    | 8,212      | 30,193     | 290         | 4,143       | 6,159       | (2,016)          | -33%     | 30,193    |
| Contributions & Contributed assets          | _         | _          | -          | _           | _           | -           |                  |          | -         |
| Surplus/(Deficit) after capital transfers & | 13,182    | 8,704      | 35,267     | 4,799       | 9,995       | 6,528       | 3,468            | 53%      | 35,267    |
| contributions                               | -, -      | -, -       | , .        | ,           | .,          |             |                  |          | , -       |
| Share of surplus/ (deficit) of associate    | _         | _          | _          | _           | _           | _           | _                |          | _         |
| Surplus/ (Deficit) for the year             | 13,182    | 8,704      | 35,267     | 4,799       | 9,995       | 6,528       | 3,468            | 53%      | 35,267    |
|   |           | •,.•.      |            | .,          |             | 0,020       |                  |          |           |
| Capital expenditure & funds sources         |           |            |            |             |             |             |                  |          |           |
| Capital expenditure                         | 14,384    | 8,701      | 29,979     | 581         | 7,684       | 6,709       | 975              | 15%      | 32,979    |
| Capital transfers recognised                | 12,671    | 7,951      | 28,757     | 581         | 7,663       | 5,964       | 1,699            | 28%      | 28,757    |
| Public contributions & donations            | -         | 450        | 1,436      | -           | -           | 338         | (338)            | -100%    | 1,436     |
| Borrowing                                   | -         | -          | -          | -           | -           | -           | - 1              |          | -         |
| Internally generated funds                  | (0)       | 300        | -          | -           | 22          | 225         | (203)            | -90%     | -         |
| Total sources of capital funds              | 12,671    | 8,701      | 30,193     | 581         | 7,684       | 6,526       | 1,158            | 18%      | 30,193    |
| Financial position                          |           |            |            |             |             |             |                  |          |           |
| Total current assets                        | 32,504    | 5,187      | 11,031     |             | 43,504      |             |                  |          | 11,031    |
| Total non current assets                    | 121,802   | 116,779    | 138,264    |             | 127,701     |             |                  |          | 138,264   |
| Total current liabilities                   | 8,263     | 3,516      | 11,901     |             | 25,939      |             |                  |          | 11,901    |
| Total non current liabilities               | 23,999    | 6,719      | 12,678     |             | 23,825      |             |                  |          | 12,678    |
| Community wealth/Equity                     | 111,605   | 111,731    | 124,715    |             | 121,441     |             |                  |          | 124,715   |
|   | 111,000   | ,          | 12-1,110   |             |             |             |                  |          | 12-1,110  |
| Cash flows                                  |           |            |            |             |             |             |                  |          |           |
| Net cash from (used) operating              | 41,683    | 12,481     | 37,080     | 13,157      | 22,823      | 27,810      | 4,988            | 18%      | 37,080    |
| Net cash from (used) investing              | (26,083)  | (10,293)   | (31,778)   | (581)       | (7,684)     | (23,833)    | (16,149)         | 68%      | (31,778   |
| Net cash from (used) financing              | 19        | -          | -          | (9)         | (51)        | -           | 51               | #DIV/0!  | -         |
| Cash/cash equivalents at the month/year end | 26,748    | 2,753      | 16,843     | -           | 41,835      | 15,517      | (26,318)         | -170%    | 32,051    |
| Debtors & creditors analysis                | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Dys-<br>1 Yr | Over 1Yr | Total     |
| Debtors Age Analysis                        |           |            |            |             |             |             |                  |          |           |
| Total By Income Source                      | 762       | 711        | 484        | 401         | 305         | 1,836       | _                | 845      | 5,344     |
| Creditors Age Analysis                      | 102       |            | -104       | 101         | 505         | 1,000       | _                | 0-5      | 5,544     |
| OFCUTOTS AUC ALICITS                        |           |            |            |             |             |             |                  |          |           |
| Total Creditors                             | 23,694    | -          | -          | -           | -           | - 1         | 1 –              | 148      | 23,842    |

| WC052 Prince Albert - Table C2 Monthly Budget Statement - Financial Performance (standard classification) - Q3 Third Quarte | WC052 Prince Albert - Table C2 Month | ly Budget Statement - Financial Performance ( | (standard classification) - Q3 Third Quarter |
|---|--------------------------------------|---|--|
|---|--------------------------------------|---|--|

|                                     |     | 2015/16                |                 |                 |              | Budget Year 2   | 2016/17         |               |              |                |
|-------------------------------------|-----|------------------------|-----------------|-----------------|--------------|-----------------|-----------------|---------------|--------------|----------------|
| Description                         | Ref | Audited                | Original        | Adjusted        | Monthly      | YearTD          | YearTD          | YTD           | YTD          | Full Year      |
|                                     |     | Outcome                | Budget          | Budget          | actual       | actual          | budget          | variance      | variance     | Forecast       |
| R thousands                         | 1   |                        |                 |                 |              |                 |                 |               | %            |                |
| Revenue - Standard                  |     |                        |                 |                 |              |                 |                 |               |              |                |
| Governance and administration       |     | 50,265                 | 35,611          | 48,758          | 6,405        | 26,754          | 26,708          | 46            | 0%           | 48,758         |
| Executive and council               |     | 1,866                  | 2,718           | 3,718           | 4,048        | 10,815          | 2,039           | 8,777         | 431%         | 3,718          |
| Budget and treasury office          |     | 47,482                 | 31,876          | 43,976          | 2,319        | 15,689          | 23,907          | (8,219)       | -34%         | 43,976         |
| Corporate services                  |     | 917                    | 1,017           | 1,064           | 39           | 250             | 762             | (512)         | -67%         | 1,064          |
| Community and public safety         |     | 6,298                  | 7,438           | 9,909           | 1,347        | 14,642          | 5,579           | 9,064         | 162%         | 9,909          |
| Community and social services       |     | 1,894                  | 2,186           | 2,176           | 995          | 4,427           | 1,639           | 2,788         | 170%         | 2,176          |
| Sport and recreation                |     | 283                    | 283             | 283             | -            | -               | 212             | (212)         | -100%        | 283            |
| Public safety                       |     | 4,122                  | 4,970           | 7,450           | 352          | 10,215          | 3,728           | 6,488         | 174%         | 7,450          |
| Housing                             |     | -                      | -               | -               | -            | -               | -               | -             |              | - 1            |
| Health                              |     | -                      | -               | -               | -            | -               | -               | - 1           |              |                |
| Economic and environmental services |     | 1,673                  | 2,027           | 2,027           | 0            | 52              | 1,520           | (1,468)       | -97%         | 2,027          |
| Planning and development            |     | 200                    | 300             | 300             | _            | -               | 225             | (225)         | -100%        | 300            |
| Road transport                      |     | 1,473                  | 1,727           | 1,727           | 0            | 52              | 1,295           | (1,243)       | -96%         | 1,727          |
| Env ironmental protection           |     | _                      | _               | _               | _            | _               | _               | _             |              | - 1            |
| Trading services                    |     | 24,376                 | 28,218          | 27,033          | 1,697        | 15,930          | 21,163          | (5,233)       | -25%         | 27,033         |
| Electricity                         |     | 13,642                 | 16,879          | 15,529          | 1,028        | 9,974           | 12,659          | (2,686)       | -21%         | 15,529         |
| Water                               |     | 4,521                  | 4,859           | 4,894           | 311          | 2,901           | 3,644           | (743)         | -20%         | 4,894          |
| Waste water management              |     | 3,913                  | 4,036           | 4,102           | 241          | 1,941           | 3,027           | (1,085)       | -36%         | 4,102          |
| Waste management                    |     | 2,300                  | 2,444           | 2,508           | 118          | 1,114           | 1,833           | (719)         | -39%         | 2,508          |
| Other                               | 4   | 2,000                  |                 | 2,000           | _            | _               | -               | (110)         | 0070         | 2,000          |
| Total Revenue - Standard            | 2   | 82,612                 | 73,294          | 87,727          | 9,450        | 57,379          | 54,970          | 2,409         | 4%           | 87,727         |
| Expenditure - Standard              |     |                        |                 |                 |              |                 |                 | i             |              |                |
| Governance and administration       |     | 39,448                 | 31,066          | 51,976          | 2,270        | 20,453          | 23,300          | (2,848)       | -12%         | 51,976         |
|                                     |     | <b>39,440</b><br>4,711 | 5,895           | 5,855           | 463          | 4,037           | 4,422           |               | -12 %<br>-9% | 5,855          |
| Executive and council               |     |                        |                 |                 |              |                 |                 | (385)         | 8            |                |
| Budget and treasury office          |     | 31,251                 | 21,027<br>4,144 | 41,671<br>4,450 | 1,453<br>354 | 13,230<br>3,186 | 15,771<br>3,108 | (2,540)<br>78 | -16%<br>3%   | 41,67<br>4,450 |
| Corporate services                  |     | 3,487                  |                 |                 |              |                 | ,               | 3             | 8            |                |
| Community and public safety         |     | 6,640                  | 9,046           | 11,370          | 647          | 12,029          | 6,784           | 5,245         | 77%          | 11,370         |
| Community and social services       |     | 2,007                  | 2,912           | 2,956           | 218          | 1,997           | 2,184           | (188)         | -9%          | 2,956          |
| Sport and recreation                |     | 321                    | 991             | 702             | 33           | 306             | 743             | (437)         | -59%         | 702            |
| Public safety                       |     | 4,312                  | 5,143           | 7,712           | 395          | 9,726           | 3,857           | 5,870         | 152%         | 7,712          |
| Housing                             |     | -                      | -               | -               | -            | -               | -               | -             |              | -              |
| Health                              |     | -                      | -               | -               | -            | -               | -               | -             |              | -              |
| Economic and environmental services |     | 3,458                  | 4,004           | 3,912           | 373          | 2,516           | 3,003           | (487)         | -16%         | 3,91           |
| Planning and development            |     | 382                    | 499             | 290             | 23           | 56              | 374             | (318)         | -85%         | 290            |
| Road transport                      |     | 3,076                  | 3,505           | 3,622           | 351          | 2,460           | 2,629           | (169)         | -6%          | 3,62           |
| Environmental protection            |     | -                      | -               | -               | -            | -               | -               | -             |              | -              |
| Trading services                    |     | 19,883                 | 20,473          | 19,232          | 1,361        | 12,385          | 15,355          | (2,970)       | -19%         | 19,23          |
| Electricity                         |     | 9,256                  | 13,476          | 11,319          | 786          | 7,620           | 10,107          | (2,487)       | -25%         | 11,319         |
| Water                               |     | 2,549                  | 2,495           | 3,106           | 225          | 1,828           | 1,871           | (43)          | -2%          | 3,10           |
| Waste water management              |     | 2,003                  | 2,666           | 2,955           | 249          | 1,784           | 2,000           | (216)         | -11%         | 2,95           |
| Waste management                    |     | 6,074                  | 1,836           | 1,852           | 100          | 1,153           | 1,377           | (224)         | -16%         | 1,852          |
| Other                               |     | -                      | -               | -               | -            | -               | -               | -             | l            | -              |
| Total Expenditure - Standard        | 3   | 69,429                 | 64,589          | 86,490          | 4,651        | 47,383          | 48,442          | (1,059)       | -2%          | 86,490         |
| Surplus/ (Deficit) for the year     |     | 13,182                 | 8,705           | 1,237           | 4,799        | 9,995           | 6,528           | 3,468         | 53%          | 1,237          |

| Description   | Ref | 2015/16<br>Audited     | Original               | Adjusted               | Monthly             | Budget                | ) - Q3 Third Qua<br>Year 2016/17 | ,                     |               | Full Year             |
|---|-----|------------------------|------------------------|------------------------|---------------------|-----------------------|----------------------------------|-----------------------|---------------|-----------------------|
| Description<br>R thousands  | Ret | Outcome                | Budget                 | Adjusted<br>Budget     | actual              | actual                | YearTD budget                    | YTD variance          | YTD variance  | Full Year<br>Forecast |
| Revenue - Standard<br>Municipal governance and administration             | 1   | 50,265                 | 35,611                 | 48,758                 | 6,405               | 26,754                | 26,708                           | 46                    | 0%            | 48,758                |
| Executive and council   |     | 1,866                  | 2,718                  | 3,718                  | 4,048               | 10,815                | 2,039                            | 8,777                 | 0             | 3,718                 |
| Mayor and Council<br>Municipal Manager                                    |     | 1,416<br>450           | 2,068<br>650           | 3,068<br>650           | 4,048<br>-          | 4,068<br>6,747        | 487,500.00                       | 2,517<br>6,260        | 0<br>0        | 3,068<br>650          |
| Budget and treasury office<br>Corporate services                          |     | 47,482<br>917          | 31,876<br>1,017        | 43,976<br>1,064        | 2,319<br>39         | 15,689<br>250         | 23,907,225.00<br>762             | (8.219)<br>(512)      | (0)<br>(0)    | 43,976<br>1,064       |
| Human Resources<br>Information Technology                                 |     | E                      | Ξ.                     | Ξ                      |                     |                       | I.                               | _                     |               |                       |
| Property Services<br>Other Admin  |     | -<br>917               | -<br>1,017             | -<br>1,064             | 39                  | 250                   | -<br>762,375.00                  | -<br>(512)            | (0)           | -<br>1,064            |
| Community and public safety<br>Community and social services              | 1   | 6,298<br>1,894         | 7,438<br>2,186         | 9,909<br>2,176         | 1,347<br>995        | 14,642<br>4,427       | 5,579<br>1,639                   | 9,064<br>2,788        | 0             | 9,909<br>2,176        |
| Libraries and Archives<br>Museums & Art Galleries etc                     |     | 1,127                  | 1,430                  | 1,430                  | 1,010               | 4,145                 | 1,072,125.00                     | 3,073                 | 0             | 1,430                 |
| Community halls and Facilities<br>Cemeteries & Crematoriums               |     | -                      | E.                     |                        | Ξ.                  | Ξ                     | -                                |                       |               | Ξ.                    |
| Child Care  |     | 13<br>-                | 20<br>-                | 11                     | 1                   | 8<br>-                | 15,000.00                        | (7)<br>-              | (0)           | 11                    |
| Aged Care<br>Other Community  |     | Ξ                      | Ξ.                     |                        | Ξ                   | Ξ                     | 1                                | _                     |               | _                     |
| Other Social<br>Sport and recreation                                      |     | 754<br>283             | 736<br>283             | 735<br>283             | (16)<br>—           | 274                   | 552,000.00<br>212,100.00         | (278)<br>(212)        | (0)<br>(0)    | 735<br>283            |
| Public safety<br>Police   |     | 4,122<br>4,093         | <b>4,970</b><br>4,960  | <b>7,450</b><br>7,440  | 352<br>352          | 10,215<br>10,215      | 3,728<br>3,720,000.00            | 6,488<br>6,495        | <b>0</b><br>0 | <b>7,450</b><br>7,440 |
| Fire<br>Civil Defence   |     | - 29                   | - 10                   | 10                     | -                   | -                     | 7,500.00                         | - (8)                 | (0)           | - 10                  |
| Street Lighting<br>Other  |     | -                      | -                      | -                      | _                   | _                     | -                                | -                     | (0)           | -                     |
| Housing   |     |                        | -                      |                        |                     |                       |                                  |                       |               |                       |
| Health<br>Clinics   |     | -                      | _                      | -                      | -                   | -                     | -                                | _                     |               | -                     |
| Ambulance<br>Other  |     | Ξ.                     |                        |                        |                     | _                     | 1                                |                       |               |                       |
| Economic and environmental services                                       |     | 1,673                  | 2,027                  | 2,027                  | 0                   | 52                    | 1,520                            | (1,468)               | (0)           | 2,027                 |
| Planning and development<br>Economic Development/Planning                 | 1   | 200<br>200             | 300<br>300             | 300<br>300             | _                   | =                     | 225<br>225,000.00                | (225)<br>(225)        | (0)<br>(0)    | 300<br>300            |
| Town Planning/Building<br>enforcement<br>Licensing & Regulation           |     | -                      | -                      |                        |                     |                       | -                                |                       |               | -                     |
| Licensing & Regulation<br>Road transport                                  |     | <br>1,473              | - 1,727                | 1,727                  | 0                   | - 52                  | -<br>1,295                       | (1,243)               | (0)           | -<br>1,727            |
| Roads<br>Public Buses   |     | 1,473<br>-             | 1,727                  | 1,727                  | 0                   | 52                    | 1,295,250.00                     | (1,243)               | (0)           | 1,727                 |
| Parking Garages<br>Vehicle Licensing and Testing                          |     | E                      | Ξ.                     |                        |                     |                       | -                                |                       |               | Ξ.                    |
| Other   |     |                        | _                      |                        |                     | _                     |                                  |                       |               |                       |
| Environmental protection<br>Pollution Control<br>Biodiversity & Landscape |     | -                      | -                      | -                      | -                   | -                     | -                                |                       |               | -                     |
| Other   |     | Ξ                      | Ξ                      |                        |                     |                       | I                                |                       |               |                       |
| Trading services<br>Electricity   |     | 24,376<br>13,642       | 28,218                 | 27,033                 | 1,697               | 15,930<br>9,974       | 21,163<br>12,659                 | (5,233)               | (0)<br>(0)    | 27,033                |
| Electricity Distribution<br>Electricity Generation                        |     | 13,642                 | 16,879                 | 15,529                 | 1,028               | 9,974                 | 12,659,250.00                    | (2,686)               | (0)           | 15,529                |
| Water<br>Water Distribution   |     | 4,521                  | 4,859<br>4,859         | 4,894<br>4,894         | 311<br>311          | 2,901                 | 3,644<br>3,644,250.00            | (743)                 | (0)           | 4,894<br>4,894        |
| Water Storage   |     | -                      |                        | —                      | -                   | 2,901                 | -                                | (743)                 | (0)           | _                     |
| Waste water management<br>Sewerage  |     | 3,913<br>3,913         | 4,036<br>4,036         | 4,102<br>4,102         | 241                 | 1,941                 | 3,027                            | (1,085)<br>–          | (0)           | 4,102<br>4,102        |
| Storm Water Management<br>Public Toilets                                  |     | Ξ                      | Ξ.                     | Ξ.                     | 241                 | _<br>1,941            | -<br>3,026,775.00                | -<br>(1,085)          | (0)           | Ξ.                    |
| Waste management<br>Solid Waste   |     | 2,300<br>2,300         | 2,444<br>2,444         | 2,508<br>2,508         | 118<br>118          | 1,114<br>1,114        | 1,833<br>1,832,850.00            | (719)<br>(719)        | (0)<br>(0)    | 2,508<br>2,508        |
| Other   |     | -                      | -                      | -                      | -                   | -                     | -                                | -                     |               | -                     |
| Air Transport<br>Abattoirs  |     | Ξ                      | Ξ.                     |                        |                     | Ξ                     | 1                                |                       |               |                       |
| Tourism<br>Forestry   |     | Ξ                      | Ξ.                     |                        |                     | Ξ                     | 1                                |                       |               | Ξ.                    |
| Markets<br>Total Revenue - Standard                                       | 2   | 82,612                 | - 73,294               | 87,727                 | 9,450               | 57,379                | - 54,970                         | - 2,409               | 0             | 87,727                |
| Expenditure - Standard  |     |                        |                        |                        |                     |                       |                                  |                       |               |                       |
| Municipal governance and administration<br>Executive and council          | 1   | <b>39,448</b><br>4,711 | <b>31,066</b><br>5,895 | <b>51,976</b><br>5,855 | <b>2,270</b><br>463 | 20,453<br>4,037       | <b>23,300</b><br>4,422           | (2,848)<br>(385)      | (0)<br>(0)    | 51,976<br>5,855       |
| Mayor and Council   |     | 3,107                  | 3,918                  | 3,878                  | 337                 | 2,620                 | 2,938,500.00                     | (318)                 | (0)           | 3,878                 |
| Municipal Manager<br>Budget and treasury office                           |     | 1,604<br>31,251        | 1,977<br>21,027        | 1,977<br>41,671        | 126<br>1,453        | 1,416<br>13,230       | 1,483,312.50<br>15,770,532.00    | (67)<br>(2,540)       | (0)<br>(0)    | 1,977<br>41,671       |
| Corporate services<br>Human Resources                                     |     | 3,487                  | 4,144                  | 4,450                  | 354                 | 3,186                 | 3,108                            | 78<br>-               | 0             | 4,450                 |
| Information Technology<br>Property Services                               |     | Ξ                      | Ξ                      | Ξ                      |                     |                       | Ē.                               |                       |               | Ξ                     |
| Other Admin<br>Community and public safety                                |     | 3,487<br>6,640         | 4,144<br>9,046         | 4,450<br>11,370        | 354<br>647          | 3,186<br>12,029       | 3,107,872.50<br>6,784            | 78<br>5,245           | 0<br>0        | 4,450<br>11,370       |
| Community and social services<br>Libraries and Archives                   |     | 2,007                  | 2,912                  | 2,956                  | 218                 | 1,997                 | 2,184                            | (188)                 | (0)           | 2,956                 |
| Museums & Art Galleries etc   |     | 1,147<br>5             | 1,430<br>25            | 1,430<br>85            | 103<br>8            | 1,009<br>54           | 18,750.00                        | (63)<br>36            | (0)<br>0      | 1,430<br>85           |
| Community halls and Facilities<br>Cemeteries & Crematoriums               |     | Ξ                      | -<br>75                | -<br>40                | Ξ                   | Ξ                     | -<br>55,875.00                   | -<br>(56)             | (0)           | -<br>40               |
| Child Care<br>Aged Care   |     | E                      | Ξ.                     | Ξ                      | Ξ                   | E                     | 1                                |                       |               | Ξ.                    |
| Other Community<br>Other Social   | 1   | -<br>854               | _<br>1,383             | _<br>1,401             | -<br>107            | -<br>933              | -<br>1,037,546.25                | _<br>(105)            | (0)           | _<br>1,401            |
| Sport and recreation  |     | 321                    | 991                    | 702                    | 33                  | 306                   | 742,890.00                       | (437)                 | (0)           | 702                   |
| Public safety<br>Police   |     | 4,312<br>4,001         | 5,143<br>4,732         | 7,712<br>7,292         | 395<br>364          | <b>9,726</b><br>9,446 | 3,857<br>3,549,300.00            | <b>5,870</b><br>5,896 | <b>0</b><br>0 | 7,712                 |
| Fire<br>Civil Defence   | 1   | -<br>311               | -<br>410               | 420                    | -<br>32             | -<br>281              | -<br>307,635.00                  | -<br>(27)             | (0)           | 420                   |
| Street Lighting<br>Other  |     | Ξ                      |                        | _                      | -                   | -                     |                                  |                       |               | Ξ.                    |
| Housing<br>Health   |     | -                      | =                      | -                      | -                   | -                     | -                                |                       |               | -                     |
| Clinics<br>Ambulance  |     | -                      | -                      |                        |                     |                       | -                                |                       |               | -                     |
| Other   |     | Ξ                      | Ξ                      |                        |                     |                       | 1                                |                       |               |                       |
| Economic and environmental services<br>Planning and development           |     | 3,458<br>382           | 4,004<br>499           | 3,912<br>290           | 373<br>23           | 2,516<br>56           | 3,003<br>374                     | (487)<br>(318)        | (0)<br>(0)    | 3,912<br>290          |
| Economic Development/Planning<br>Town Planning/Building                   |     | 382                    | 499                    | 290                    | 23                  | 56                    | 374,385.00                       | (318)                 | (0)           | 290                   |
| enforcement<br>Licensing & Regulation                                     |     | E                      | Ξ                      | Ξ                      |                     |                       | 1                                |                       |               | Ξ.                    |
| Road transport<br>Roads   |     | 3,076<br>3,076         | 3,505<br>3,505         | 3,622<br>3,622         | 351<br>351          | 2,460<br>2,460        | 2,629<br>2,628,720.00            | (169)<br>(169)        | (0)<br>(0)    | 3,622<br>3,622        |
| Public Buses<br>Parking Garages   |     | Ξ.                     | Ξ.                     |                        |                     |                       | -                                |                       | (-)           |                       |
| Vehicle Licensing and Testing<br>Other                                    |     | Ξ                      | =                      | =                      |                     |                       | -                                | _                     |               | _                     |
| Env ironmental protection   |     | -                      | -                      | -                      | -                   | -                     | -                                |                       |               |                       |
| Pollution Control<br>Biodiversity & Landscape                             |     | E                      | Ξ.                     | Ξ                      |                     |                       | I.                               |                       |               | Ξ.                    |
| Other<br>Trading services   |     | <br>19,883             | <br>20,473             | _<br>19,232            | 1,361               | 12,385                | -<br>15,355                      | - (2,970)             | (0)           | - 19,232              |
| Electricity<br>Electricity Distribution                                   |     | 9,256                  | 13,476<br>13,476       | 11,319<br>11,319       | 786                 | 7,620                 | 10,107<br>10,106,886.00          | (2,487)<br>(2,487)    | (0)<br>(0)    | 11,319                |
| Electricity Generation  |     | 2,549                  | 2,495                  | —                      | 225                 | 1,828                 | 1,871                            |                       |               | 3,106                 |
| Water<br>Water Distribution   |     | 2,549                  | 2,495<br>2,495         | 3,106<br>3,106         | 225<br>225          | 1,828<br>1,828        | 1,871<br>1,871,415.00            | (43)<br>(43)          | (0)<br>(0)    | 3,106<br>3,106        |
| <i>Water Storage</i><br>Waste water management                            |     | 2,003                  | - 2,666                | _<br>2,955             | 249                 | 1,784                 | - 2,000                          | (216)                 | (0)           | _<br>2,955            |
| Sewerage<br>Storm Water Management  |     | 2,003<br>-             | 2,666<br>–             | 2,955                  | -                   | -                     | - 1                              |                       |               | 2,955                 |
| Public Toilets<br>Waste management  |     | 6,074                  | _<br>1,836             | _<br>1,852             | 249<br>100          | 1,784<br>1,153        | 1,999,623.75<br>1,377            | (216)<br>(224)        | (0)<br>(0)    | - 1,852               |
| Solid Waste   |     | 6,074                  | 1,836                  | 1,852                  | 100                 | 1,153                 | 1,377,037.50                     | (224)<br>(224)        | (0)           | 1,852                 |
| Air Transport   |     | -                      | -                      | -                      | -                   | -                     |                                  |                       |               | -                     |
| Abattoirs<br>Tourism  |     | Ę                      | E I                    | E I                    | Ξ                   | Ę                     |                                  |                       |               |                       |
| Forestry  | 8   | -                      | -                      | -                      | -                   | -                     |                                  |                       |               | -                     |
| Markets   | 8   |                        | - 8                    | _ 0                    | _ 1                 | _ 1                   | -                                | <u> </u>              |               |                       |

| WC052 Prince Albert - Table C3 Monthly Budg | get S | tatement - F | Financial Performance (revenue and expenditure by municipal vote) - Q3 Third Quarter |
|---|-------|--------------|--|
| Vote Description                            |       | 2015/16      | Budget Year 2016/17  |

| WC052 Prince Albert - Table C3 Monthly Bo<br>Vote Description | Ť   | 2015/16 |              |          |         | Budget Year 2 |        | . ,      |          |           |
|---|-----|---------|--------------|----------|---------|---------------|--------|----------|----------|-----------|
| vote Description  |     | Audited | <b>A</b> ··· | A 12 / 1 |         | ·····         |        | YTD      | YTD      | Full Year |
|   | Ref |         | Original     | Adjusted | Monthly | YearTD        | YearTD |          | 8        |           |
|   |     | Outcome | Budget       | Budget   | actual  | actual        | budget | variance | variance | Forecast  |
| R thousands   |     |         |              |          |         |               |        |          | %        |           |
| Revenue by Vote   | 1   |         |              |          |         |               |        |          |          |           |
| Vote 1 - EXECUTIVE AND COUNCIL                                |     | 1,866   | 2,718        | 3,718    | 4,048   | 10,815        | 2,039  | 8,777    | 430.5%   | 3,718     |
| Vote 2 - DIRECTOR FINANCE                                     |     | 47,482  | 31,876       | 43,976   | 2,319   | 15,689        | 23,907 | (8,219)  | -34.4%   | 43,976    |
| Vote 3 - DIRECTOR CORPORATE                                   |     | 1,117   | 1,317        | 1,364    | 39      | 250           | 987    | (737)    | -74.6%   | 1,364     |
| Vote 4 - DIRECTOR COMMUNITY                                   |     | 6,298   | 7,438        | 9,909    | 1,347   | 14,642        | 5,579  | 9,064    | 162.5%   | 9,909     |
| Vote 5 - DIRECTOR TECHNICAL SERVICES                          |     | 25,848  | 29,945       | 28,760   | 1,697   | 15,982        | 22,458 | (6,476)  | -28.8%   | 28,760    |
| Vote 6 - [NAME OF VOTE 6]                                     |     | -       | -            | -        | _       | -             | -      | - 1      |          | -         |
| Vote 7 - [NAME OF VOTE 7]                                     |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 8 - [NAME OF VOTE 8]                                     |     | -       | -            | -        | -       | -             | -      | - 1      |          | -         |
| Vote 9 - [NAME OF VOTE 9]                                     |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 10 - [NAME OF VOTE 10]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 11 - [NAME OF VOTE 11]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 12 - [NAME OF VOTE 12]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 13 - [NAME OF VOTE 13]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 14 - [NAME OF VOTE 14]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 15 - [NAME OF VOTE 15]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Total Revenue by Vote   | 2   | 82,611  | 73,294       | 87,726   | 9,450   | 57,379        | 54,970 | 2,409    | 4.4%     | 87,726    |
| Expenditure by Vote   | 1   |         |              |          |         |               |        |          |          |           |
| Vote 1 - EXECUTIVE AND COUNCIL                                |     | 4,711   | 5,895        | 5,855    | 463     | 4,037         | 4,421  | (384)    | -8.7%    | 5,855     |
| Vote 2 - DIRECTOR FINANCE                                     |     | 31,251  | 21,027       | 41,671   | 1,453   | 13,230        | 15,771 | (2,540)  | -16.1%   | 41,671    |
| Vote 3 - DIRECTOR CORPORATE                                   |     | 3,869   | 4,643        | 4,740    | 377     | 3,242         | 3,482  | (240)    | -6.9%    | 4,740     |
| Vote 4 - DIRECTOR COMMUNITY                                   |     | 6,640   | 9,047        | 11,370   | 647     | 12,029        | 6,785  | 5,244    | 77.3%    | 11,370    |
| Vote 5 - DIRECTOR TECHNICAL SERVICES                          |     | 22,959  | 23,978       | 22,853   | 1,711   | 14,845        | 17,984 | (3,139)  | -17.5%   | 22,853    |
| Vote 6 - [NAME OF VOTE 6]                                     |     | _       |              | _        | _       | _             | _      |          |          | _         |
| Vote 7 - [NAME OF VOTE 7]                                     |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 8 - [NAME OF VOTE 8]                                     |     | -       | -            | -        | -       | -             | -      | - 1      |          | -         |
| Vote 9 - [NAME OF VOTE 9]                                     |     | -       | -            | -        | -       | -             | -      | _        |          | -         |
| Vote 10 - [NAME OF VOTE 10]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 11 - [NAME OF VOTE 11]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 12 - [NAME OF VOTE 12]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 13 - [NAME OF VOTE 13]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 14 - [NAME OF VOTE 14]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Vote 15 - [NAME OF VOTE 15]                                   |     | -       | -            | -        | -       | -             | -      | -        |          | -         |
| Total Expenditure by Vote                                     | 2   | 69,430  | 64,590       | 86,489   | 4,651   | 47,383        | 48,442 | (1,059)  | -2.2%    | 86,489    |
| Surplus/ (Deficit) for the year                               | 2   | 13,182  | 8,704        | 1,238    | 4,799   | 9,995         | 6,528  | 3,468    | 53.1%    | 1,238     |

WC052 Prince Albert - Table C3 Monthly Budget Statement - Financial Performance (revenue and expenditure by municipal vote) - A - Q3 Third Quarter

| Vote Description                                     | Ref | 2015/16                |                    |                    |                   | Budget Ye        | ear 2016/17               |                    |                   |                       |
|--|-----|------------------------|--------------------|--------------------|-------------------|------------------|---------------------------|--------------------|-------------------|-----------------------|
| R thousand   |     | Audited<br>Outcome     | Original<br>Budget | Adjusted<br>Budget | Monthly<br>actual | YearTD<br>actual | YearTD<br>budget          | YTD variance       | YTD variance<br>% | Full Year<br>Forecast |
| Revenue by Vote<br>Vote 1 - EXECUTIVE AND COUNCIL    | 1   | 1,866                  | 2,718              | 3,718              | 4,048             | 10,815           | 2,039                     | 8,777              | 431%              | 3,718                 |
| 1.1 - MUNICIPAL MANAGER                              |     | 450                    | 2,718              | 650                | 4,040             | 6,747            | 487,500.00                | 6,260              | 1284%             | 650                   |
| 1.2 - COUNCIL GENERAL EXPENSES                       |     | 1,416                  | 2,068              | 3,068              | 4,048             | 4,068            | 1,551,000.00              | 2,517              | 162%              | 3,068                 |
| Vote 2 - DIRECTOR FINANCE                            |     | 47,482                 | 31,876             | 43,976             | 2,319             | 15,689           | 23,907                    | -<br>(8,219)       | -34%              | -<br>43,976           |
| 2.1 - FINANCIAL SERVICES                             |     | 6,525                  | 6,544              | 7,344              | 1,227             | 3,657            | 4,908,225.00              | (1,251)            | -25%              | 7,344                 |
| 2.2 - PROPERTY RATES                                 |     | 2,462                  | 2,913              | 2,803              | 179               | 2,369            | 2,184,750.00              | 184                | 8%                | 2,803                 |
| 2.3 - GRANTS AND SUBSIDIES                           |     | 38,496                 | 22,419             | 33,829             | 913               | 9,662            | 16,814,250.00             | (7,152)            | -43%              | 33,829                |
| Vote 3 - DIRECTOR CORPORATE                          |     | 1,117                  | 1,317              | 1,364              | 39                | 250              | 987                       | (737)              | -75%              | 1,364                 |
| 3.1 - CORPORATE SERVICES                             |     | 917                    | 1,017              | 1,064              | 39                | 250              | 762,375.00                | (512)              | -67%              | 1,064                 |
| 3.2 - STRATEGIC SERVICES                             |     | -                      | -                  |                    | -                 | -                | -                         | -                  |                   | -                     |
| 3.3 - IDP<br>3.4 - ENVIRONMENTAL HEALTH              |     | 200<br>-               | 300<br>-           | 300                | _                 | _                | 225,000.00                | (225)              | -100%             | 300                   |
|  |     |                        |                    |                    |                   |                  |                           | -                  |                   | -                     |
| Vote 4 - DIRECTOR COMMUNITY                          |     | 6,298                  | 7,438              | 9,909              | 1,347             | 14,642           | 5,579                     | 9,064              | 162%              | 9,909                 |
| 4.1 - SOCIAL SERVICES                                |     | 281                    | 481                | 481                | -                 | - 8              | 360,750.00                | (361)              | -100%             | 481                   |
| 4.2 - GRAVEYARD<br>4.3 - LIBRARY                     |     | 13<br>1,127            | 20<br>1,430        | 11<br>1,430        | 1,010             | 8<br>4,145       | 15,000.00<br>1,072,125.00 | (7)<br>3,073       | -48%<br>287%      | 11<br>1,430           |
| 4.3 - COMMUNITY DEVELOPMENT WORKERS                  |     | 70                     | 75                 | 1,430              | (33)              | 4,145            | 56,250.00                 | 5,075              | 111%              | 75                    |
| 4.5 - GALLERY  |     | -                      | -                  | -                  | (00)              | -                | -                         | - 02               | 11170             | -                     |
| 4.6 - THUSONG SERVICE CENTRE                         |     | 403                    | 180                | 180                | 17                | 155              | 135,000.00                | 20                 | 15%               | 180                   |
| 4.7 - CIVIL DEFENCE                                  |     | 29                     | 10                 | 10                 | -                 | -                | 7,500.00                  | (8)                | -100%             | 10                    |
| 4.8 - LICENCES AND TRAFFIC                           |     | 4,093                  | 4,960              | 7,440              | 352               | 10,215           | 3,720,000.00              | 6,495              | 175%              | 7,440                 |
| 4.9 - SPORT AND RECREATION                           |     | 283                    | 283                | 283                | -                 | -                | 212,100.00                | (212)              | -100%             | 283                   |
| Vote 5 - DIRECTOR TECHNICAL SERVICES                 |     | 25,848                 | 29,945             | 28,760             | 1,697             | 15,982           | 22,458                    | (6,476)            | -29%              | 28,760                |
| 5.1 - REFUSE   |     | 2,300                  | 2,444              | 2,508              | 118               | 1,114            | 1,832,850.00              | (719)              | -39%              | 2,508                 |
| 5.2 - SEWERAGE                                       |     | 3,913                  | 4,036              | 4,102              | 241               | 1,941            | 3,026,775.00              | (1,085)            | -36%              | 4,102                 |
| 5.3 - PUBLIC WORKS                                   |     | 1,473                  | 1,727              | 1,727              | 0                 | 52               | 1,295,250.00              | (1,243)            | -96%              | 1,727                 |
| 5.4 - WATER SERVICES                                 |     | 4,521                  | 4,859              | 4,894              | 311               | 2,901            | 3,644,250.00              | (743)              | -20%              | 4,894                 |
| 5.5 - ELECTRICITY SERVICES                           |     | 13,642                 | 16,879             | 15,529             | 1,028             | 9,974            | 12,659,250.00             | (2,686)            | -21%              | 15,529                |
| Total Revenue by Vote                                | 2   | 82,611                 | 73,294             | 87,726             | 9,450             | 57,379           | 54,970                    | _<br>2,409         | 4%                | -<br>87,726           |
| Expenditure by Vote                                  | 1   |                        |                    |                    |                   |                  |                           | -                  |                   |                       |
| Vote 1 - EXECUTIVE AND COUNCIL                       |     | 4,711                  | 5,895              | 5,855              | 463               | 4,037            | 4,421                     | (384)              | -9%               | 5,855                 |
| 1.1 - MUNICIPAL MANAGER                              |     | 1,604                  | 1,977              | 1,977              | 126               | 1,416            | 1,482,600.00              | (66)               | -4%               | 1,977                 |
| 1.2 - COUNCIL GENERAL EXPENSES                       |     | 3,107<br>-             | 3,918              | 3,878              | 337               | 2,620            | 2,938,380.00              | (318)              | -11%              | 3,878                 |
| Vote 2 - DIRECTOR FINANCE                            |     | 31,251                 | 21,027             | 41,671             | 1,453             | 13,230           | 15,771                    | (2,540)            | -16%              | 41,671                |
| 2.1 - FINANCIAL SERVICES                             |     | 6,130                  | 7,630              | 7,791              | 624               | 3,990            | 5,722,332.00              | (1,732)            | -30%              | 7,791                 |
| 2.2 - PROPERTY RATES                                 |     | (317)                  | 150                | 150                | 13                | 113              | 112,500.00                | -                  |                   | 150                   |
| 2.3 - GRANTS AND SUBSIDIES                           |     | 25,438                 | 13,248             | 33,730             | 816               | 9,127            | 9,935,700.00              | (808)<br>-         | -8%               | 33,730<br>-           |
| Vote 3 - DIRECTOR CORPORATE                          |     | 3,869                  | 4,643              | 4,740              | 377               | 3,242            | 3,482                     | (240)              | -7%               | 4,740                 |
| 3.1 - CORPORATE SERVICES                             |     | 3,487                  | 4,144              | 4,450              | 354               | 3,186            | 3,107,872.50              | 78                 | 3%                | 4,450                 |
| 3.2 - STRATEGIC SERVICES<br>3.3 - IDP                |     | -<br>382               | -<br>499           | 290                | -<br>23           | -<br>56          | -<br>374,325.00           | -<br>(318)         | -85%              | -<br>290              |
| 3.4 - ENVIRONMENTAL HEALTH                           |     | -                      | -                  | 200                | -                 | -                | -                         | -                  | 0070              | -                     |
| Vote 4 - DIRECTOR COMMUNITY                          |     | 6,640                  | 9,047              | 11,370             | 647               | 12,029           | 6,785                     | 5,244              | 77%               | 11,370                |
| 4.1 - SOCIAL SERVICES                                |     | 597                    | 939                | 1,075              | 82                | 732              | 704,523.75                | 28                 | 4%                | 1,075                 |
| 4.2 - GRAVEYARD<br>4.3 - LIBRARY                     |     | -                      | 75                 | 40                 | -                 | -                | 55,875.00                 | (56)               | -100%             | 40                    |
| 4.3 - LIBRARY<br>4.4 - COMMUNITY DEVELOPMENT WORKERS |     | 1,147<br>74            | 1,430<br>75        | 1,430<br>75        | 103<br>8          | 1,009<br>42      | 1,072,192.50<br>56,250.00 | (63)<br>(15)       | -6%<br>-26%       | 1,430<br>75           |
| 4.5 - GALLERY  |     | 5                      | 25                 | 85                 | 8                 | 42<br>54         | 18,750.00                 | 36                 | 191%              | 85                    |
| 4.6 - THUSONG SERVICE CENTRE                         |     | 183                    | 370                | 251                | 16                | 159              | 277,665.00                | (119)              | -43%              | 251                   |
| 4.7 - CIVIL DEFENCE                                  |     | 311                    | 410                | 420                | 32                | 281              | 307,635.00                | (27)               | -9%               | 420                   |
| 4.8 - LICENCES AND TRAFFIC                           |     | 4,001                  | 4,732              | 7,292              | 364               | 9,446            | 3,549,300.00              | 5,896              | 166%              | 7,292                 |
| 4.9 - SPORT AND RECREATION                           |     | 321                    | 991                | 702                | 33                | 306              | 742,890.00                | (437)              | -59%              | 702                   |
| Vote 5 - DIRECTOR TECHNICAL SERVICES                 |     | 22,959                 | 23,978             | 22,853             | 1,711             | 14,845           | 17,984                    | (3,139)            | -17%              | 22,853                |
| 5.1 - REFUSE   |     | 6,074                  | 1,836              | 1,852              | 100               | 1,153            | 1,377,037.50              | (224)              | -16%              | 1,852                 |
| 5.2 - SEWERAGE                                       |     | 2,003                  | 2,666              | 2,955              | 249               | 1,784            | 1,999,623.75              | (216)              | -11%              | 2,955                 |
| 5.3 - PUBLIC WORKS                                   |     | 3,076                  | 3,505              | 3,622              | 351               | 2,460            | 2,628,720.00              | (169)              | -6%               | 3,622                 |
|  |     | 2,616<br>9,189         | 2,575              | 3,106              | 225<br>786        | 1,828            | 1,931,415.00              | (103)              | -5%<br>-24%       | 3,100                 |
| 5.5 - ELECTRICITY SERVICES                           | 2   | <u>9,189</u><br>69,430 | 13,396<br>64,590   | 11,319<br>86,489   | 4,651             | 7,620<br>47,383  | 10,046,886.00<br>48,442   | (2,427)<br>(1,059) | -24%              | 11,319<br>86,489      |
| Fotal Expenditure by Vote                            |     |                        |                    |                    |                   |                  |                           |                    |                   |                       |

|   |         | 2015/16  |          |          |         | Budget Year | 2016/17                                 |           |          |           |
|---|---------|----------|----------|----------|---------|-------------|---|-----------|----------|-----------|
| Description                                     | Ref     | Audited  | Original | Adjusted | Monthly | YearTD      | YearTD                                  | YTD       | YTD      | Full Year |
|   |         | Outcome  | Budget   | Budget   | actual  | actual      | budget                                  | variance  | variance | Forecast  |
| R thousands                                     |         |          | •        | -        |         |             | -                                       | •         | %        |           |
| Revenue By Source                               |         |          |          |          |         |             |   |           |          |           |
| Property rates                                  |         | 2,462    | 2,913    | 3,403    | 179     | 2,369       | ############                            | 184       | 8%       | 3,403     |
| Property rates - penalties & collection charges |         | -        | _        |          | -       | -           | -                                       | -         |          | -         |
| Service charges - electricity revenue           |         | 10,624   | 13,159   | 13,312   | 1,026   | 9,964       | ############                            | 94        | 1%       | 13,312    |
| Service charges - water revenue                 |         | 3,301    | 3,439    | 4,534    | 311     | 2,901       | ###########                             | 322       | 12%      | 4,534     |
| Service charges - sanitation revenue            |         | 2,293    | 2,116    | 3,268    | 241     | 1,941       | ###########                             | 355       | 22%      | 3,268     |
| Service charges - refuse revenue                |         | 1,324    | 1,269    | 1,933    | 118     | 1,114       | 951,450.00                              | 163       | 17%      | 1,933     |
| Service charges - other                         |         | -        | -        |          | -       | -           | -                                       | -         |          | -         |
| Rental of facilities and equipment              |         | 272      | 399      | 411      | 32      | 324         | 298,875.00                              | 25        | 8%       | 411       |
| Interest earned - external investments          |         | 812      | 715      | 1,600    | 190     | 1,276       | 536,250.00                              | 740       | 138%     | 1,600     |
| Interest earned - outstanding debtors           |         | 711      | 920      | 607      | 25      | 414         | 690,000.00                              | (276)     | -40%     | 607       |
| Dividends received                              |         | -        | -        |          | -       | -           | -                                       | -         |          | -         |
| Fines   |         | 3,584    | 4,013    | 7,013    | 331     | 10,066      | ############                            |           | 234%     | 7,013     |
| Licences and permits                            | -       | 261      | 700      | 180      | 22      | 152         | 525,000.00                              | (373)     | -71%     | 180       |
| Agency services                                 |         | -        | -        |          | -       | -           | -                                       | -         |          | -         |
| Transfers recognised - operational              |         | 20,519   | 30,581   | 21,330   | 5,647   | 20,574      | ############                            | /         | -10%     | 21,330    |
| Other revenue                                   |         | 4,005    | 4,859    | 3,781    | 1,039   | 2,141       | ############                            | (1,503)   | -41%     | 3,781     |
| Gains on disposal of PPE                        |         | -        | -        |          | -       | -           | -                                       | -         | ļ        | -         |
| Total Revenue (excluding capital transfers and  |         | 50,169   | 65,082   | 61,371   | 9,160   | 53,236      | 48,811                                  | 4,425     | 9%       | 61,371    |
| contributions)                                  |         |          |          |          |         |             |   |           |          |           |
| Expenditure By Type                             |         |          |          |          |         |             |   |           |          |           |
| Employ ee related costs                         |         | 11,858   | 15,645   | 14,507   | 1,012   | 9,913       | ############                            | (1,821)   | -16%     | 14,507    |
| Remuneration of councillors                     |         | 2,411    | 2,865    | 2,641    | 216     | 1,936       | #############                           |           | -10%     | 2,641     |
| Debt impairment                                 |         | 5,241    | 5,100    | 2,600    | 487     | 10,008      | ####################################### |           | 162%     | 2,600     |
| •   |         |          |          |          |         |             |   | 1         | £        |           |
| Depreciation & asset impairment                 |         | 1,700    | 2,080    | 2,553    | 259     | 1,816       | ############                            |           | 16%      | 2,553     |
| Finance charges                                 |         | 562      | 450      | 450      | -       | 1           | 337,500.00                              | (336)     | -100%    | 450       |
| Bulk purchases                                  |         | 6,606    | 9,575    | 7,955    | 543     | 5,323       | ####################################### | (1,858)   | -26%     | 7,955     |
| Other materials                                 |         | -        | -        |          | -       | -           | -                                       |           |          | -         |
| Contracted services                             |         | 264      | 370      | 733      | 45      | 351         | 277,500.00                              | 73        | 26%      | 733       |
| Transfers and grants                            |         | -        | -        |          | -       | -           | -                                       | -         |          | -         |
| Other expenditure                               |         | 40,680   | 28,505   | 24,858   | 2,089   | 18,035      | #############                           | (3,343)   | -16%     | 24,858    |
| Loss on disposal of PPE                         |         | 108      | _        |          | _       | _           | -                                       | - · · _ · |          | -         |
| Total Expenditure                               |         | 69,430   | 64,590   | 56,296   | 4,651   | 47,383      | 48,442                                  | (1,059)   | -2%      | 56,296    |
| •   | -       |          |          |          | ·       | ·           | ·                                       |           | }        | ·         |
| Surplus/(Deficit)                               |         | (19,261) | 492      | 5,075    | 4,509   | 5,853       | 369                                     | 5,484     | 0        | 5,075     |
| Transfers recognised - capital                  |         | 32,443   | 8,212    | 30,193   | 290     | 4,143       | ###########                             | (2,016)   | (0)      | 30,193    |
| Contributions recognised - capital              |         |          |          |          | -       | -           | -                                       | - 1       |          | -         |
| Contributed assets                              |         |          |          |          | -       | -           | -                                       | -         |          | -         |
| Surplus/(Deficit) after capital transfers &     | -       | 13,182   | 8,704    | 35,267   | 4,799   | 9,995       | 6,528                                   |           |          | 35,267    |
| contributions                                   | -       |          |          |          |         |             |   |           |          |           |
| Taxation  | -       |          |          |          |         |             |   | -         |          |           |
| Surplus/(Deficit) after taxation                | 1000000 | 13,182   | 8,704    | 35,267   | 4,799   | 9,995       | 6,528                                   | 1         | [        | 35,267    |
| Attributable to minorities                      |         | ,        | -,       |          | .,      | -,          | .,                                      |           |          |           |
| Surplus/(Deficit) attributable to municipality  |         | 13,182   | 8,704    | 35,267   | 4,799   | 9,995       | 6,528                                   |           |          | 35,267    |
|   | -       | 13,102   | 0,704    | 33,207   | 4,199   | 5,595       | 0,320                                   |           |          | 33,207    |
| Share of surplus/ (deficit) of associate        |         | 40.455   |          |          |         |             |   |           |          | 05 6      |
| Surplus/ (Deficit) for the year                 |         | 13,182   | 8,704    | 35,267   | 4,799   | 9,995       | 6,528                                   |           |          | 35,267    |

| Quarter | WC052 Prince Albert - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - Q | 3 Third |
|---------|---|---------|
|         | Quarter   |         |

|   | _       | 2015/16  |          | • •-     | ç       | Budget Year | ~~~~~                                   |            | Y       |           |
|---|---------|----------|----------|----------|---------|-------------|---|------------|---------|-----------|
| Vote Description                                    | Ref     | Audited  | Original | Adjusted | Monthly | YearTD      | YearTD                                  | YTD        | YTD     | Full Year |
| D the user de                                       |         | Outcome  | Budget   | Budget   | actual  | actual      | budget                                  | variance   | 8       | Forecast  |
| R thousands<br>Multi-Year expenditure appropriation | 1       |          |          |          |         |             |   |            | %       |           |
| Vote 1 - EXECUTIVE AND COUNCIL                      | 1       | _        | _        | _        | _       | _           | _                                       | _          |         | _         |
| Vote 2 - DIRECTOR FINANCE                           |         |          |          |          | _       |             |   |            |         |           |
| Vote 3 - DIRECTOR CORPORATE                         |         | _        | -        | _        | _       | _           | _                                       | _          |         | -         |
|   |         | -        | -        |          |         | -           | _                                       | -          |         | -         |
|   |         | -        | -        | -        | -       |             | -                                       | -          |         | -         |
| Vote 5 - DIRECTOR TECHNICAL SERVICES                |         | -        | -        | -        | -       | -           | -                                       | -          |         | -         |
| Vote 6 - [NAME OF VOTE 6]                           |         | -        | -        | -        | -       | -           | -                                       | -          |         | -         |
| Vote 7 - [NAME OF VOTE 7]                           |         | -        | -        | -        | -       |             | -                                       | -          |         | -         |
| Vote 8 - [NAME OF VOTE 8]                           |         | -        | -        | -        | -       |             | -                                       | -          |         | -         |
| Vote 9 - [NAME OF VOTE 9]                           |         | -        | -        | -        | -       | -           | -                                       | -          |         | -         |
| Vote 10 - [NAME OF VOTE 10]                         |         | -        | -        | -        | -       | -           |   | -          |         | -         |
| Vote 11 - [NAME OF VOTE 11]                         |         | -        | -        | -        | -       | -           | -                                       | -          |         | -         |
| Vote 12 - [NAME OF VOTE 12]                         |         | -        | -        | -        | -       | -           | -                                       | -          |         | -         |
| Vote 13 - [NAME OF VOTE 13]                         |         | -        | -        | -        | -       | -           | -                                       | -          |         | -         |
| Vote 14 - [NAME OF VOTE 14]                         |         | -        | -        | -        | -       |             | -                                       | -          |         | -         |
| Vote 15 - [NAME OF VOTE 15]                         |         | -        | -        | -        | -       | -           | - 1                                     | -          |         |           |
| Total Capital Multi-year expenditure                | 4,7     | -        | -        | -        | -       | -           | -                                       | -          |         | -         |
| Single Year expenditure appropriation               | 2       |          |          |          |         |             | -                                       |            |         |           |
| Vote 1 - EXECUTIVE AND COUNCIL                      | -       | -        | _        | 200      | -       | _           | -                                       | -          |         | 200       |
| Vote 2 - DIRECTOR FINANCE                           |         | (99)     | _        | 320      | -       | 22          | -                                       | 22         | #DIV/0! | 320       |
| Vote 3 - DIRECTOR CORPORATE                         |         | 1,761    | _        | 679      | -       | _           | -                                       | _          |         | 679       |
| Vote 4 - DIRECTOR COMMUNITY                         |         | 1,852    | 2,664    | 14,561   | 351     | 1,303       | 1,932                                   | (628)      | -33%    | 14,561    |
| Vote 5 - DIRECTOR TECHNICAL SERVICES                |         | 10,871   | 6,037    | 14,219   | 230     | 6,359       | 4,778                                   | 1,581      | 33%     | 17,219    |
| Vote 6 - [NAME OF VOTE 6]                           |         | -        | -        | _        | -       | -           | -                                       | -          |         | -         |
| Vote 7 - [NAME OF VOTE 7]                           |         | -        | -        | -        | -       | _           | -                                       | -          |         | -         |
| Vote 8 - [NAME OF VOTE 8]                           |         | -        | -        | -        | -       | -           | - 1                                     | -          |         | - 1       |
| Vote 9 - [NAME OF VOTE 9]                           |         | -        | -        | -        | -       | -           |   | -          |         | - 1       |
| Vote 10 - [NAME OF VOTE 10]                         |         | -        | -        | -        | -       | -           |   | -          | 1       |           |
| Vote 11 - [NAME OF VOTE 11]                         |         | -        | -        | -        | -       | - 1         | -                                       | - 1        |         | - 1       |
| Vote 12 - [NAME OF VOTE 12]                         |         | -        | -        | -        | -       |             | - 1                                     | -          |         |           |
| Vote 13 - [NAME OF VOTE 13]                         |         | -        | -        | -        | -       | -           | -                                       | -          |         | -         |
| Vote 14 - [NAME OF VOTE 14]                         |         | -        | -        | -        | -       | -           | - 1                                     | -          |         |           |
| Vote 15 - [NAME OF VOTE 15]                         |         | -        | -        | -        | -       | -           |   | -          |         | -         |
| Total Capital single-year expenditure               | 4       | 14,384   | 8,701    | 29,979   | 581     | 7,684       | 6,709                                   | 975        | 15%     | 32,979    |
| Total Capital Expenditure                           |         | 14,384   | 8,701    | 29,979   | 581     | 7,684       | 6,709                                   | 975        | 15%     | 32,979    |
| Capital Expenditure - Standard Classification       |         |          |          |          |         |             |   |            |         |           |
| Governance and administration                       |         | (99)     | -        | 1,199    | -       | 22          | - 1                                     | 22         | #DIV/0! | 1,199     |
| Executive and council                               |         | -        | -        | 200      | -       | -           | -                                       | -          |         | 200       |
| Budget and treasury office                          |         | (99)     | _        | 320      | -       | 22          | -                                       | 22         | #DIV/0! | 320       |
| Corporate services                                  |         | -        | -        | 679      | -       | -           | -                                       | -          |         | 679       |
| Community and public safety                         |         | 3,612    | 2,664    | 14,561   | 351     | 1,303       | 1,998                                   | (695)      | -35%    | 14,561    |
| Community and social services                       |         | -        | 450      | 300      | -       | -           | 337,500.00                              | (338)      | -100%   | 300       |
| Sport and recreation                                |         | 1,852    | 2,214    | 4,169    | 351     | 1,303       | ####################################### | (357)      | -22%    | 4,169     |
| Public safety                                       |         | -        | -        | -        | -       | -           | -                                       | · - ′      | 1       | -         |
| Housing   |         | 1,761    | -        | 10,092   | -       | -           | -                                       | -          | 1       | 10,092    |
| Health  |         | -        | -        | -        | -       | -           | -                                       | -          |         | -         |
| Economic and environmental services                 | 1       | 114      | 1,886    | 2,796    | 87      | 3,585       | 1,415                                   | 2,171      | 153%    | 2,796     |
| Planning and development                            |         | -        | -        | 214      | -       | -           | -                                       | -          |         | 214       |
| Road transport                                      | 1       | 114      | 1,886    | 2,582    | 87      | 3,585       | ######################################  | 2,171      | 153%    | 2,582     |
| Environmental protection                            |         | -        | -        | -        | -       | -           | -                                       | -          | 1       | -         |
| Trading services                                    |         | 9,044    | 4,151    | 11,637   | 144     | 2,774       | 3,113                                   | (339)      | -11%    | 11,637    |
| Electricity   |         | 1,713    | 1,000    | 1,534    | -       | 700         | 750,000.00                              | (50)       | -7%     | 1,534     |
| Water   |         | 4,184    | 858      | 4,604    | -       | 1,301       | 643,562.25                              | 657        | 102%    | 4,604     |
| Waste water management                              |         | 3,105    | 2,293    | 5,114    | 144     | 774         | ######################################  | (946)      | -55%    | 5,114     |
| Waste management                                    | 1       | 42       | -        | 386      | -       | -           | -                                       | -          | 1       | 386       |
| Other   |         | -        | -        | -        | -       | -           | -                                       | -          |         | -         |
| Total Capital Expenditure - Standard Classification | 3       | 12,671   | 8,701    | 30,193   | 581     | 7,684       | 6,526                                   | 1,158      | 18%     | 30,193    |
| Funded by:  |         |          |          |          |         |             |   |            |         |           |
| National Government                                 | 1       | 10,188   | 7,951    | 26,247   | 581     | 7,663       | ####################################### | 1,699      | 28%     | 26,247    |
| Provincial Government                               | 1       | 2,483    |          | 2,510    | -       | -           | -                                       | -          |         | 2,510     |
| District Municipality                               | 1       | 2,400    |          | 2,510    |         |             |   | _          | 1       | 2,010     |
| Other transfers and grants                          | 1       |          |          |          |         |             |   | _          | 1       |           |
| Transfers recognised - capital                      | ******* | - 12,671 | 7,951    |          | 581     | 7,663       | 5,964                                   | _<br>1,699 | 28%     | 28,757    |
| Public contributions & donations                    | 5       | ,011     | 450      | 1,436    | -       | -           | 337,500.00                              | (338)      | 1       | 1,436     |
|   | ľ       |          |          | -        |         | _           |   | (550)      |         | -         |
|   | 6       |          |          |          |         |             |   |            |         |           |
| Borrowing<br>Internally generated funds             | 6       | (0)      | -<br>300 |          |         | 22          | 225,000.00                              | (203)      | -90%    | _         |

WC052 Prince Albert - Table C5 Monthly Budget Statement - Capital Expenditure (municipal vote, standard classification and funding) - A - Q3 Third Quarter

| Vote Description  | Ref      |                    |                    |                    | -                 |                  | ear 2016/17              |              |              |                       |
|---|----------|--------------------|--------------------|--------------------|-------------------|------------------|--------------------------|--------------|--------------|-----------------------|
| R thousand  |          | Audited<br>Outcome | Original<br>Budget | Adjusted<br>Budget | Monthly<br>actual | YearTD<br>actual | YearTD<br>budget         | YTD variance | YTD variance | Full Year<br>Forecast |
| Capital expenditure - Municipal Vote  |          |                    |                    |                    |                   |                  |                          |              | %            |                       |
| Expenditure of multi-year capital appropriation   | 1        |                    |                    |                    |                   |                  |                          |              |              |                       |
| Vote 1 - EXECUTIVE AND COUNCIL<br>1.1 - MUNICIPAL MANAGER                               |          | -                  | -                  | -                  | -                 | -                | -                        | _            |              | -                     |
| 1.2 - COUNCIL GENERAL EXPENSES  |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
| Vote 2 - DIRECTOR FINANCE   |          | -                  | -                  | -                  | -                 | -                | -                        | -            |              | -                     |
| 2.1 - FINANCIAL SERVICES<br>2.2 - PROPERTY RATES  |          |                    |                    |                    |                   |                  |                          | _            |              |                       |
| 2.3 - GRANTS AND SUBSIDIES  |          |                    |                    |                    |                   |                  |                          | _            |              |                       |
| Vote 3 - DIRECTOR CORPORATE   |          | -                  | -                  | -                  | -                 | -                | -                        | -            |              | -                     |
| 3.1 - CORPORATE SERVICES  |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
| 3.2 - STRATEGIC SERVICES<br>3.3 - IDP   |          |                    |                    |                    |                   |                  |                          | _            |              |                       |
| 3.4 - ENVIRONMENTAL HEALTH  |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
|   |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
| Vote 4 - DIRECTOR COMMUNITY<br>4.1 - SOCIAL SERVICES                                    |          | -                  | -                  | -                  | -                 | -                | -                        |              |              | -                     |
| 4.2 - GRAVEYARD   |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
| 4.3 - LIBRARY   |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
| 4.4 - COMMUNITY DEVELOPMENT WORKERS<br>4.5 - GALLERY                                    |          |                    |                    |                    |                   |                  |                          | _            |              |                       |
| 4.6 - THUSONG SERVICE CENTRE  |          |                    |                    |                    |                   |                  |                          | _            |              |                       |
| 4.7 - CIVIL DEFENCE   |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
| 4.8 - LICENCES AND TRAFFIC<br>4.9 - SPORT AND RECREATION                                |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
| 4.9 - SPORT AND RECREATION  |          |                    |                    |                    |                   |                  |                          | _            |              |                       |
| Vote 5 - DIRECTOR TECHNICAL SERVICES  |          | -                  | -                  | -                  | -                 | -                | -                        | -            |              | -                     |
| 5.1 - REFUSE  |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
| 5.2 - SEWERAGE<br>5.3 - PUBLIC WORKS  |          |                    |                    |                    |                   |                  |                          |              |              |                       |
| 5.4 - WATER SERVICES  |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
| 5.5 - ELECTRICITY SERVICES  |          |                    |                    |                    |                   |                  |                          | -            |              |                       |
| Total multi-year capital expenditure  | <u> </u> | -                  | -                  | -                  | -                 | -                | -                        | -            |              | -                     |
| Capital expenditure - Municipal Vote<br>Expenditue of single-year capital appropriation | 1        |                    |                    |                    |                   |                  |                          | _            |              |                       |
| Vote 1 - EXECUTIVE AND COUNCIL  |          | -                  | -                  | 200                | -                 | -                | -                        | -            |              | 200                   |
| 1.1 - MUNICIPAL MANAGER   |          |                    |                    |                    |                   |                  |                          | -            |              | -                     |
| 1.2 - COUNCIL GENERAL EXPENSES<br>Vote 2 - DIRECTOR FINANCE                             |          | (99)               | -                  | 200<br>320         | -                 | 22               | -                        | - 22         | #DIV/0!      | 200<br>320            |
| 2.1 - FINANCIAL SERVICES  |          | (99)               | -                  | 320                | -                 | 22               | -                        | 22           | #DIV/0!      | 320                   |
| 2.2 - PROPERTY RATES  |          | -                  | -                  | -                  | -                 | -                | -                        | -            |              | -                     |
| 2.3 - GRANTS AND SUBSIDIES  |          | - 1 761            | -                  | -<br>679           | -                 | -                | -                        | -            |              | -<br>679              |
| Vote 3 - DIRECTOR CORPORATE<br>3.1 - CORPORATE SERVICES                                 |          | 1,761<br>1,761     | -                  | 679                | -                 | -                | -                        | -            |              | 679                   |
| 3.2 - STRATEGIC SERVICES  |          | -                  | -                  | -                  | -                 | -                | -                        | -            |              | -                     |
| 3.3 - IDP<br>3.4 - ENVIRONMENTAL HEALTH   |          | -                  |                    |                    |                   |                  |                          | -            |              | -                     |
| Vote 4 - DIRECTOR COMMUNITY   |          | 1,852              | 2,664              | 14,561             | 351               | 1,303            | 1,932                    | (628)        | -33%         | - 14,561              |
| 4.1 - SOCIAL SERVICES   |          | -                  | -                  | -                  | -                 | -                | -                        | -            |              | -                     |
| 4.2 - GRAVEYARD   |          | -                  | -                  | -                  | -                 | -                | -                        | -            |              | -                     |
| 4.3 - LIBRARY<br>4.4 - COMMUNITY DEVELOPMENT WORKERS                                    |          |                    | -<br>450           | -<br>300           | _                 | _                | -<br>83,333.33           | -<br>(83)    | -100%        | 300                   |
| 4.5 - GALLERY   |          | -                  | -                  | -                  | -                 | -                | -                        | -            |              | -                     |
| 4.6 - THUSONG SERVICE CENTRE  |          | -                  | -                  | -                  | -                 | -                | -                        | -            |              | -                     |
| 4.7 - CIVIL DEFENCE<br>4.8 - LICENCES AND TRAFFIC                                       |          | -                  | -                  |                    |                   |                  |                          | _            |              | -                     |
| 4.9 - SPORT AND RECREATION  |          | 1,852              | 2,214              | 4,169              | 351               | 1,303            | 1,848,169.50             | (545)        | -29%         | 4,169                 |
| 4.10 - HOUSING  |          |                    | -                  | 10,092             | -                 | -                | -                        | -            | 0.000        | 10,092                |
| Vote 5 - DIRECTOR TECHNICAL SERVICES<br>5.1 - REFUSE                                    |          | 10,871<br>42       | 6,037              | 14,219<br>386      | 230               | 6,359            | 4,778                    | 1,581        | 33%          | 17,219<br>386         |
| 5.2 - SEWERAGE  |          | 3,105              | 2,293              | 5,114              |                   | - 774            | 1,719,605.25             | (946)        | -55%         | 5,114                 |
| 5.3 - PUBLIC WORKS  |          | 114                | 1,886              | 2,582              | 87                | 3,585            | 1,414,713.00             | 2,171        | 153%         | 2,582                 |
| 5.4 - WATER SERVICES<br>5.5 - ELECTRICITY SERVICES                                      |          | 4,184<br>1 713     | 858<br>1.000       | 4,604<br>1,534     | _                 | 1,301<br>700     | 643,562.25<br>750,000.00 | 657<br>(50)  | 102%<br>-7%  | 4,604                 |
| Total single-year capital expenditure   |          | 1,713<br>14,384    | 1,000<br>8,701     | 1,534<br>29,979    | - 581             | 7,684            | 6,709                    | (50)<br>975  | -/%          | 1,534<br>32,979       |
|   |          |                    |                    |                    |                   |                  |                          |              |              |                       |
| Total Capital Expenditure   |          | 14,384             | 8,701              | 29,979             | 581               | 7,684            | 6,709                    | 975          | 0            | 32,979                |

|  |     | 2015/16 | Budget Year 2016/17 |          |         |           |  |  |  |
|--|-----|---------|---------------------|----------|---------|-----------|--|--|--|
| Description                              | Ref | Audited | Original            | Adjusted | YearTD  | Full Year |  |  |  |
|  |     | Outcome | Budget              | Budget   | actual  | Forecast  |  |  |  |
| R thousands                              | 1   |         |                     |          |         |           |  |  |  |
| ASSETS                                   |     |         |                     |          |         |           |  |  |  |
| Current assets                           |     |         |                     |          |         |           |  |  |  |
| Cash                                     |     | 26,748  | 2,753               | 8,596    | 41,804  | 8,59      |  |  |  |
| Call investment deposits                 |     | -       | 0                   |          | -       | -         |  |  |  |
| Consumer debtors                         |     | 1,849   | 878                 | 878      | 856     | 87        |  |  |  |
| Other debtors                            |     | 3,436   | 632                 | 632      | (286)   | 63        |  |  |  |
| Current portion of long-term receivables |     | -       | -                   | -        | -       | _         |  |  |  |
| Inv entory                               |     | 470     | 925                 | 925      | 1,130   | 92        |  |  |  |
| Total current assets                     |     | 32,504  | 5,187               | 11,031   | 43,504  | 11,03     |  |  |  |
| Non current assets                       |     |         |                     |          |         |           |  |  |  |
| Long-term receiv ables                   |     | -       | -                   |          | -       |           |  |  |  |
| Investments                              |     | -       | -                   |          | -       | -         |  |  |  |
| Investment property                      |     | 13,288  | 14,996              | 19,496   | 13,862  | 19,49     |  |  |  |
| Investments in Associate                 |     | -       | -                   |          | -       | -         |  |  |  |
| Property, plant and equipment            |     | 108,402 | 101,714             | 118,699  | 113,727 | 118,69    |  |  |  |
| Agricultural                             |     | -       | -                   |          | _       | -         |  |  |  |
| Biological assets                        |     | -       | -                   |          | -       | -         |  |  |  |
| Intangible assets                        |     | 111     | 68                  | 68       | 111     | 6         |  |  |  |
| Other non-current assets                 |     | -       | -                   |          | -       | _         |  |  |  |
| Total non current assets                 |     | 121,802 | 116,779             | 138,264  | 127,701 | 138,26    |  |  |  |
| TOTAL ASSETS                             |     | 154,306 | 121,966             | 149,294  | 171,205 | 149,29    |  |  |  |
| LIABILITIES                              |     |         |                     |          |         |           |  |  |  |
| Current liabilities                      |     |         |                     |          |         |           |  |  |  |
| Bank ov erdraft                          |     | _       | _                   | -        | _       | _         |  |  |  |
| Borrowing                                |     | 38      | _                   |          | 10      | _         |  |  |  |
| Consumer deposits                        |     | 415     | 401                 | 401      | 428     | 40        |  |  |  |
| Trade and other payables                 |     | 6,151   | 1,487               | 9,871    | 23,842  | 9,87      |  |  |  |
| Provisions                               |     | 1,659   | 1,628               | 1,628    | 1,659   | 1,62      |  |  |  |
| Total current liabilities                |     | 8,263   | 3,516               | 11,901   | 25,939  | 11,90     |  |  |  |
| Non current liabilities                  |     |         |                     |          |         |           |  |  |  |
| Borrowing                                |     | 36      | 102                 | 102      | _       | 10        |  |  |  |
| Provisions                               |     | 23,963  | 6,617               | 12,576   | 23,825  | 12,57     |  |  |  |
| Total non current liabilities            |     | 23,999  | 6,719               | 12,678   | 23,825  | 12,67     |  |  |  |
| TOTAL LIABILITIES                        |     | 32,262  | 10,235              | 24,579   | 49,765  | 24,57     |  |  |  |
|  |     |         |                     |          |         | *****     |  |  |  |
| NET ASSETS                               | 2   | 122,044 | 111,731             | 124,715  | 121,441 | 124,71    |  |  |  |
| COMMUNITY WEALTH/EQUITY                  |     |         |                     |          |         |           |  |  |  |
| Accumulated Surplus/(Deficit)            |     | 110,136 | 111,731             | 124,715  | 119,972 | 124,71    |  |  |  |
| Reserves                                 |     | 1,469   |                     |          | 1,469   |           |  |  |  |
| TOTAL COMMUNITY WEALTH/EQUITY            | 2   | 111,605 | 111,731             | 124,715  | 121,441 | 124,71    |  |  |  |

#### WC052 Prince Albert - Table C6 Monthly Budget Statement - Financial Position - Q3 Third Quarter

| WC052 Prince Albert - | Table C7 Monthly Bud | get Statement - Cash Flow | - Q3 Third Quarter |
|-----------------------|----------------------|---------------------------|--------------------|
|                       |                      |                           |                    |

|   | 1   | 2015/16  |          |          |         | Budget Year 2 | 2016/17                                 |          |          |           |
|---|-----|----------|----------|----------|---------|---------------|---|----------|----------|-----------|
| Description                                       | Ref | Audited  | Original | Adjusted | Monthly | YearTD        | YearTD                                  | YTD      | YTD      | Full Year |
|   |     | Outcome  | Budget   | Budget   | actual  | actual        | budget                                  | variance | variance | Forecast  |
| R thousands                                       | 1   |          |          |          |         |               |   |          | %        |           |
| CASH FLOW FROM OPERATING ACTIVITIES               |     |          |          |          |         |               |   |          |          |           |
| Receipts  |     |          |          |          |         |               |   |          |          |           |
| Property rates, penalties & collection charges    |     | 29,445   | 22,555   | 20,018   | 3,581   | 39,552        | ######################################  | 24,539   | 163%     | 20,018    |
| Service charges                                   |     |          |          |          |         |               |   | -        |          | -         |
| Other revenue                                     |     |          |          |          |         |               |   | -        |          | -         |
| Gov ernment - operating                           |     | 24,073   | 23,530   | 37,934   | 3,973   | 13,420        | ####################################### | (15,030) | -53%     | 37,934    |
| Gov ernment - capital                             |     | 15,039   | 7,293    | 11,406   | 1,920   | 2,920         | ####################################### | (5,634)  | -66%     | 11,406    |
| Interest  |     | 2,578    | 500      | 810      | 190     | 1,276         | 607,500.00                              | 668      | 110%     | 810       |
| Dividends   |     |          | -        | -        | -       | -             | -                                       | -        |          | -         |
| Payments  |     |          |          |          |         |               |   |          |          |           |
| Suppliers and employees                           |     | (28,590) | (41,397) | (33,357) | 3,493   | (34,344)      | ####################################### | 9,326    | -37%     | (33,357   |
| Finance charges                                   |     | (863)    | -        | 270      | -       | (1)           | 202,500.00                              | 204      | 101%     | 270       |
| Transfers and Grants                              |     | -        |          | -        | -       | -             | -                                       | -        |          | -         |
| NET CASH FROM/(USED) OPERATING ACTIVITIES         |     | 41,683   | 12,481   | 37,080   | 13,157  | 22,823        | 27,810                                  | 4,988    | 18%      | 37,080    |
| CASH FLOWS FROM INVESTING ACTIVITIES              |     |          |          |          |         |               |   |          |          |           |
| Receipts  |     |          |          |          |         |               |   |          |          |           |
| Proceeds on disposal of PPE                       |     | 7        |          | -        | -       | -             | -                                       | -        |          | -         |
| Decrease (Increase) in non-current debtors        |     | -        |          | -        | -       | -             | -                                       | -        |          | -         |
| Decrease (increase) other non-current receivables |     | -        |          | -        | -       | -             | -                                       | -        |          | -         |
| Decrease (increase) in non-current investments    |     | -        |          | -        | -       | -             | -                                       | -        |          | -         |
| Payments  |     |          |          |          |         |               |   |          |          |           |
| Capital assets                                    |     | (26,090) | (10,293) | (31,778) | (581)   | (7,684)       | ####################################### | (16,149) | 68%      | (31,778   |
| NET CASH FROM/(USED) INVESTING ACTIVITIES         |     | (26,083) | (10,293) | (31,778) | (581)   | (7,684)       | (23,833)                                | (16,149) | 68%      | (31,778   |
| CASH FLOWS FROM FINANCING ACTIVITIES              |     |          |          |          |         |               |   |          |          |           |
| Receipts  |     |          |          |          |         |               |   |          |          |           |
| Short term loans                                  |     | -        |          | -        | -       | -             | -                                       | -        |          | -         |
| Borrowing long term/refinancing                   |     | 74       |          | -        | -       | -             | -                                       | -        |          | -         |
| Increase (decrease) in consumer deposits          |     | 20       | -        | -        | (1)     | 13            | -                                       | 13       | #DIV/0!  | -         |
| Payments  |     |          |          |          |         |               |   |          |          |           |
| Repay ment of borrow ing                          |     | (75)     | -        | -        | (7)     | (64)          | -                                       | 64       | #DIV/0!  | -         |
| NET CASH FROM/(USED) FINANCING ACTIVITIES         |     | 19       | -        | -        | (9)     | (51)          | -                                       | 51       | #DIV/0!  | -         |
| NET INCREASE/ (DECREASE) IN CASH HELD             |     | 15,618   | 2,189    | 5,303    | 12,567  | 15,087        | 3,977                                   |          |          | 5,303     |
| Cash/cash equivalents at beginning:               |     | 11,130   | 564      | 11,540   |         | 26,748        | 11,540                                  |          |          | 26,748    |
| Cash/cash equivalents at month/year end:          | 1   | 26,748   | 2,753    | 16,843   |         | 41,835        | 15,517                                  |          |          | 32,051    |

# **PART 2 – SUPPORTING DOCUMENTATION**

## **SECTION 5 – DEBTOR ANALYSIS**

WC052 Prince Albert - Supporting Table SC3 Monthly Budget Statement - aged debtors - Q3 Third Quarter

| Description   |            |           |            |            |             |             | Budget      | Year 2016/17 |          | -     | _                        |   |   |
|---|------------|-----------|------------|------------|-------------|-------------|-------------|--------------|----------|-------|--------------------------|---|---|
| R thousands   | NT<br>Code | 0-30 Days | 31-60 Days | 61-90 Days | 91-120 Days | 121-150 Dys | 151-180 Dys | 181 Dys-1 Yr | Over 1Yr | Total | Total<br>over 90<br>days | Actual Bad<br>Debts Written<br>Off against<br>Debtors | Impairment -<br>Bad Debts i.t.o<br>Council Policy |
| Debtors Age Analysis By Income Source                                   |            |           |            |            |             |             |             |              |          |       |                          |   |   |
| Trade and Other Receivables from Exchange Transactions - Water          | 1200       | 332       | 225        | 188        | 176         | 131         | 532         | -            | 31       | 1,616 | 870                      | -   | 5,284   |
| Trade and Other Receivables from Exchange Transactions - Electricity    | 1300       | 435       | 195        | 97         | 60          | 31          | 433         | -            | 50       | 1,301 | 574                      | -   | 810   |
| Receivables from Non-exchange Transactions - Property Rates             | 1400       | (46)      | 33         | 22         | 19          | 8           | 150         | -            | 702      | 887   | 879                      | -   | 354   |
| Receivables from Exchange Transactions - Waste Water Management         | 1500       | (1)       | 145        | 103        | 79          | 72          | 260         | -            | 20       | 677   | 430                      | -   | 2,656   |
| Receivables from Exchange Transactions - Waste Management               | 1600       | 89        | 104        | 66         | 61          | 56          | 227         | -            | 19       | 622   | 364                      | -   | 2,452   |
| Receivables from Exchange Transactions - Property Rental Debtors        | 1700       | -         | -          | -          | -           | -           | -           | -            | -        | -     | -                        | -   | -   |
| Interest on Arrear Debtor Accounts                                      | 1810       | -         | -          | -          | -           | -           | -           | -            | -        | -     | -                        | -   | 1,413   |
| Recoverable unauthorised, irregular, fruitless and wasteful expenditure | 1820       | -         | -          | -          | -           | -           | -           | -            | -        | -     | -                        | -   | -   |
| Other   | 1900       | (48)      | 10         | 8          | 7           | 7           | 234         | -            | 23       | 241   | 271                      | -   | 200   |
| Total By Income Source  | 2000       | 762       | 711        | 484        | 401         | 305         | 1,836       | -            | 845      | 5,344 | 3,387                    | -   | 13,170  |
| 2015/16 - totals only   |            |           |            |            |             |             |             |              |          | -     | -                        |   |   |
| Debtors Age Analysis By Customer Group                                  |            |           |            |            |             |             |             |              |          |       |                          |   |   |
| Organs of State   | 2200       | (110)     | 87         | 59         | 33          | 10          | 126         | -            | 109      | 313   | 278                      | -   | -   |
| Commercial  | 2300       | 144       | 67         | 16         | 11          | 8           | 305         | -            | 279      | 830   | 603                      | -   | -   |
| Households  | 2400       | 728       | 558        | 409        | 358         | 287         | 1,404       | -            | 456      | 4,201 | 2,506                    | -   | 13,170  |
| Other   | 2500       | -         | -          | -          | -           | -           | -           | -            | -        | -     | -                        | -   | -   |
| Total By Customer Group   | 2600       | 762       | 711        | 484        | 401         | 305         | 1,836       | -            | 845      | 5,344 | 3,387                    | -   | 13,170  |

#### **SECTION 6 – CREDITOR ANALYSIS**

#### WC052 Prince Albert - Supporting Table SC4 Monthly Budget Statement - aged creditors - Q3 Third Quarter

| Description                          | NT   |         | Budget Year 2016/17 |         |          |          |          |            |        |        |                  |  |  |
|--------------------------------------|------|---------|---------------------|---------|----------|----------|----------|------------|--------|--------|------------------|--|--|
| Description                          | Code | 0 -     | 31 -                | 61 -    | 91 -     | 121 -    | 151 -    | 181 Days - | Over 1 | Total  | totals for chart |  |  |
| R thousands                          | Coue | 30 Days | 60 Days             | 90 Days | 120 Days | 150 Days | 180 Days | 1 Year     | Year   |        | (same period)    |  |  |
| Creditors Age Analysis By Customer T | ype  |         |                     |         |          |          |          |            |        |        |                  |  |  |
| Bulk Electricity                     | 0100 | 959     | -                   | -       | -        | -        | -        | -          | -      | 959    | 979              |  |  |
| Bulk Water                           | 0200 | 1       | -                   | -       | -        | -        | -        | -          | 132    | 134    | 131              |  |  |
| PAYE deductions                      | 0300 | -       | -                   | -       | -        | -        | -        | -          | -      | -      | -                |  |  |
| VAT (output less input)              | 0400 | -       | -                   | -       | -        | -        | -        | -          | -      | -      | -                |  |  |
| Pensions / Retirement deductions     | 0500 | -       | -                   | -       | -        | -        | -        | -          | -      | -      | -                |  |  |
| Loan repayments                      | 0600 | -       | -                   | -       | -        | -        | -        | -          | -      | -      | -                |  |  |
| Trade Creditors                      | 0700 | 692     | -                   | -       | -        | -        | -        | -          | 16     | 707    | 972              |  |  |
| Auditor General                      | 0800 | -       | -                   | -       | -        | -        | -        | -          | -      | -      | -                |  |  |
| Other                                | 0900 | 22,043  | -                   | -       | -        | -        | -        | -          | -      | 22,043 | 15,038           |  |  |
| Total By Customer Type               | 1000 | 23,694  | -                   | -       | -        | -        | -        | -          | 148    | 23,842 | 17,120           |  |  |

## **SECTION 7 – INVESTMENT PORTFOLIO ANALYSIS**

#### WC052 Prince Albert - Supporting Table SC5 Monthly Budget Statement - investment portfolio - Q3 Third Quarter

|                                     |     | <i>,</i> , | Type of    | Expiry date | Accrued      | Yield for the | Market    | Change in | Market       |
|-------------------------------------|-----|------------|------------|-------------|--------------|---------------|-----------|-----------|--------------|
| Investments by maturity             |     | Period of  | Investment | of          | interest for | month 1       | value at  | market    | value at end |
| Name of institution & investment ID | Ref | Investment |            | investment  | the month    | (%)           | beginning | value     | of the       |
|                                     |     |            |            |             |              |               | of the    |           | month        |
| R thousands                         |     | Yrs/Months |            |             |              |               | month     |           |              |
| <u>Municipality</u>                 |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
| Municipality sub-tatal              |     |            |            |             | 46           |               | 20,271    | (4,682)   | 15,589       |
| Municipality sub-total              |     |            |            |             | 40           |               | 20,271    | (4,002)   | 10,009       |
| Entities                            |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
|                                     |     |            |            |             |              |               |           |           |              |
| Entities sub-total                  |     |            |            |             |              |               | _         | -         | _            |
| TOTAL INVESTMENTS AND INTEREST      | 2   |            |            |             | 46           |               | 20,271    | (4,682)   | 15,589       |

# SECTION 8 – ALLOCATION AND GRANT RECEIPTS AND EXPENDITURE

WC052 Prince Albert - Supporting Table SC6 Monthly Budget Statement - transfers and grant receipts - Q3 Third Quarter

| WC052 Prince Albert - Supporting Table SC6 Monthly                     | Duu | 2015/16    | nt - transier | s and grant      |         | Budget Year |   |          |                 |                       |
|--|-----|------------|---------------|------------------|---------|-------------|---|----------|-----------------|-----------------------|
| Description  | Ref | Audited    | Original      | Adjusted         | Monthly | YearTD      | YearTD                                  | YTD      | YTD<br>variance | Full Year<br>Forecast |
| R thousands  |     | Outcome    | Budget        | Budget           | actual  | actual      | budget                                  | variance | variance<br>%   | Forecast              |
| RECEIPTS:  | 1,2 |            |               |                  |         |             |   |          | 70              |                       |
|  | 1,2 |            |               |                  |         |             |   |          |                 |                       |
| Operating Transfers and Grants   |     |            |               |                  |         |             |   |          |                 |                       |
| National Government:   |     | 16,789     | 27,029        | 37,543           | 4,048   | 13,420      | 14,113                                  | (1,099)  | -7.8%           | 37,54                 |
| Local Government Equitable Share                                       |     | 13,047     | 16,192        | 16,192           | 4,048   | 10,795      | 12,144                                  | (1,349)  | -11.1%          | 16,19                 |
| Finance Management   |     | 1,600      | 1,625         | 1,625            | -       | 1,625       | 1,219                                   |          |                 | 1,62                  |
| Municipal Systems Improvement  |     | 934        | -             | -                | -       | -           | -                                       |          |                 | -                     |
| Municipal Infrastructure Grant (MIG)                                   |     | 208        | 7,212         | 17,726           | -       | -           | -                                       |          |                 | 17,72                 |
| Integrated National Electrification Programme                          |     | -          | 1,000         | 1,000            | -       | -           | -                                       |          |                 | 1,00                  |
| RSC Replacement  | 3   | -          | -             | -                | -       | -           | -                                       | -        |                 | -                     |
| EPWP Incentive   |     | 1,000      | 1,000         | 1,000            | -       | 1,000       | 750                                     | 250      | 33.3%           | 1,00                  |
| Rural Development Economic Strategy                                    |     | -          | -             | -                | -       | -           | -                                       | -        |                 | -                     |
|  |     |            |               |                  | -       | -           | -                                       | -        |                 | -                     |
|  |     |            |               |                  | -       | -           | -                                       | -        |                 | -                     |
| Other transfers and grants [insert description]                        |     |            |               |                  | -       | -           | -                                       | -        |                 | -                     |
| Provincial Government:   |     | 26,282     | 11,764        | 11,749           | (75)    | -           | 8,823                                   | (8,767)  | -99.4%          | 11,74                 |
| Financial Management Support Grant                                     |     | 3,887      | 120           | 120              | -       | -           | 90,000.00                               | (90)     | -100.0%         | 12                    |
| CDW  |     | 72         | 75            | 75               | (75)    | -           | 56,250.00                               | ()       |                 | 7                     |
| LIBRARY SERVICE: REPLACEMENT FUNDING                                   |     | 1,299      | 1,427         | 1,427            | -       | _           | ####################################### | (1,070)  | -100.0%         | 1,42                  |
| Dept. Transport  | 4   | _          |               | -                | _       | _           |   |          |                 | -                     |
| THUSONG CENTRE   |     | 211        | _             | _                | _       | _           | -                                       | _        |                 | -                     |
| Housing  |     | 20,591     | 10,092        | 10,092           | _       | _           | ############                            | (7,569)  | -100.0%         | 10,09                 |
| Infrastructure Support Grant   |     |            | -             | -                | _       | _           | -                                       | (.,)     | 100.070         | -                     |
| FINANCIAL ASSISTANCE TO MUNICIPALITIES FOR                             |     | 25         | 50            | 35               | _       | _           | -                                       | _        |                 | 3!                    |
| Municipal Performance Management                                       |     | 150        | -             | -                | _       | _           |   | _        |                 | -                     |
| Ignite compliance model  |     | 47         | _             | _                |         | _           | 37,500.00                               | (38)     | -100.0%         | -                     |
|  |     | 47         | -             |                  | _       | _           | 37,300.00                               | (30)     | -100.078        | -                     |
| District Municipality:   |     | 249        | _             | -                | -       | -           | _                                       | -        |                 | -                     |
| EPWP   |     | 249        | -             | -                | -       | -           | -                                       | -        |                 | -                     |
| Lrwr   |     | 243        |               |                  |         |             |   |          |                 |                       |
| Other grant providers:   |     |            | 1,100         | 1,496            | -       | _           | -                                       | -        |                 | 1,496                 |
| Landelike Ontwikkeling Ekonomiese Strategie                            |     |            | 1,100         | 1,450            | _       |             | _                                       | -        |                 | 1,450                 |
| Own Funds CRR  |     | -          | 1,100         |                  | _       | _           |   | -        |                 | - 1,490               |
| Own Funds CRR  |     |            | 1,100         | 1,490            | -       | _           | -                                       |          |                 | 1,49                  |
|  |     |            |               |                  |         |             |   |          |                 |                       |
|  |     |            |               |                  |         |             |   |          |                 | _                     |
|  |     |            |               |                  |         |             |   |          |                 |                       |
|  |     |            |               |                  |         |             |   |          |                 | -                     |
| Tatel Onerating Transfers and Crante                                   | 5   | 43,319     | 39,893        | 50,788           | 3,973   | 13,420      | 22,936                                  | (9,866)  | -43.0%          | 50,78                 |
| Total Operating Transfers and Grants                                   |     | 43,319     | 39,093        | JU,/00           | 3,973   | 13,420      | 22,930                                  | (9,000)  | -43.0%          | 50,78                 |
| Capital Transfers and Grants   |     |            |               |                  |         |             |   |          |                 |                       |
| National Government:   |     | 15,466     | 27,029        | 37,543           | 1,920   | 5,323       | 6,159                                   | (1,086)  | -17.6%          | 37,54                 |
| Municipal Infrastructure Grant (MIG)                                   |     | 9,466      | 7,212         | 17,726           | 1,920   | 4,323       | ####################################### | (1,000)  | -20.1%          | 17,72                 |
| Accelerated Community Infrastructure Programme (ACIP)                  |     | - 3,400    | -             | -                | 1,320   | 4,525       | -                                       | (1,000)  | 20.1/0          |                       |
| Public Work Pedestrian Pathways  |     |            |               |                  |         |             |   |          |                 |                       |
| Integrated National Electrification Programme                          |     | 3,000      | _<br>1,000    | _<br>1,000       | -       | _           |   |          |                 | -<br>1,00             |
| · · ·  |     | 3,000      |               |                  | _       | -           | -                                       | _        |                 | 1,00                  |
| Other capital transfers [insert description]<br>Provincial Government: |     | E 000      | 17,817        | 18,817<br>11 749 |         |             |   |          |                 |                       |
| Frovincial Government.   |     | 5,000      | 11,764        | 11,749           | -       | -           | -                                       | -        |                 | 11,74                 |
| Drought Poliof   |     |            |               |                  |         |             |   |          |                 |                       |
| Drought Relief   |     | -          | -             | -                | -       | -           | -                                       | -        |                 | -                     |
| Financial Management   |     | -          | -             | - 1 657          | -       | -           | -                                       |          |                 | -<br>1,65             |
| Infrastructure Support Grant   |     | F 000      | 1,672         | 1,657            | -       | -           | -                                       |          |                 |                       |
| Accelerated Housing  |     | 5,000<br>_ | 10,092        | 10,092           | Ξ       | Ξ.          | Ξ.                                      |          |                 | 10,09                 |
|  |     |            |               |                  |         |             |   | -        | ļ               | -                     |
| District Municipality:   |     | -          | -             | -                | -       | -           | -                                       | -        | ļ               | -                     |
| [insert description]   |     |            |               |                  |         |             |   | -        |                 |                       |
|  |     |            |               |                  |         |             |   | -        | L               |                       |
| Other grant providers:   |     | -          | 1,100         | 1,496            | -       | -           | -                                       | -        |                 | -                     |
| [insert description]   |     |            | 1,100         | 1,496            |         |             |   | -        |                 |                       |
| Total Capital Transfers and Grants                                     | 5   | 20,466     | 39,893        | 50,788           | 1,920   | 5,323       | 6,159                                   | (1,086)  | -17.6%          | 49,29                 |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS                                   | 5   | 63,785     | 79,786        | 101,576          | 5,893   | 18,743      | 29,095                                  | (10,952) | -37.6%          | 100,08                |

|   |     | 2015/16 |             |             |         | Budget Year | 2016/17                                   |          | ,        | ,         |
|---|-----|---------|-------------|-------------|---------|-------------|---|----------|----------|-----------|
| Description   | Ref | Audited | Original    | Adjusted    | Monthly | YearTD      | YearTD                                    | YTD      | YTD      | Full Year |
|   |     | Outcome | Budget      | Budget      | actual  | actual      | budget                                    | variance | variance | Forecast  |
| R thousands   |     |         |             |             |         |             |   |          | %        |           |
| EXPENDITURE   |     |         |             |             |         |             |   |          |          |           |
| Operating expenditure of Transfers and Grants         |     |         |             |             |         |             |   |          |          |           |
| National Government:                                  |     | 15,787  | 18,817      | 18,817      | 4,611   | 13,246      | 14,113                                    | (867)    | -6.1%    | 18,81     |
| Local Government Equitable Share                      |     | 13,047  | 16,192      | 16,192      | 4,048   | 10,795      | ###########                               | (1,349)  | -11.1%   | 16,19     |
| Finance Management                                    |     | 1,425   | 1,625       | 1,625       | 359     | 1,533       | ###########                               | 315      | 25.8%    | 1,62      |
| Municipal Systems Improvement                         |     | 942     | -           | -           | -       | _           | -   | -        |          | -         |
| Municipal Infrastructure Grant (MIG)                  |     | 373     | -           | -           | 49      | 138         | -   | 138      | #DIV/0!  | -         |
| Integrated National Electrification Programme         |     | _       | -           | -           | _       |             | -   | -        |          | -         |
| EPWP Incentive  |     | _       | 1,000       | 1,000       | 155     | 779         | 750,000.00                                | 29       | 3.9%     | 1,00      |
| Other transfers and grants [insert description]       |     | _       | _           | _           | _       | _           | -   | _        |          | -         |
| Provincial Government:                                |     | 4,470   | 1,622       | 1,622       | 901     | 2,758       | 1,217                                     | 1,541    | 126.7%   | 1,62      |
| Financial Management Support Grant                    |     | 2,888   | 120         | 120         | -       |             | 90,000.00                                 | (90)     | -100.0%  | 1,02      |
| CDW   |     | 2,000   | 75          | 75          | (108)   | 44          | 56,250.00                                 | (30)     | -22.7%   | 7         |
| LIBRARY SERVICE: REPLACEMENT FUNDING                  |     | 1,299   | 1,427       | 1,427       | 1,009   | 2,714       | #######################################   | 1,644    | 153.6%   | 1,42      |
| Dept. Transport                                       |     | 1,255   | 1,427       | 1,427       | 1,003   | 2,714       |   | 1,044    | 155.070  | 1,42      |
| THUSONG CENTRE  |     | 211     | _           |             |         |             |   | _        |          |           |
|   |     | 181     | -<br>10,092 | -<br>10,092 | -       |             | -<br>#################################### | (7,569)  | -100.0%  | - 10,09   |
| Housing   |     | 101     | 10,092      | 10,092      | -       | -           |   | (7,509)  | -100.0%  |           |
| Madiba Funeral  |     |         |             |             | -       | -           | -   | -        |          | -         |
|   |     | 20      | 50          | 05          | -       | -           | -   |          |          | -         |
| FINANCIAL ASSISTANCE TO MUNICIPALITIES FOR            |     | 30      | 50          | 35          | -       | (30)        | 37,500.00                                 |          |          | 3         |
| District Municipality:                                |     | -       | -           | -           | -       | -           | -   | -        |          | -         |
|   |     |         |             |             |         |             | -   | -        |          |           |
| EPWP  |     |         |             |             |         |             |   | -        |          |           |
| Other grant providers:                                |     | -       | -           | -           | -       | -           | -   | -        |          | -         |
|   |     |         |             |             |         |             |   | -        |          |           |
| Landelike Ontwikkeling Ekonomiese Strategie           |     |         |             |             |         |             |   | -        |          |           |
| Total operating expenditure of Transfers and Grants:  |     | 20,257  | 20,439      | 20,439      | 5,512   | 16,003      | 15,329                                    | 674      | 4.4%     | 20,43     |
| Capital expenditure of Transfers and Grants           |     |         |             |             |         |             |   |          |          |           |
| National Government:                                  |     | 6,411   | 8,212       | 8,212       | 331     | 4,722       | 6,159                                     | (1,437)  | -23.3%   | 8,21      |
| Municipal Infrastructure Grant (MIG)                  |     | 6,411   | 7,212       | 7,212       | 331     | 3,925       | 5,409                                     | (1,484)  | -27.4%   | 7,21      |
| Accelerated Community Infrastructure Programme (ACIP) |     | -       | -           | -           | -       | -           | -   | -        |          | -         |
| Public Work Pedestrian Pathways                       |     | -       | -           | -           | -       | -           | -   | -        |          | -         |
| Integrated National Electrification Programme         |     | -       | 1,000       | 1,000       | -       | 798         | 750                                       | 48       | 6.4%     | 1,00      |
|   |     | -       | -           | -           | -       | -           | -   | -        |          | -         |
| Other capital transfers [insert description]          |     |         |             |             |         |             | -   | -        |          | -         |
| Provincial Government:                                |     | 4,199   | -           | -           | -       | 3,293       | -   | 3,293    | #DIV/0!  | -         |
| Accelerated Housing                                   |     | 4,199   | -           | -           | -       | 3,293       | -   | 3,293    | #DIV/0!  | -         |
| ·   |     |         |             |             |         |             |   | -        |          | -         |
| District Municipality:                                |     | -       | -           | -           | -       | -           | -   | -        |          | -         |
| - F 2   |     |         |             |             |         |             |   | -        |          |           |
|   |     |         |             |             |         |             |   | _        |          |           |
| Other grant providers:                                |     | -       | -           | -           | -       | -           | _   | _        |          | -         |
| G P. 6  |     |         |             |             |         |             |   | -        | <u> </u> |           |
|   | 1   |         |             |             |         |             |   | -        | ł        |           |
|   |     |         |             |             |         |             |   | -        |          |           |
| Total capital expenditure of Transfers and Grants     |     | 10,610  | 8,212       | 8,212       | 331     | 8,016       | 6,159                                     | - 1,857  | 30.2%    | 8,21      |

# SECTION 9 – COUNCILLOR ALLOWANCES AND EMPLOYEE BENEFITS

WC052 Prince Albert - Supporting Table SC8 Monthly Budget Statement - councillor and staff benefits - Q3 Third Quarter

|   |     | 2015/16 |          |          |         | Budget Year | 2016/17                                 |          |          |           |
|---|-----|---------|----------|----------|---------|-------------|---|----------|----------|-----------|
| Summary of Employee and Councillor remuneration   | Ref | Audited | Original | Adjusted | Monthly | YearTD      | YearTD                                  | YTD      | YTD      | Full Year |
|   |     | Outcome | Budget   | Budget   | actual  | actual      | budget                                  | variance | variance | Forecast  |
| R thousands                                       |     |         |          |          |         |             |   |          | %        |           |
|   | 1   | A       | В        | С        |         |             |   |          |          | D         |
| Councillors (Political Office Bearers plus Other) |     |         |          |          |         |             |   |          |          |           |
| Basic Salaries and Wages                          |     | 2,411   | 2,867    | 2,794    | 216     | 1,936       | ############                            | 485      | 33%      | 2,794     |
| Pension and UIF Contributions                     |     | -       | 112      | 112      | -       | -           | 83,954.25                               | (84)     | -100%    | 112       |
| Medical Aid Contributions                         |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| Motor Vehicle Allowance                           |     | -       | 571      | 571      | -       | -           | 428,053.50                              | (428)    | -100%    | 571       |
| Cellphone Allow ance                              |     | -       | 156      | 156      | -       | -           | 117,225.75                              | (117)    | -100%    | 156       |
| Housing Allow ances                               |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| Other benefits and allow ances                    |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| Sub Total - Councillors                           |     | 2,411   | 3,706    | 3,633    | 216     | 1,936       | 2,081                                   | (145)    | -7%      | 3,633     |
| % increase  | 4   |         | 53.7%    | 50.7%    |         |             |   |          |          | 50.7%     |
| Senior Managers of the Municipality               | 3   |         |          |          |         |             |   |          |          |           |
| Basic Salaries and Wages                          |     | 1,500   | 2,962    | 2,962    | 871     | 14,352      | ############                            | 12,130   | 546%     | 2,962     |
| Pension and UIF Contributions                     |     | 127     | 10       | 10       | 17      | 1,084       | 7,168.50                                | 1,077    | 15023%   | 10        |
| Medical Aid Contributions                         |     | 23      | -        | -        | 30      | 389         | -                                       | 389      | #DIV/0!  | -         |
| Overtime  |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| Performance Bonus                                 |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| Motor Vehicle Allowance                           |     | 201     | 201      | 201      | 89      | 1,351       | 150,480.00                              | 1,200    | 798%     | 201       |
| Cellphone Allowance                               |     | 30      | 54       | 54       | 16      | 250         | 40,500.00                               | 210      | 517%     | 54        |
| Housing Allowances                                |     | 18      | 18       | 18       | 14      | 114         | 13,500.00                               | 101      | 744%     | 18        |
| Other benefits and allow ances                    |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| Payments in lieu of leave                         |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| Long service awards                               |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| Post-retirement benefit obligations               | 2   | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| Sub Total - Senior Managers of Municipality       |     | 1,898   | 3,245    | 3,245    | 1,037   | 17,540      | 2,433                                   | 15,107   | 621%     | 3,245     |
| % increase  | 4   |         | 70.9%    | 70.9%    |         |             |   |          |          | 70.9%     |
| Other Municipal Staff                             |     |         |          |          |         |             |   |          |          |           |
| Basic Salaries and Wages                          |     | 7,574   | 9,225    | 8,106    | (104)   | (6,838)     | ####################################### | (13,757) | -199%    | 8,106     |
| Pension and UIF Contributions                     |     | 944     | 1,369    | 1,446    | 96      | (87)        |   | (1,113)  | -108%    | 1,446     |
| Medical Aid Contributions                         |     | 260     | 761      | 614      | 5       | (74)        | 570,771.75                              | (644)    | -113%    | 614       |
| Overtime  |     | 622     | 572      | 614      | 56      | 447         | 429,000.00                              | 18       | 4%       | 614       |
| Performance Bonus                                 |     | -       | -        | -        | _       | -           | -                                       | -        |          | _         |
| Motor Vehicle Allow ance                          |     | 49      | 54       | 54       | (66)    | (1,121)     | 40,800.00                               | (1,161)  | -2847%   | 54        |
| Cellphone Allow ance                              |     | 40      | 74       | 77       | (10)    | (207)       | 55,200.00                               | (262)    | -475%    | 77        |
| Housing Allow ances                               |     | 20      | 117      | 117      | (5)     | (35)        | 88,035.00                               | (123)    | -140%    | 117       |
| Other benefits and allow ances                    |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| Payments in lieu of leave                         |     | 228     | 60       | 40       | 3       | 254         | 45,000.00                               | 209      | 464%     | 40        |
| Long service awards                               |     | -       | 69       | 64       | -       | 33          | 51,547.50                               | (18)     | -36%     | 64        |
| Post-retirement benefit obligations               | 2   | 223     | 100      | 100      | -       | -           | 75,000.00                               | (75)     | -100%    | 100       |
| Sub Total - Other Municipal Staff                 |     | 9,959   | 12,401   | 11,232   | (25)    | (7,627)     | 9,301                                   | (16,928) | -182%    | 11,232    |
| % increase  | 4   |         | 24.5%    | 12.8%    |         |             |   |          |          | 12.8%     |
| Total Parent Municipality                         |     | 14,269  | 19,351   | 18,109   | 1,228   | 11,849      | 13,815                                  | (1,966)  | -14%     | 18,109    |
|   |     |         |          |          |         |             |   |          |          |           |
| Unpaid salary, allowances & benefits in arrears:  |     |         |          |          |         |             |   |          |          |           |
| Sub Total - Other Staff of Entities               |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| % increase  | 4   |         |          |          |         |             |   |          |          |           |
| Total Municipal Entities                          |     | -       | -        | -        | -       | -           | -                                       | -        |          | -         |
| TOTAL SALARY, ALLOWANCES & BENEFITS               |     | 14,269  | 19,351   | 18,109   | 1,228   | 11,849      | 13,815                                  | (1,966)  | -14%     | 18,109    |
| % increase  | 4   |         | 35.6%    | 26.9%    |         |             |   |          |          | 26.9%     |
|   |     |         |          |          |         |             |   |          |          |           |

# **SECTION 10 – MATERIAL VARIANCES TO SDBIP**

Please refer attached annexure A for performance targets

# SECTION 11 – CAPITAL PROGRAMME PERFORMANCE

|                                       | 2015/16            |                 |                    | Bu                | dget Year 2010   | 6/17             |                 |                 |                                  |
|---------------------------------------|--------------------|-----------------|--------------------|-------------------|------------------|------------------|-----------------|-----------------|----------------------------------|
| Month                                 | Audited<br>Outcome | Original Budget | Adjusted<br>Budget | Monthly<br>actual | YearTD<br>actual | YearTD<br>budget | YTD<br>variance | YTD<br>variance | % spend of<br>Original<br>Budget |
| R thousands                           |                    |                 |                    |                   |                  |                  |                 | %               |                                  |
| Monthly expenditure performance trend |                    |                 |                    |                   |                  |                  |                 |                 |                                  |
| July                                  |                    | 448             |                    | 639               | 639              | 448              | (190)           | -42.5%          | 7%                               |
| August                                |                    | 448             |                    | 1,161             | 1,800            | 897              | (904)           | -100.8%         | 21%                              |
| September                             |                    | 3,448           |                    | 2,163             | 3,963            | 4,345            | 382             | 8.8%            | 46%                              |
| October                               |                    | 3,448           |                    | 1,136             | 5,100            | 7,793            | 2,694           | 34.6%           | 59%                              |
| November                              |                    | 3,970           |                    | 925               | 6,025            | 11,763           | 5,738           | 48.8%           | 69%                              |
| December                              |                    | 1,448           |                    | 262               | 6,287            | 13,212           | 6,925           | 52.4%           | 72%                              |
| January                               |                    | 1,448           |                    | 50                | 6,336            | 14,660           | 8,323           | 56.8%           | 73%                              |
| February                              |                    | 2,540           |                    | 766               | 7,103            | 17,200           | 10,097          | 58.7%           | 82%                              |
| March                                 |                    | 448             |                    | 581               | 7,684            | 17,648           | 9,964           | 56.5%           | 88%                              |
| April                                 |                    | 448             |                    | -                 | 7,684            | 18,097           | 10,412          | 57.5%           | 0                                |
| Мау                                   |                    | 448             |                    | -                 | 7,684            | 18,545           | 10,861          | 58.6%           | 0                                |
| June                                  |                    | (9,843)         |                    | -                 | 7,684            | 8,701            | 1,017           | 11.7%           | 0                                |
| Total Capital expenditure             | -                  | 8,701           | -                  | 7,684             |                  |                  |                 |                 |                                  |

#### WC052 Prince Albert - Supporting Table SC12 Monthly Budget Statement - capital expenditure trend - Q3 Third Quarter

# SECTION 14 - ACCOUNTING OFFICER'S QUALITY CERTIFICATION

#### QUALITY CERTIFICATE

I, H Mettler, accounting officer of Prince Albert Municipality, hereby certify that

Quarterly budget and performance assessment for the quarter ended MARCH 2017 has been prepared in accordance with the Municipal Finance Management Act and the regulations made under the Act.

Print Name: HFW Mettler

Municipal Manager of Prince Albert Municipality WC052

Signature \_\_\_\_\_

Date \_\_\_\_\_

**ANNEXURE A: SDBIP REPORT** 

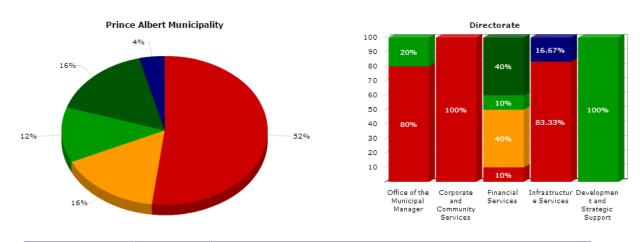
# Prince Albert Municipality 1st Quarter MFMA Section 52(d) MARCH 2017

# **Annexure A**

[20 January 2016]

#### Report on planned Key Performance indicators (KPI)

The following graph illustrates the performance of the municipality and whether the Top Level key performance indicators of the municipality were met during the quarter ending MARCH 2017:



|                        |                               |                                       |  | Directorate        |                            |                                      |
|------------------------|-------------------------------|---------------------------------------|--|--------------------|----------------------------|--------------------------------------|
|                        | Prince Albert<br>Municipality | Office of the<br>Municipal<br>Manager | Corporate and<br>Community<br>Services | Financial Services | Infrastructure<br>Services | Development and<br>Strategic Support |
| KPI Not Met            | <u>13 (52%)</u>               | 4 (80%)                               | 3 (100%)                               | <u>1 (10%)</u>     | <u>5 (83.3%)</u>           | -                                    |
| KPI Almost Met         | 4 (16%)                       | -                                     | -                                      | 4 (40%)            | -                          | -                                    |
| KPI Met                | 3 (12%)                       | <u>1 (20%)</u>                        | -                                      | <u>1 (10%)</u>     | -                          | <u>1 (100%)</u>                      |
| KPI Well Met           | 4 (16%)                       | -                                     | -                                      | 4 (40%)            | -                          | -                                    |
| KPI Extremely Well Met | <u>1 (4%)</u>                 | -                                     | -                                      | -                  | <u>1 (16.7%)</u>           | -                                    |
| Total:                 | 25                            | 5                                     | 3                                      | 10                 | 6                          | 1                                    |

#### Top level Service Delivery and Budget Implementation Plan (SDBIP)

The following table shows the top level key performance indicators (KPIs), what the target was for each KPI and what the actual performance was for the quarter.

#### Office of the Municipal Manager

|     | Pre-  |            |              |  |  |                  |        |        | Ov | erall Performanc                  | e for Oct to Dec 2                     | 016    |        |   |
|-----|---|------------|--------------|--|--|------------------|--------|--------|----|-----------------------------------|--|--------|--------|---|
| Ref | determined<br>Objectives  | SO<br>Ref# | MKPA<br>Ref# | KPI  | Unit of<br>Measurement   | Annual<br>Target | Target | Actual | R  | Departmental<br>SDBIP<br>Comments | Departmental<br>Corrective<br>Measures | Target | Actual | R |
| TL5 | To develop<br>and<br>implement<br>risk and<br>water safety<br>plans | SO4        | KPA4         | The % of the<br>Municipality's<br>capital budget<br>spent on<br>capital<br>projects<br>identified in | The<br>percentage<br>(%) of a<br>municipality's<br>capital budget<br>spent on<br>capital | 90%              | 25%    | 0%     | R  |                                   |  | 25%    | 17.91% | R |

|      | Pre-   |            |              |   |   |                  |        |        | Ov  | erall Performanc  | e for Oct to Dec 2  | 2016   |        |     |
|------|--|------------|--------------|---|---|------------------|--------|--------|-----|---|---|--------|--------|-----|
| Ref  | determined<br>Objectives                           | SO<br>Ref# | MKPA<br>Ref# | KPI   | Unit of<br>Measurement  | Annual<br>Target | Target | Actual | R   | Departmental<br>SDBIP<br>Comments   | Departmental<br>Corrective<br>Measures                                    | Target | Actual | R   |
|      |  |            |              | the IDP,<br>measured as<br>the Total<br>actual Year to<br>Date (YTD)<br>Capital<br>Expenditure/<br>Total<br>Approved<br>Capital<br>Budget x 100 | projects<br>identified in<br>the IDP for the<br>2016/16<br>financial year         |                  |        |        |     |   |   |        |        |     |
| TL20 | To promote<br>a culture of<br>good<br>governance   | SO5        | KPA5         | Develop Risk<br>based audit<br>plan for<br>2016/16 and<br>submit to audit<br>committee by<br>end July   | RBP<br>submitted to<br>the Audit<br>Committee by<br>end July 2016                 | 1                | 0      | 1      | В   | [D21]<br>Municipal<br>Manager:<br>Table Internal<br>Audit strategic<br>plan to Audit<br>Committee.<br>(November<br>2016)  |   | 1      | 1      | G   |
| TL32 | To promote<br>a culture of<br>good<br>governance   | SO5        | KPA7         | Effective<br>functioning of<br>council<br>measured in<br>terms of the<br>number of<br>ordinary<br>council<br>meetings per<br>annum              | Number of<br>ordinary<br>council<br>meetings per<br>annum                         | 10               | 2      | 1      | R   | [D84]<br>Municipal<br>Manager:<br>Special<br>Council<br>meeting on 22<br>October 2016<br>(October<br>2016)<br>[D84]<br>Municipal<br>Manager:<br>Council<br>meeting on 11<br>MARCH 2017<br>(MARCH<br>2017) | [D84]<br>Municipal<br>Manager:<br>Council on<br>resses<br>(MARCH<br>2017) | 5      | 2      | R   |
| TL33 | To promote<br>a culture of<br>good<br>governance   | SO5        | KPA7         | Effective<br>functioning of<br>the committee<br>system<br>measured by<br>the number of<br>committee<br>meetings per<br>committee per<br>annum   | Number of sec<br>80 committee<br>meetings per<br>committee per<br>annum           | 10               | 2      | 3      | В   | [D85]<br>Municipal<br>Manager:<br>Three<br>committee<br>meetings held<br>in first<br>semester<br>(MARCH<br>2017)  |   | 5      | 3      | R   |
| TL34 | To develop<br>a long term<br>financial<br>strategy | SO5        | KPA5         | The main<br>budget is<br>approved by<br>Council by the<br>legislative<br>deadline   | Approval of<br>Main Budget<br>before the end<br>of<br>DECEMBER<br>annually        | 1                | 0      | 0      | N/A |   |   | 0      | 0      | N/A |
| TL35 | To develop<br>a long term<br>financial<br>strategy | S05        | KPA5         | The<br>adjustment<br>budget is<br>approved by<br>Council by the<br>legislative<br>deadline  | Approval of<br>Adjustments<br>Budget before<br>the end of<br>February<br>annually | 1                | 0      | 0      | N/A |   |   | 0      | 0      | N/A |
| TL36 | To improve<br>financial<br>reporting               | SO5        | KPA5         | The Top Layer<br>SDBIP is<br>approved by<br>the<br>DECEMBERor<br>within 28 days<br>after the Main<br>Budget has<br>been<br>approved             | Top Layer<br>SDBIP<br>approved by<br>the<br>DECEMBERor                            | 1                | 0      | 0      | N/A |   |   | 0      | 0      | N/A |

|      | Pre-   |            |              |  |  |                  |        |        | Ov | erall Performanc                  | e for Oct to Dec 2                     | 016    |        |   |
|------|--|------------|--------------|--|--|------------------|--------|--------|----|-----------------------------------|--|--------|--------|---|
| Ref  | determined<br>Objectives                         | SO<br>Ref# | MKPA<br>Ref# | KPI  | Unit of<br>Measurement   | Annual<br>Target | Target | Actual | R  | Departmental<br>SDBIP<br>Comments | Departmental<br>Corrective<br>Measures | Target | Actual | R |
| TL37 | To promote<br>a culture of<br>good<br>governance | SO5        | KPA7         | Submit final<br>Annual Report<br>and oversight<br>report to<br>council before<br>legislative<br>deadline | Final Annual<br>Report and<br>oversight<br>report<br>submitted to<br>council | 1                | 1      | 0      | R  |                                   |  | 1      | 0      | R |

## Corporate & Community Services

|          | Pre-   | SO       |              |  |  | _                |        |            | Ove     | erall Performance  | for Oct to Dec 20  | 16     |            |             |
|----------|--|----------|--------------|--|--|------------------|--------|------------|---------|--|--|--------|------------|-------------|
| Ref      | determined<br>Objectives   | Ref<br># | MKPA<br>Ref# | KPI  | Unit of<br>Measurement   | Annual<br>Target | Target | Actual     | R       | Departmental<br>SDBIP<br>Comments  | Departmental<br>Corrective<br>Measures   | Target | Actual     | R           |
| TL1      | To deliver<br>services in<br>terms of<br>agreed<br>service<br>levels             | SO<br>1  | KPA1         | Review the spatial<br>development<br>framework and<br>submit to council<br>by end<br>DECEMBER  | Reviewed SDF<br>submitted to<br>Council  | 1                | 1      | 0          | R       | [D79]<br>Operational<br>Manager:<br>Infrastructure<br>Services:<br>Review to be<br>completed in<br>DECEMBER<br>(MARCH<br>2017)                           | [D79]<br>Operational<br>Manager:<br>Infrastructure<br>Services:<br>Target wrong<br>(MARCH<br>2017)   | 1      | 0          | R           |
| TL4      | To develop<br>and<br>implement<br>staff<br>development<br>and retention<br>plans | SO<br>6  | KPA6         | The % of the<br>Municipality's<br>training budget<br>spent, measured<br>as (Total Actual<br>Training<br>Expenditure/Appro<br>ved Training<br>Budget x 100)   | % of training<br>budget sent as<br>at 30 MARCH<br>2017                                   | 100%             | 50%    | 19.56<br>% | R       | [D80]<br>Operational<br>Manager:<br>Infrastructure<br>Services:<br>One official's<br>training is<br>covered under<br>a separate<br>vote. (MARCH<br>2017) | [D80]<br>Operational<br>Manager:<br>Infrastructure<br>Services:<br>Engagement<br>with SETA<br>officer to<br>expedite<br>training.<br>(MARCH<br>2017) | 50%    | 19.56<br>% | R           |
| TL<br>17 | To promote<br>a culture of<br>good<br>governance                                 | SO<br>6  | KPA6         | Review the<br>required policies<br>(Recruitment &<br>Selection, Leave<br>and Long Leave<br>services bonus<br>Policy, HIV&AIDS<br>Policy and Youth,<br>gender and<br>disability policy)<br>and submit to<br>council for<br>approval | Number of<br>reviewed<br>policies<br>approved by<br>council by the<br>end of<br>DECEMBER | 4                | 0      | 0          | N/<br>A |  |  | 0      | 0          | N /<br>A    |
| TL<br>22 | To develop<br>and<br>implement<br>staff<br>development<br>and retention<br>plans | SO<br>6  | KPA6         | The number of<br>people from<br>employment equity<br>target groups<br>employed<br>(appointed) in the<br>three highest levels<br>of management in<br>compliance with<br>the equity plan   | Number of<br>people<br>employed<br>(appointed)   | 2                | 1      | 0          | R       | [D82]<br>Operational<br>Manager:<br>Corporate &<br>Community<br>Services:<br>Target to be<br>measured in<br>MARCH 2017<br>(MARCH<br>2017)                | [D82]<br>Operational<br>Manager:<br>Corporate &<br>Community<br>Services:<br>Target wrong<br>(MARCH<br>2017)   | 1      | 0          | R           |
| TL<br>31 | To review all<br>sectorial<br>plans and<br>align with<br>LED and<br>SDF          | SO<br>3  | KPA4         | Develop an<br>Integrated Human<br>Settlements Plan   | Plan completed<br>by the end of<br>DECEMBER  | 1                | 0      | 0          | N/<br>A |  |  | 0      | 0          | N<br>/<br>A |

#### **Financial Services**

|          | Pre-   |            |              |  |   |                  |        |        | Ove | rall Performanc                    | e for Oct to Dec                        | 2016   |        |        |
|----------|--|------------|--------------|--|---|------------------|--------|--------|-----|------------------------------------|---|--------|--------|--------|
| Ref      | determined<br>Objectives                                       | SO<br>Ref# | MKPA<br>Ref# | KPI  | Unit of<br>Measurement  | Annual<br>Target | Target | Actual | R   | Department<br>al SDBIP<br>Comments | Departmenta<br>I Corrective<br>Measures | Target | Actual | R      |
| TL6      | To deliver<br>services in<br>terms of agreed<br>service levels | SO4        | KPA4         | Number of formal<br>residential<br>properties<br>connected to the<br>municipal<br>electrical<br>infrastructure<br>network (credit<br>and prepaid<br>electrical<br>metering)(Excludi<br>ng Eskom areas) | # of formal<br>residential<br>properties<br>connected to<br>the Municipal<br>Electricity<br>Infrastructure<br>(Excluding<br>Eskom areas)                                | 3,065            | 3,065  | 0      | R   |                                    |   | 3,065  | 2,101  | R      |
| TL7      | To deliver<br>services in<br>terms of agreed<br>service levels | SO4        | KPA4         | Provide 50kwh<br>free basic<br>electricity to<br>registered<br>indigent account<br>holders<br>connected to the<br>municipal<br>electrical<br>infrastructure<br>network                                 | No of indigent<br>account<br>holders<br>receiving free<br>basic<br>electricity<br>which are<br>connected to<br>the municipal<br>electrical<br>infrastructure<br>network | 870              | 870    | 0      | R   |                                    |   | 870    | 800    | 0      |
| TL8      | To develop a<br>water demand<br>management<br>strategy         | SO5        | KPA1         | Provide refuse<br>removal, refuse<br>dumps and solid<br>waste disposal to<br>households within<br>the municipal<br>area  | Number of<br>households for<br>which refuse is<br>removed at<br>least once a<br>week  | 2,368            | 2,368  | 0      | R   |                                    |   | 2,368  | 2,477  | G<br>2 |
| TL9      | To deliver<br>services in<br>terms of agreed<br>service levels | SO4        | KPA1         | Provision of free<br>basic refuse<br>removal, refuse<br>dumps and solid<br>waste disposal to<br>registered<br>indigent account<br>holders  | No of indigent<br>account<br>holders<br>receiving free<br>basic refuse<br>removal<br>monthly  | 870              | 870    | 0      | R   |                                    |   | 870    | 800    | 0      |
| TL<br>10 | To review and<br>implement the<br>SCM policy of<br>Council     | SO4        | KPA4         | Provision of clean<br>piped water to<br>formal residential<br>properties which<br>are connected to<br>the municipal<br>water<br>infrastructure<br>network.   | Number of<br>formal<br>residential<br>properties that<br>meet agreed<br>service<br>standards for<br>piped water   | 2,485            | 2,485  | 0      | R   |                                    |   | 2,485  | 2,536  | G<br>2 |
| TL<br>11 | To deliver<br>services in<br>terms of agreed<br>service levels | SO4        | KPA4         | Provide 6kl free<br>basic water per<br>household per<br>month in terms of<br>the equitable<br>share<br>requirements  | No of HH<br>receiving free<br>basic water<br>provided by<br>the municipal<br>network  | 2,232            | 2,232  | 0      | R   |                                    |   | 2,232  | 2,310  | G<br>2 |

|          | Pre-   |            |              |   |   |                  |        |        | Ove         | rall Performanc  | e for Oct to Dec                        | 2016   |        |             |
|----------|--|------------|--------------|---|---|------------------|--------|--------|-------------|--|---|--------|--------|-------------|
| Ref      | determined<br>Objectives   | SO<br>Ref# | MKPA<br>Ref# | КРІ   | Unit of<br>Measurement  | Annual<br>Target | Target | Actual | R           | Department<br>al SDBIP<br>Comments   | Departmenta<br>I Corrective<br>Measures | Target | Actual | R           |
| TL<br>12 | To deliver<br>services in<br>terms of agreed<br>service levels                           | SO4        | KPA4         | Provision of<br>sanitation<br>services to<br>residential<br>properties which<br>are connected to<br>the municipal<br>waste water<br>(sanitation/sewera<br>ge) network & are<br>billed for<br>sewerage service,<br>irrespective of the<br>number of water<br>closets (toilets).                            | No of<br>residential<br>properties<br>which are<br>billed for<br>sewerage in<br>accordance to<br>the financial<br>system.   | 2,127            | 2,127  | 0      | R           |  |   | 2,127  | 2,395  | G<br>2      |
| TL<br>13 | To deliver<br>services in<br>terms of agreed<br>service levels                           | S04        | KPA4         | Provision of free<br>basic sanitation<br>services to<br>registered<br>indigent account<br>holders which are<br>connected to the<br>municipal waste<br>water<br>(sanitation/sewera<br>ge) network & are<br>billed for<br>sewerage service,<br>irrespective of the<br>number of water<br>closets (toilets). | No of indigent<br>account<br>holders<br>receiving free<br>basic<br>sanitation in<br>terms of<br>Equitable<br>share<br>requirements.   | 870              | 870    | 0      | R           |  |   | 870    | 800    | 0           |
| TL<br>18 | To implement<br>mechanisms to<br>improve debt<br>collection                              | SO5        | KPA5         | Achieve a YTD<br>debtors payment<br>percentage of at<br>least 90%   | (Gross<br>Debtors<br>Opening<br>Balance +<br>Billed Revenue<br>- Gross<br>Debtors<br>closing<br>Balance + Bad<br>Debts Written<br>Off)/(Billed<br>Revenue +<br>Gross Debtors<br>Opening<br>Balance) x 100 | 90%              | 90%    | 0%     | R           |  |   | 90%    | 72%    | 0           |
| TL<br>19 | To improve<br>financial<br>management<br>by addressing<br>the AG<br>reporting<br>matters | S05        | KPA5         | Maintain an<br>financially<br>unqualified audit<br>opinion  | Financial<br>statements<br>considered<br>free from<br>material<br>misstatements<br>as per Auditor<br>General report   | 1                | 1      | 1      | G           | [D137]<br>Director<br>Financial<br>Services:<br>Prince<br>Albert<br>Municipality<br>recorded an<br>Unqualified<br>Opinion for<br>the 2014/15<br>financial<br>year<br>(MARCH<br>2017) |   | 1      | 1      | G           |
| TL<br>25 | To improve<br>financial<br>reporting   | SO5        | KPA5         | Financial viability<br>measured in<br>terms of the<br>municipality's<br>ability to meet its<br>service debt<br>obligations ((Total<br>operating   | ((Total<br>operating<br>revenue-<br>operating<br>grants<br>received)/debt<br>service<br>payments due  | 2                | 0      | 0      | N<br>/<br>A | 2011)  |   | 0      | 0      | N<br>/<br>A |

|          | Pre-   |            |              |  |  |                  |        |        | Ove         | erall Performanc                   | e for Oct to Dec                        | 2016   |        |             |
|----------|--|------------|--------------|--|--|------------------|--------|--------|-------------|------------------------------------|---|--------|--------|-------------|
| Ref      | determined<br>Objectives   | SO<br>Ref# | MKPA<br>Ref# | KPI  | Unit of<br>Measurement   | Annual<br>Target | Target | Actual | R           | Department<br>al SDBIP<br>Comments | Departmenta<br>I Corrective<br>Measures | Target | Actual | R           |
|          |  |            |              | revenue-operating<br>grants<br>received)/debt<br>service payments<br>due within the<br>year)   | within the<br>year)  |                  |        |        |             |                                    |   |        |        |             |
| TL<br>26 | To improve<br>financial<br>reporting   | SO5        | KPA5         | Financial viability<br>measured in<br>terms of the<br>outstanding<br>service debtors<br>(Total outstanding<br>service debtors/<br>revenue received<br>for services)                                    | (Total<br>outstanding<br>service<br>debtors/<br>revenue<br>received for<br>services)X100 | 12.02%           | 0%     | 0%     | N<br>/<br>A |                                    |   | 0%     | 0%     | N<br>/<br>A |
| TL<br>27 | To improve<br>financial<br>reporting   | SO5        | KPA5         | Financial viability<br>measured in<br>terms of the<br>available cash to<br>cover fixed<br>operating<br>expenditure<br>((Available cash+<br>investments)/<br>Monthly fixed<br>operating<br>expenditure) | ((Available<br>cash+<br>investments)/<br>Monthly fixed<br>operating<br>expenditure)      | 1                | 0      | 0      | N<br>/<br>A |                                    |   | 0      | 0      | N<br>/<br>A |
| TL<br>28 | To improve<br>financial<br>management<br>by addressing<br>the AG<br>reporting<br>matters | SO5        | KPA5         | Develop action<br>plans to address<br>the top 10 risks   | Number risk<br>mitigation<br>plans<br>submitted to<br>the Audit<br>Committee             | 10               | 0      | 0      | N<br>/<br>A |                                    |   | 0      | 0      | N<br>/<br>A |

#### Infrastructure Services

|          | Pre-  |            | MKP       |   | Unit of   | A                |            | C          | Overall | Performance fo                     | r Sep 2016 to De                        | c 2016     |            |   |
|----------|---|------------|-----------|---|---|------------------|------------|------------|---------|------------------------------------|---|------------|------------|---|
| Ref      | determined<br>Objectives  | SO<br>Ref# | A<br>Ref# | KPI   | Measuremen<br>t   | Annual<br>Target | Targe<br>t | Actua<br>I | R       | Department<br>al SDBIP<br>Comments | Departmenta<br>I Corrective<br>Measures | Targe<br>t | Actua<br>I | R |
| TL<br>3  | To develop and<br>grow LED and<br>particularly<br>SMME<br>opportunities | SO2        | KPA2      | The number of<br>temporary jobs<br>created through<br>the<br>municipality's<br>local economic<br>development<br>EPWP projects,<br>measured by<br>the number of<br>people<br>temporary<br>employed in<br>the EPWP<br>programmes<br>for the period. | Number of<br>people<br>temporary<br>employed in<br>the EPWP<br>programs | 50               | 20         | 0          | R       |                                    |   | 30         | 10         | R |
| TL<br>14 | To deliver<br>services in<br>terms of<br>agreed service<br>levels       | SO4        | KPA4      | Excellent water<br>quality<br>measured by<br>the quality of<br>water as per<br>SANS 241<br>criteria   | % of test<br>results<br>complying<br>with SANS<br>241                   | 80%              | 80%        | 0%         | R       |                                    |   | 80%        | 49.95<br>% | R |

|          | Pre-<br>determined<br>Objectives   | ~~         | MKP<br>A<br>Ref# |  | Unit of<br>Measuremen<br>t  | Annual<br>Target | Overall Performance for Sep 2016 to Dec 2016 |            |         |   |  |            |            |         |
|----------|--|------------|------------------|--|---|------------------|--|------------|---------|---|--|------------|------------|---------|
| Ref      |  | SO<br>Ref# |                  | KPI  |   |                  | Targe<br>t                                   | Actua<br>I | R       | Department<br>al SDBIP<br>Comments  | Departmenta<br>I Corrective<br>Measures  | Targe<br>t | Actua<br>I | R       |
| TL<br>15 | To deliver<br>services in<br>terms of<br>agreed service<br>levels                            | SO4        | KPA4             | Outflow water<br>comply with<br>permit values<br>(measured by<br>quality of<br>microbiological<br>standards) in<br>terms of SANS<br>irrigation<br>standards  | % of test<br>results within<br>permit values  | 90%              | 90%  | 0%         | R       |   |  | 90%        | 45%        | R       |
| TL<br>16 | To deliver<br>services in<br>terms of<br>agreed service<br>levels                            | SO4        | KPA4             | Provide<br>sanitation<br>services to<br>households<br>that meets<br>sanitation<br>standards  | Number of<br>Households<br>receiving<br>sanitation<br>services  | 836              | 836  | 0          | R       |   |  | 836        | 1,288      | В       |
| TL<br>21 | To develop and<br>implement an<br>infrastructure<br>management<br>and<br>maintenance<br>plan | SO4        | KPA4             | % of the<br>maintenance<br>budget for<br>Roads spent<br>[(Actual<br>expenditure<br>divided by the<br>total approved<br>budget)x100]  | % of Road<br>maintenance<br>budget<br>actually spent  | 100%             | 25%  | 0%         | R       | [D207]<br>Operational<br>Manager:<br>Infrastructu<br>re<br>Services:<br>No spending<br>to date<br>hence no<br>budget<br>allocation<br>(MARCH<br>2017) | [D207]<br>Operational<br>Manager:<br>Infrastructur<br>e Services:<br>The<br>adjustment<br>budget will<br>provide for<br>Road<br>maintenance<br>(MARCH<br>2017) | 50%        | 0%         | R       |
| TL<br>23 | To develop and<br>implement an<br>infrastructure<br>management<br>and<br>maintenance<br>plan | S05        | KPA5             | Limit water<br>losses to not<br>more than 16%<br>{(Number of<br>Kiloliters Water<br>Purchased or<br>Purified -<br>Number of<br>Kiloliters Water<br>Sold) / Number<br>of Kiloliters<br>Water<br>Purchased or<br>Purified × 100)}                              | % Water<br>losses<br>achieved<br>(Number of<br>Kiloliters<br>Water<br>Purchased or<br>Purified -<br>Number of<br>Kiloliters<br>Water Sold) /<br>Number of<br>Kiloliters<br>Water<br>Purchased or<br>Purified ×<br>100)                    | 16%              | 0%   | 0%         | N/<br>A |   |  | 0%         | 0%         | N<br>/A |
| TL<br>24 | To develop and<br>implement an<br>infrastructure<br>management<br>and<br>maintenance<br>plan | S05        | KPA5             | Limit electricity<br>losses to not<br>more than 15%<br>{(Number of<br>Electricity Units<br>Purchased<br>and/or<br>Generated -<br>Number of<br>Electricity Units<br>Sold) / Number<br>of Electricity<br>Units<br>Purchased<br>and/or<br>Generated) ×<br>100)} | % Water<br>losses<br>achieved<br>(Number of<br>Electricity<br>Units<br>Purchased<br>and/or<br>Generated -<br>Number of<br>Electricity<br>Units Sold) /<br>Number of<br>Electricity<br>Units<br>Purchased<br>and/or<br>Generated) ×<br>100 | 15%              | 0%   | 0%         | N/<br>A |   |  | 0%         | 0%         | N<br>/A |
| TL<br>29 | To deliver<br>services in<br>terms of  | SO4        | KPA4             | Review the<br>Water Service<br>Development   | Reviewed<br>Plan<br>approved by   | 1                | 1  | 0          | R       |   |  | 1          | 0          | R       |

|          | Pre-  |            | МКР       |  | Unit of  | Annual<br>Target | Overall Performance for Sep 2016 to Dec 2016 |            |         |                                    |   |            |            |         |  |
|----------|---|------------|-----------|--|--|------------------|--|------------|---------|------------------------------------|---|------------|------------|---------|--|
| Ref      | determined<br>Objectives  | SO<br>Ref# | A<br>Ref# | KPI  | Measuremen<br>t                                |                  | Targe<br>t                                   | Actua<br>I | R       | Department<br>al SDBIP<br>Comments | Departmenta<br>I Corrective<br>Measures | Targe<br>t | Actua<br>I | R       |  |
|          | agreed service<br>levels  |            |           | Plan by the end<br>of MARCH<br>2017                                      | council  |                  |  |            |         |                                    |   |            | *          |         |  |
| TL<br>30 | To review all<br>sectorial plans<br>and align with<br>LED and SDF | SO4        | KPA4      | Develop a<br>Integrated<br>Infrastructure<br>Asset<br>Management<br>Plan | Plan<br>completed by<br>the end of<br>DECEMBER | 1                | 0  | 0          | N/<br>A |                                    |   | 0          | 0          | N<br>/A |  |

## Development & Strategic Support

|         | Pre-  | MKPA       |          |  | A   | Overall Performance for Sep 2016 to Dec 2016 |        |        |   |   |  |        |        |   |
|---------|---|------------|----------|--|---|--|--------|--------|---|---|--|--------|--------|---|
| Ref     | determined<br>Objectives  | SO#<br>Ref | #<br>Ref | KPI  | Unit of<br>Measurement  | Annual<br>Target                             | Target | Actual | R | Departmental<br>SDBIP<br>Comments   | Departmental<br>Corrective<br>Measures | Target | Actual | R |
| TL<br>2 | To develop and<br>grow LED and<br>particularly<br>SMME<br>opportunities | SO2        | KPA2     | Implementat<br>ion of the<br>Local<br>Economic<br>Developme<br>nt Strategy | Number of<br>LED<br>interventions/<br>activities /<br>programmes<br>implemented | 4  | 1      | 1      | G | [D236]<br>Operational<br>Manager:<br>Infrastructur<br>e Services:<br>The<br>establishment<br>of the Farmer<br>Production<br>support Unit<br>and the<br>Activities/proje<br>cts;<br>AGRIPARKS:<br>Fruit drying<br>facility with<br>Communal<br>Plantation<br>Business Plan<br>submitted for<br>the Upgrade<br>of the Dairy,<br>Abattoir<br>(MARCH<br>2017) |  | 2      | 2      | G |

#### References (Ref) table

| SO# | Strategic Objective   | KPA# | Key Performance Area                                   |
|-----|---|------|--|
| SO1 | To promote sustainable integrated development through social and spatial integration that eradicates the<br>apartheid legacy. | KPA1 | Environmental & spatial development                    |
| SO3 | To improve the general standards of living  | KPA3 | Social development                                     |
| SO4 | To provide quality, affordable and sustainable services on an equitable basis.  | KPA4 | Basic service delivery & infrastructure<br>development |
| SO2 | To stimulate, strengthen and improve the economy for sustainable growth.  | KPA2 | Economic development                                   |
| SO5 | To maintain financial viability & sustainability through prudent expenditure, and sound financial systems.                    | KPA5 | Financial sustainability & development                 |
| SO6 | To commit to the continuous improvement of human skills and resources to delivery effective services.                         | KPA6 | Institutional development & transformation             |
| S07 | To enhance participatory democracy  | KPA7 | Good governance and public participation               |