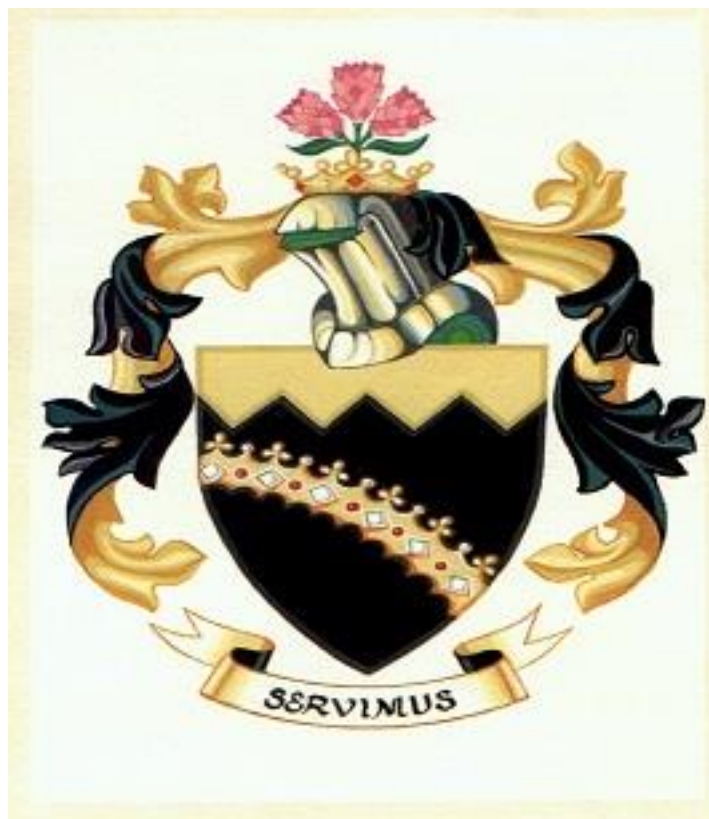


**PRINCE ALBERT MUNICIPALITY  
2018/19 SERVICE DELIVERY AND BUDGET  
IMPLEMENTATION PLAN**



## **1. INTRODUCTION**

The SDBIP provides the vital link between the executive mayor, council and the administration and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that ensures that appropriate information is circulated internally and externally for purposes of monitoring the execution of the budget, performance of senior management and achievement of the strategic objectives set by council.

The SDBIP is essentially the management and implementation tool which sets in-year information, such as quarterly service delivery and monthly budget targets, and links each service delivery output to the budget of the municipality, thus providing credible management information and a detailed plan for how the municipality will provide such services and the inputs and financial resources to be used. The SDBIP indicates the responsibilities and outputs for each of the managers in the top management team, the inputs to be used, and the time deadlines for each output. The SDBIP therefore determines the performance agreements of the municipal manager and directors, including the outputs and deadlines for which they will be held responsible. The SDBIP further provides all expenditure information (for capital projects and services) per municipal ward, so that each output can be broken down per ward, where this is possible, to support ward councillors in service delivery information. The SDBIP is also a vital monitoring tool for the executive mayor and council to monitor the in-year performance of the municipal manager and for the municipal manager to monitor the performance of directors and division heads in the municipality within the financial year. This enables the executive mayor and municipal manager to be pro-active and take remedial steps in the event of poor performance.

## **2. LEGAL REFERENCE**

Section 1 of the Municipal Finance Management Act (Act 56 of 2003) (MFMA) defines service delivery and budget implementation plan (SDBIP) as a detailed plan for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate -

(a) projections for each month of -

(i) revenue to be collected, by source; and

(ii) operational and capital expenditure, by vote;

(b) service delivery targets and performance indicators for each quarter.

The purpose of the SDBIP is to support the Municipality's management to achieve service delivery targets as well as the spending of the capital budget within given timeframes.

Section 53 of the Municipal Finance Management Act (Act 56 of 2003) MFMA determines that the municipality's SDBIP plan must be approved by the Executive Mayor within 28 days after the approval of the annual budget. Section 53 determines further that the annual performance agreements of the Municipal Manager and directors as required in section 57 of the Municipal Systems Act (Act 32 of 2000) must be linked to the SDBIP. Section 69 of the MFMA determines that the draft SDBIP and performance agreements must be submitted to the Executive Mayor within 14 days after the approval of an annual budget. Top layer SDBIP is attached as annexure A.

## CAPITAL BUDGET PER IDP STRATEGIC OBJECTIVE

STRATEGIC OBJECTIVE	2018/19	%	2019/20	%	2020/21	%
To promote sustainable integrated development through social and spatial integration that eradicates the apartheid legacy	0	0	0	0	0	0
To promote the general standard of living	500 000.00	3.19%	2 106 000.00	17.08%	0	0
To provide quality, affordable and sustainable services on an equitable basis.	15 179 000.00	96.68%	10 227 000.00	82.92%	10 530 000.00	100%
To stimulate, strengthen and improve the economy for sustainable growth.	0	0		0	0	0
To maintain financial viability & sustainability through prudent expenditure, and sound financial systems.	0	0	0	0	0	0
To commit to the continuous improvement of human skills and resources to deliver effective services	0	0	0	0	0	0
To enhance participatory democracy	20 000.00	0.13%	0	0	0	0

## LARGEST CAPITAL PROJECTS – 2018/19

PROJECT REF	PROJECT DESCRIPTION	2018/19	2019/20	2020/21
55201	Road Infrastructure	1 760 00.00	1 253 713.00	1 563 000.00
55202	Side Walks Klaarstroom	250 000.00	-	-
55204	Side Walks – Leeu-Gamka	-	-	2 500 000.00
55203	Side Walks – Prince Albert	1 000 561.00	-	2 500 000.00
52201	Water Reservoir	1 975 285.00	-	-
55205	Upgrade Storm water Prince Albert	842 170.00	-	-
55206	Upgrade storm water – Leeu- Gamka	513 696.00	1 250 000.00	-
54202	Rehabilitation of Landfill Site	288 038.00	-	-
47201	Leeu-Gamka Sport	500 000.00	-	-
47202	Sportfield Prince Albert	-	2 106 237.00	-
53202	Klaarstroom upgrade WWTW	-	2 573 000.00	767 200.00
52202	DWS Klaarstroom borehole equipment	1 500 000.00	-	-
52203	DWS Leeu- Gamka borehole equipment	1 500 000.00	-	-
53201	Sewerage truck	900 000.00	-	-
54201	Refuse truck	2 400 000.00	-	-
11201	Two computers, hardrive & printer	20 000.00	-	-

## **Annexure 1**

**Monthly projection of revenue to be collected for each  
source**

WC052 Prince Albert - Supporting Table SA25 Budgeted monthly revenue and expenditure

Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Revenue By Source</b>																
Property rates		1 129	215	215	215	215	215	215	215	215	214	175	217	3 453	3 680	3 944
Service charges - electricity revenue		1 226	1 227	1 291	1 135	1 148	1 197	1 278	1 210	1 210	1 098	896	1 414	14 331	15 238	16 378
Service charges - water revenue		351	241	262	236	341	405	426	344	344	289	91	252	3 584	3 827	4 087
Service charges - sanitation revenue		250	246	239	241	235	243	248	254	254	231	232	234	2 906	3 085	3 335
Service charges - refuse revenue		145	141	138	139	132	134	136	132	132	129	131	132	1 622	1 634	1 740
Service charges - other		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Rental of facilities and equipment		92	33	38	33	39	35	37	39	39	38	37	1	462	462	462
Interest earned - external investments		183	213	191	186	176	182	194	28	28	225	498	176	2 280	2 280	2 280
Interest earned - outstanding debtors		120	120	125	28	28	35	36	36	36	43	43	46	698	758	820
Dividends received		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fines, penalties and forfeits		0	271	254	492	605	0	1 012	219	219	150	182	310	3 713	3 713	3 713
Licences and permits		3	22	20	5	14	20	15	20	20	26	19	37	220	220	220
Agency services		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies		10 659	2 120	2 199	3 111	1 570	1 397	423	5 513	5 513	1 489	4 034	5 795	43 823	39 314	56 547
Other revenue		40	578	696	410	194	219	83	1 252	1 252	148	49	351	5 273	5 374	5 675
Gains on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue (excluding capital transfers and contributions)</b>		<b>14 199</b>	<b>5 427</b>	<b>5 867</b>	<b>6 230</b>	<b>4 896</b>	<b>4 082</b>	<b>4 103</b>	<b>9 264</b>	<b>9 264</b>	<b>4 080</b>	<b>6 387</b>	<b>8 965</b>	<b>82 364</b>	<b>79 584</b>	<b>99 200</b>
<b>Expenditure By Type</b>																
Employee related costs		1 633	1 612	1 632	2 135	3 005	1 644	1 554	1 691	1 691	1 697	1 724	1 820	21 839	21 814	23 479
Remuneration of councillors		256	246	256	256	256	256	256	256	256	256	274	261	3 086	3 271	3 467
Debt impairment		102	437	417	710	850	206	1 251	374	374	287	335	587	5 930	6 433	6 763
Depreciation & asset impairment		93	93	93	93	93	93	138	138	138	138	138	1 732	2 978	3 243	3 409
Finance charges		-	-	0	-	-	-	-	-	-	-	-	55	55	55	55
Bulk purchases		1 261	1 284	208	524	759	730	788	760	760	721	655	1 351	9 800	10 500	11 200
Other materials		15	40	12	46	20	69	56	63	63	45	64	145	639	934	931
Contracted services		155	422	132	493	216	738	592	674	674	482	681	1 550	6 809	6 869	6 296
Transfers and subsidies		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenditure		958	1 900	1 567	1 539	1 469	1 224	4 807	3 362	3 362	5 169	2 868	2 980	31 207	26 461	43 597
Loss on disposal of PPE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Expenditure</b>		<b>4 472</b>	<b>6 032</b>	<b>4 316</b>	<b>5 796</b>	<b>6 667</b>	<b>4 961</b>	<b>9 442</b>	<b>7 319</b>	<b>7 319</b>	<b>8 795</b>	<b>6 740</b>	<b>10 481</b>	<b>82 342</b>	<b>79 580</b>	<b>99 197</b>
<b>Surplus/(Deficit)</b>																
		9 726	(605)	1 351	434	(1 971)	(880)	(5 339)	1 945	1 945	(4 716)	(353)	(1 516)	22	3	3
Transfers and subsidies - capital (monetary allocations) (National / Provincial and District)		-	715	936	59	284	515	7	304	304	240	7 175	1 862	12 400	12 333	10 530
Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers and subsidies - capital (in-kind - all)		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit) after capital transfers &amp; contributions</b>		<b>9 726</b>	<b>110</b>	<b>2 286</b>	<b>493</b>	<b>(1 688)</b>	<b>(365)</b>	<b>(5 332)</b>	<b>2 249</b>	<b>2 249</b>	<b>(4 475)</b>	<b>6 822</b>	<b>346</b>	<b>12 422</b>	<b>12 336</b>	<b>10 533</b>
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>9 726</b>	<b>110</b>	<b>2 286</b>	<b>493</b>	<b>(1 688)</b>	<b>(365)</b>	<b>(5 332)</b>	<b>2 249</b>	<b>2 249</b>	<b>(4 475)</b>	<b>6 822</b>	<b>346</b>	<b>12 422</b>	<b>12 336</b>	<b>10 533</b>

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance

## **Annexure 2**

**Monthly projection for expenditure (operating and capital) and  
revenue for each vote**

WC052 Prince Albert - Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

Description	Ref	Budget Year 2018/19											Medium Term Revenue and Expenditure Framework			
		July	August	Sept.	October	November	December	January	February	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>R thousand</b>																
<b>Revenue by Vote</b>																
Vote 1 - EXECUTIVE AND COUNCIL		2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	2 676	32 115	33 873	33 871
Vote 2 - DIRECTOR FINANCE		1 072	1 072	1 072	1 072	1 072	1 072	1 072	1 072	1 072	1 072	1 072	1 072	12 860	13 196	13 438
Vote 3 - DIRECTOR CORPORATE		68	68	68	68	68	68	68	68	68	68	68	68	819	1 959	2 959
Vote 4 - DIRECTOR COMMUNITY		2 045	2 045	2 045	2 045	2 045	2 045	2 045	2 045	2 045	2 045	2 045	2 045	24 536	18 404	33 166
Vote 5 - DIRECTOR TECHNICAL SERVICES		2 036	2 036	2 036	2 036	2 036	2 036	2 036	2 036	2 036	2 036	2 036	2 036	24 434	24 485	26 297
<b>Total Revenue by Vote</b>		<b>7 897</b>	<b>7 897</b>	<b>7 897</b>	<b>7 897</b>	<b>7 897</b>	<b>7 897</b>	<b>7 897</b>	<b>7 897</b>	<b>7 897</b>	<b>7 897</b>	<b>7 897</b>	<b>7 897</b>	<b>94 764</b>	<b>91 917</b>	<b>109 730</b>
<b>Expenditure by Vote to be appropriated</b>																
Vote 1 - EXECUTIVE AND COUNCIL		619	619	619	619	619	619	619	619	619	619	619	619	7 422	7 872	8 327
Vote 2 - DIRECTOR FINANCE		973	973	973	973	973	973	973	973	973	973	973	973	11 679	12 671	13 377
Vote 3 - DIRECTOR CORPORATE		579	579	579	579	579	579	579	579	579	579	579	579	6 942	8 497	9 875
Vote 4 - DIRECTOR COMMUNITY		2 218	2 218	2 218	2 218	2 218	2 218	2 218	2 218	2 218	2 218	2 218	2 218	26 613	20 795	35 858
Vote 5 - DIRECTOR TECHNICAL SERVICES		2 474	2 474	2 474	2 474	2 474	2 474	2 474	2 474	2 474	2 474	2 474	2 474	29 686	29 746	31 759
<b>Total Expenditure by Vote</b>		<b>6 862</b>	<b>6 862</b>	<b>6 862</b>	<b>6 862</b>	<b>6 862</b>	<b>6 862</b>	<b>6 862</b>	<b>6 862</b>	<b>6 862</b>	<b>6 862</b>	<b>6 862</b>	<b>6 862</b>	<b>82 342</b>	<b>79 580</b>	<b>99 197</b>
<b>Surplus/(Deficit) before assoc.</b>		<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>12 422</b>	<b>12 336</b>	<b>10 533</b>
Taxation		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Attributable to minorities		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Share of surplus/ (deficit) of associate		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Surplus/(Deficit)</b>	<b>1</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>1 035</b>	<b>12 422</b>	<b>12 336</b>	<b>10 533</b>

References

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance



## **Annexure 3**

### **Monthly capital expenditure per municipal vote**

WC052 Prince Albert - Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

Description	Ref	Budget Year 2018/19												Medium Term Revenue and Expenditure Framework		
		July	August	Sept.	October	Nov.	Dec.	January	Feb.	March	April	May	June	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>R thousand</b>																
<b>Multi-year expenditure to be appropriated</b>	1															
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 2 - DIRECTOR FINANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - DIRECTOR CORPORATE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - DIRECTOR COMMUNITY		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 5 - DIRECTOR TECHNICAL SERVICES		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Capital multi-year expenditure sub-total</b>	2	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Single-year expenditure to be appropriated</b>																
Vote 1 - EXECUTIVE AND COUNCIL		-	-	-	-	20	-	-	-	-	-	-	-	20	-	-
Vote 2 - DIRECTOR FINANCE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 3 - DIRECTOR CORPORATE		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Vote 4 - DIRECTOR COMMUNITY		-	-	-	-	500	-	-	-	-	-	-	-	500	2 106	-
Vote 5 - DIRECTOR TECHNICAL SERVICES		1 265	1 265	1 265	1 265	1 265	1 265	1 265	1 265	1 265	1 265	1 265	1 265	15 180	10 227	10 530
<b>Capital single-year expenditure sub-total</b>	2	1 265	1 265	1 265	1 265	1 785	1 265	1 265	1 265	1 265	1 265	1 265	1 265	15 700	12 333	10 530
<b>Total Capital Expenditure</b>	2	1 265	1 265	1 265	1 265	1 785	1 265	1 265	1 265	1 265	1 265	1 265	1 265	15 700	12 333	10 530

## **Annexure 4**

### **Performance indicators and benchmarks (operating budget)**

WC052 Prince Albert - Supporting Table SA8 Performance indicators and benchmarks

Description of financial indicator	Basis of calculation	2014/15	2015/16	2016/17	Current Year 2017/18				2018/19 Medium Term Revenue & Expenditure Framework		
		Audited Outcome	Audited Outcome	Audited Outcome	Original Budget	Adjusted Budget	Full Year Forecast	Pre-audit outcome	Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Borrowing Management</b>											
Credit Rating											
Capital Charges to Operating Expenditure	Interest & Principal Paid /Operating Expenditure	0.0%	0.0%	0.0%	0.1%	0.1%	0.1%	0.0%	0.1%	0.1%	0.1%
Capital Charges to Own Revenue	Finance charges & Repayment of borrowing /Own Revenue	0.0%	0.0%	0.0%	0.3%	0.2%	0.2%	0.0%	0.2%	0.2%	0.1%
Borrowed funding of 'own' capital expenditure	Borrowing/Capital expenditure excl. transfers and grants and contributions	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
<b>Safety of Capital</b>											
Gearing	Long Term Borrowing/ Funds & Reserves	0.0%	0.0%	0.0%	12.1%	1.4%	1.4%	0.0%	0.1%	0.1%	0.1%
<b>Liquidity</b>											
Current Ratio	Current assets/current liabilities	-	-	-	2.8	4.4	4.4	-	4.4	4.8	5.2
Current Ratio adjusted for aged debtors	Current assets less debtors > 90 days/current liabilities	-	-	-	2.8	4.4	4.4	-	4.4	4.8	5.2
Liquidity Ratio	Monetary Assets/Current Liabilities	-	-	-	2.3	3.6	3.6	-	3.5	3.9	4.2
<b>Revenue Management</b>											
Annual Debtors Collection Rate (Payment Level %)	Last 12 Mths Receipts/Last 12 Mths Billing		0.0%	0.0%	0.0%	100.0%	100.0%	100.0%	0.0%	85.0%	85.0%
Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue)		0.0%	0.0%	0.0%	100.0%	100.0%	100.0%	0.0%	85.0%	85.0%	85.0%
Outstanding Debtors to Revenue	Total Outstanding Debtors to Annual Revenue	0.0%	0.0%	0.0%	6.3%	9.2%	9.2%	0.0%	9.3%	10.6%	9.4%
Longstanding Debtors Recovered	Debtors > 12 Mths Recovered/Total Debtors > 12 Months Old										
<b>Creditors Management</b>											
Creditors System Efficiency	% of Creditors Paid Within Terms (within MFMA's 65(e))										
Creditors to Cash and Investments		0.0%	0.0%	0.0%	21.5%	25.2%	25.2%	0.0%	26.0%	23.5%	21.4%
<b>Other Indicators</b>											
Electricity Distribution Losses (2)	Total Volume Losses (KW)										
	Total Cost of Losses (Rand '000)										
Water Distribution Losses (2)	% Volume (units purchased and generated less units sold)/units purchased and generated										
	Total Volume Losses (Ml)										
	Total Cost of Losses (Rand '000)										
	% Volume (units purchased and generated less units sold)/units purchased and generated										
Employee costs	Employee costs/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	27.1%	25.2%	25.2%	0.0%	26.5%	27.4%	23.7%
Remuneration	Total remuneration/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	31.4%	29.3%	29.3%		30.3%	31.5%	27.2%
Repairs & Maintenance	R&M/(Total Revenue excluding capital revenue)	0.0%	0.0%	0.0%	14.2%	1.5%	1.5%		12.7%	11.6%	9.9%
Finance charges & Depreciation	FC&D/(Total Revenue - capital revenue)	0.0%	0.0%	0.0%	4.2%	4.0%	4.0%	0.0%	3.7%	4.1%	3.5%
<b>IDP regulation financial viability indicators</b>											
i. Debt coverage	(Total Operating Revenue - Operating Grants)/Debt service payments due within financial year	-	-	-	11.2	11.2	11.2	-	13.1	13.5	14.3
ii. O/S Service Debtors to Revenue	Total outstanding service debtors/annual revenue received for services	0.0%	0.0%	0.0%	17.4%	27.3%	27.3%	0.0%	28.9%	30.3%	31.0%
iii. Cost coverage	(Available cash + Investments)/monthly fixed operational expenditure	-	-	-	5.9	6.9	6.9	-	6.2	7.3	7.4

## **Annexure 4**

### **Town information for expenditure and service delivery**

Project ref	Project description	Budget			Source of funding
		2018/19	2019/20	2020/21	
<b>Prince Albert</b>					
	Road infrastructure	1 760 000.00	1 254 000.00	1 563 000.00	MIG
	Side Walks in Prince Albert	1 000.561.00	-	2 500 000.00	MIG
	Water reservoir	1 975 285.00	-	-	MIG
	Upgrade storm water Prince Albert	842 170.00	-	-	MIG
	Rehabilitation of landfill site	288 038.00	-	-	MIG
	Sportfield Prince Albert	-	2 106 237.00	-	MIG
	Sewerage truck	900 000.00	-	-	CRR
	Garbage truck	2 400 000.00	-	-	CRR
			-	-	
<b>Klaarstroom</b>					
	Side Walks Klaarstroom	250 000.00	-	-	MIG
	Klaarstroom upgrade WWTW	-	2 573 000.00	767 200.00	MIG
	DWS Borehole equipment	1 500 000.00	-	-	
<b>Leeu-Gamka</b>					
	Side walks Leeu-Gamka		-	2 500 000.00	MIG
	Upgrade storm water – Leeu-Gamka	513 696.00	1 250 000.00	-	MIG
	Leeu-Gamka Sport	500 000.00	-	-	
	DWS Borehole equipment	1 500 000.00	-	-	

**Annexure 5**  
**Operational Projects**

**Table SA38 Consolidated detailed operational projects**

R thousand	Function	Project Description	Project Number	Own Strategic Objectives	2018/19 Medium Term Revenue & Expenditure Framework		
					Budget Year 2018/19	Budget Year +1 2019/20	Budget Year +2 2020/21
<b>Parent municipality:</b> <i>List all operational projects grouped by Function</i>							
	Municipal Manager, Town Secretary and Chief Executive	Municipal Running Cost	11101	To enhance participatory democracy	158	168	178
	Municipal Manager, Town Secretary and Chief Executive	Typical Work Streams:Strategic Management and Governance:Administrative Strategy and Planning	11103	To enhance participatory democracy	2 712	3 027	2 324
	Mayor and Council	Municipal Running Cost	12101	To enhance participatory democracy	350	370	380
	Mayor and Council	Typical Work Streams:Strategic Management and Governance:Administrative Strategy and Planning	12103	To enhance participatory democracy	4 202	4 307	5 445
	Budget and Treasury Office	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Municipal Offices:Buildings	21101	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	15	16	17
	Budget and Treasury Office	Typical Work Streams:Financial Management Grant:Budget and Treasury Office	21102	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	11 350	12 050	12 735
	Budget and Treasury Office	Municipal Running Cost	21103	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	243	325	335
	Budget and Treasury Office	Typical Work Streams - Property Rates Act Implementation - Valuation	22104	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	70	280	290
	Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)	Municipal Running Cost	31101	To promote sustainable development through social and spacial integration that eradicates the apartheid	24	26	28
	Planning and Development:Core Function:Corporate Wide Strategic Planning (IDPs, LEDs)	Typical Work Streams:Strategic Management and Governance:IDP Planning and Revision	31103	To promote sustainable development through social and spacial integration that eradicates the apartheid	610	431	462
	Planning and Development:Core Function:Economic DevelopmentPlanning	Typical Work Streams:Community Development:Community Development Initiatives	32101	To promote sustainable development through social and spacial integration that eradicates the apartheid	41	41	41



Planning and Development:Core Function:Economic DevelopmentPlanning	Municipal Running Cost	32102	To promote sustainable development through social and spacial integration that eradicates the apartheid	20	20	20
Planning and Development:Core Function:Economic DevelopmentPlanning	Typical Work Streams:Strategic Management and Governance:Administrative Strategy and Planning	32104	To promote sustainable development through social and spacial integration that eradicates the apartheid	14	14	14
Administrative and Corporate Support	Operational:Municipal Running Cost	33101	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	120	120	120
Administrative and Corporate Support	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Furniture and Office Equipment	33102	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	-	-	-
Administrative and Corporate Support	Operational:Typical Work Streams:Strategic Management and Governance:Administrative Strategy and Planning	33104	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	6 094	7 826	9 172
Administrative and Corporate Support	Operational:Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Transport Assets	33105	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	-	-	-
Administrative and Corporate Support	Operational: Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Machinery and Equipment	33106	To maintain financial viability & sustainability through prudent expenditure, and sound financial systems	20	20	20
Cemeteries, Funeral Parlours and Crematoriums	Maintenance: Non-infrastructure: Corrective Maintenance:Planned: Community Assets: Community Facilities:Cemeteries Crematoria:Land	41102	To promote the general standard of living	40	40	40
Libraries and Archives	Typical Work Streams: Community Development: Library Programmes	42102	To promote the general standard of living	1 605	1 713	1 809
Disaster Management	Municipal Running Cost	43102	To improve the general standards of living	60	60	60
Disaster Management	Typical Work Streams: Emergency and Disaster Management: Disaster Management	43103	To improve the general standards of living	441	461	666
Disaster Management	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Transport Assets	43104	To improve the general standards of living	12	12	12
Disaster Management	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Machinery and Equipment	43105	To improve the general standards of living	18	18	18
Community Halls and Facilities	Typical Work Streams:Community Development:Community Development Initiatives	44102	To promote the general standard of living	155	158	162
Community Halls and Facilities	Municipal Running Cost	44103	To promote the general standard of living	-	-	-

Community Halls and Facilities	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Municipal Offices:Buildings	44104	To promote the general standard of living	39	43	47
Police Forces, Traffic and Street Parking Control	Typical Work Streams:Public Protection and Safety	45102	To improve the general standards of living	4 138	4 270	4 389
Police Forces, Traffic and Street Parking Control	Municipal Running Cost	45103	To improve the general standards of living	280	290	300
Police Forces, Traffic and Street Parking Control	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Transport Assets	45104	To improve the general standards of living	10	10	10
Police Forces, Traffic and Street Parking Control	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Machinery and Equipment	45105	To improve the general standards of living	20	20	20
Housing	Typical Work Streams:Community Development:Housing Projects	46102	To improve the general standards of living	18 590	12 480	27 040
Sports Grounds and Stadiums	Municipal Running Cost	47102	To improve the general standards of living	55	28	28
Sports Grounds and Stadiums	Typical Work Streams:Sport Development:Marathons, Sport and Recreation	47103	To improve the general standards of living	846	887	953
Sports Grounds and Stadiums	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Municipal Offices:Buildings	47104	To improve the general standards of living	100	100	100
Sports Grounds and Stadiums	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Machinery and Equipment	47105	To improve the general standards of living	35	35	35
Sports Grounds and Stadiums	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Transport Assets	47106	To improve the general standards of living	20	20	20
Tourism	Typical Work Streams:Tourism:Tourism Development Maintenance - Infrastructure - Corrective Maintenance - Planned - Electrical Infrastructure - LV Networks - LV Conductors	48102	To improve the general standards of living	150	150	150
Electricity		51103	To provide quality, affordable and sustainable services on an equitable basis	12 050	12 734	13 616
Electricity	Municipal Running Cost	51104	To provide quality, affordable and sustainable services on an equitable basis	17	17	17
Electricity	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Transport Assets	51105	To provide quality, affordable and sustainable services on an equitable basis	15	15	15
Water Distribution	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Distribution:Pipe Work	52101	To provide quality, affordable and sustainable services on an equitable basis	4 805	5 344	5 728
Water Distribution	Municipal Running Cost	52102	To provide quality, affordable and sustainable services on an equitable basis	55	60	60

Water Distribution	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Transport Assets	52105	To provide quality, affordable and sustainable services on an equitable basis	40	40	40
Water Distribution	Maintenance - Infrastructure - Corrective Maintenance - Emergency - Water Supply Infrastructure - Boreholes - Mechanical Equipment	52106	To provide quality, affordable and sustainable services on an equitable basis	90	90	90
Sewerage	Maintenance:Infrastructure:Corrective Maintenance:Planned:Water Supply Infrastructure:Water Treatment:Civil Structure	53101	To provide quality, affordable and sustainable services on an equitable basis	2 224	2 508	2 698
Sewerage	Municipal Running Cost	53102	To provide quality, affordable and sustainable services on an equitable basis	188	198	198
Sewerage	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Transport Assets	53104	To provide quality, affordable and sustainable services on an equitable basis	50	50	50
Sewerage	Maintenance:Infrastructure:Corrective Maintenance:Planned:Sanitation Infrastructure:Reticulation:Pipe Work	53105	To provide quality, affordable and sustainable services on an equitable basis	1 282	1 413	1 506
Solid Waste Removal	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Municipal Offices:Buildings	54101	To provide quality, affordable and sustainable services on an equitable basis	40	40	40
Solid Waste Removal	Municipal Running Cost	54102	To provide quality, affordable and sustainable services on an equitable basis	69	73	73
Solid Waste Removal	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Transport Assets	54105	To provide quality, affordable and sustainable services on an equitable basis	100	100	100
Solid Waste Removal	Maintenance:Infrastructure:Corrective Maintenance:Planned:Solid Waste Disposal:Waste Drop-off Points:Earthworks	54106	To provide quality, affordable and sustainable services on an equitable basis	2 106	2 041	2 186
Roads	Infrastructure Projects:Existing:Upgrading:Roads Infrastructure:Roads	55102	To provide quality, affordable and sustainable services on an equitable basis	900	925	980
Roads	Municipal Running Cost	55103	To provide quality, affordable and sustainable services on an equitable basis	315	370	380
Roads	Maintenance:Infrastructure:Corrective Maintenance:Planned:Roads Infrastructure:Road Structures:Civil Structures	55104	To provide quality, affordable and sustainable services on an equitable basis	3 898	3 329	3 583
Roads	Maintenance:Non-infrastructure:Corrective Maintenance:Planned:Other Assets:Operational Buildings:Municipal Offices:Buildings	55105	To provide quality, affordable and sustainable services on an equitable basis	150	150	150
Roads	Typical Work Streams:Expanded Public Works Programme:Project	55106	To provide quality, affordable and sustainable services on an equitable basis	1 042	-	-

Roads	Maintenance - Non-infrastructure - Corrective Maintenance - Planned - Transport Assets	55107	To provide quality, affordable and sustainable services on an equitable basis	250	250	250
<b>Parent Operational expenditure</b>				<b>82 342</b>	<b>79 580</b>	<b>99 197</b>
<b>Entity Operational expenditure</b>				<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Operational expenditure</b>				<b>82 342</b>	<b>79 580</b>	<b>99 197</b>

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EXECUTIVE MAYOR

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DATE